

2012-2013

Comprehensive Annual Financial Report

Fiscal Year Ended
June 30, 2013



CREC | Excellence
in Education

**CAPITOL REGION EDUCATION COUNCIL
Hartford, Connecticut**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE YEAR ENDED JUNE 30, 2013**



Capitol Region Education Council
111 Charter Oak Avenue
Hartford, CT 06106
860-247-CREC
fax 860-246-3304
www.crec.org
crec@crec.org

*Prepared by:
Business Services Department*

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CAPITOL REGION EDUCATION COUNCIL
COMPREHENSIVE ANNUAL FINANCIAL REPORT

JUNE 30, 2013

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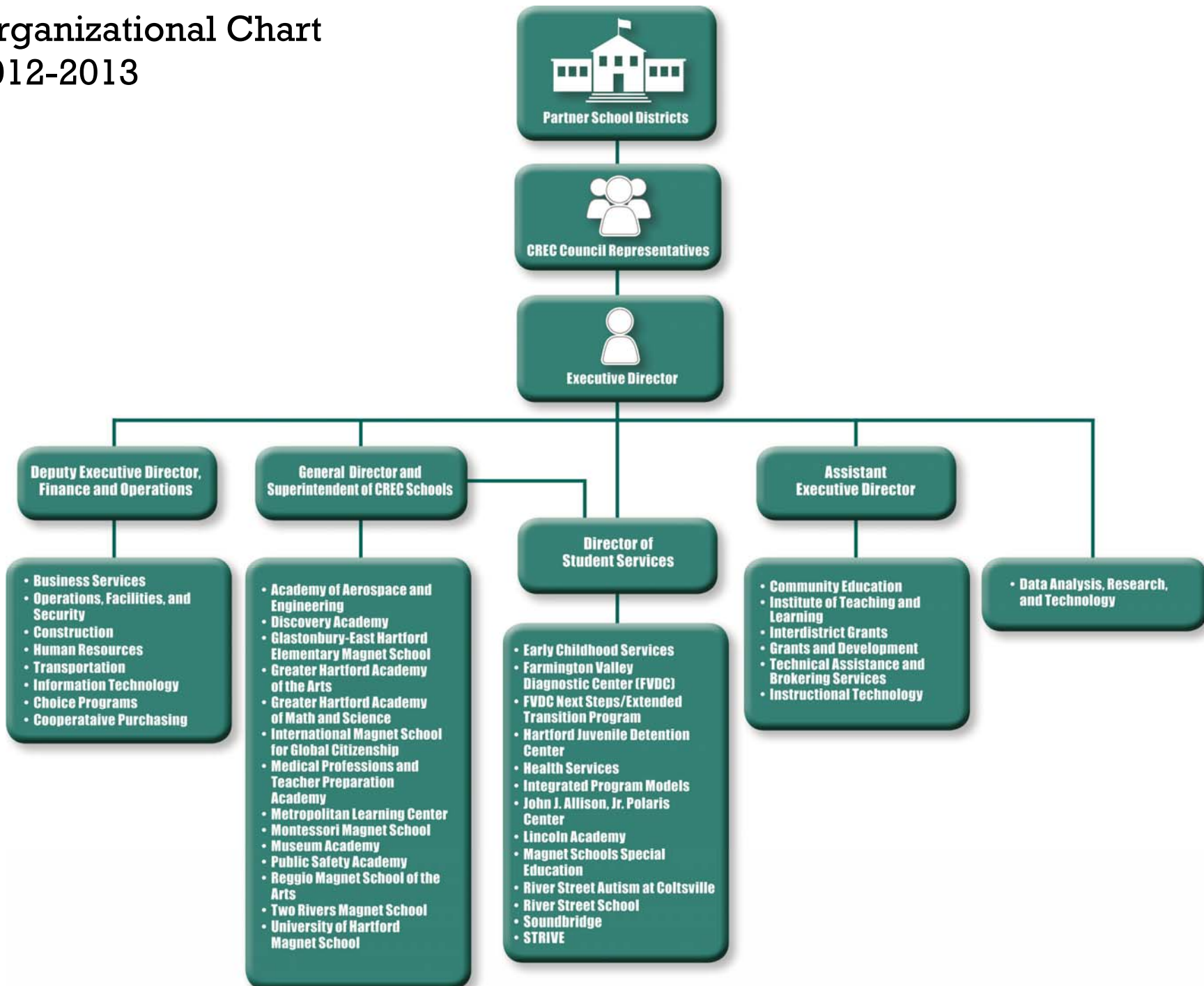
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Introductory Section

Organizational Chart

2012-2013



CREC Mission, Vision, Goal and Objectives

Mission

To work with boards of education of the Capitol Region to improve the quality of public education for all learners.

To achieve its mission, CREC will:

- Promote cooperation and collaboration with local school districts and other organizations committed to the improved quality of public education;
- Provide cost effective services to member districts and clients;
- Listen and respond to client needs for the improved quality of public education; and
- Provide leadership in the region through the quality of its services and its ability to identify and share quality services of its member districts and other organizations committed to public education.

Vision

Every student can and shall learn at high levels and therefore must have access to all educational resources of the region through the system of public schools served by CREC.

Goal

CREC staff and programs will work with local school systems to meet their needs and the needs of students.

- Each student in the public schools of the Capitol Region will demonstrate learning at ever higher levels.
- Each student in the public schools of the Capitol Region will demonstrate, by the end of grade 3, high levels of literacy.
- Each student in the public schools of the Capitol Region will participate in learning environments that more nearly reflect the diversity of the region's population.

Objectives

- To identify the educational needs of CREC member school systems.
- To bring together resources to help local school districts.
- To solve common problems.
- To stimulate local educational activities and develop new CREC programs which address the student goals of the CT Board of Education.
- To assist Local Boards of Education in providing a continuum of student services and settings which facilitates the education of all children.
- To provide quality direct services to identified students using an array of specialized cooperative, integrated and stand alone settings.
- To improve the quality of staff in CREC and its member districts for the purpose of improving learner achievement.
- To inform CREC membership, governmental bodies and the community at large about the contribution of CREC to the "Educational Enterprise".
- To achieve continued improvement in the conduct of all CREC internal and external services.

Member Districts

Avon, Berlin, Bloomfield, Bolton, Bristol, Canton, CREC, Cromwell, East Granby, East Hartford, East Windsor, Ellington, Enfield, Farmington, Glastonbury, Granby, Hartford, Hartland, Manchester, New Britain, New Hartford, Newington, Plainville, Portland, Region 10 (Burlington and Harwinton), Rocky Hill, Simsbury, Somers, Southington, South Windsor, Suffield, Vernon, West Hartford, Wethersfield, Windsor and Windsor Locks

2012 – 2013 Governance

<p>Board of Directors Avon – Brian Glenn Bristol – Christopher C. Wilson Granby – Cal Heminway Hartford – Jose Colon-Rivas Newington – Sharon Braverman Plainville – Becky Tyrrell Southington – Jill Notar-Francesco, Vice Chair Suffield – MaryLou Sanborn West Hartford – Terry Schmitt, Sec/Treasurer Wethersfield – Tristan Stanziale</p> <p>Council Representatives Avon – Brian Glenn Berlin - John M. Richards Bloomfield – Donald Harris Bolton – Dr. John Hambrook Bristol - Christopher C. Wilson Canton – Leslee Hill Cromwell - Shirley Banic East Granby – Trevor Sanford East Hartford – Stephanie Watkins East Windsor – George Michna Ellington – Kristen Picard-Wambolt Enfield - Joyce P. Hall Farmington – Mary Grace Reed Glastonbury – Jeremy Grieveson Granby - Cal Heminway Hartford – Jose Colon-Rivas Hartland - Amy Bourque Manchester – Sarah Walton New Britain – Aram Ayalon New Hartford - TBD Newington – Sharon Braverman Plainville - Becky Tyrrell Portland – Chris Phelps Region 10 - Beth Duffy Rocky Hill – Dilip Desai Simsbury - Lydia Tedone Somers - Joan Formeister Southington – Jill Notar-Francesco South Windsor – Sheila Appleton Suffield – Mary Lou Sanborn Vernon – Amarjit Buttar West Hartford - Terry Schmitt Wethersfield – Tristan Stanziale Windsor – Doreen Richardson Windsor Locks – Patricia King</p>	<p>CREC Administration Bruce E. Douglas, Ph.D., <i>Executive Director</i></p> <p>Donald P. Walsh, <i>Deputy Executive Director Finance & Operations</i></p> <p>Sandy Cruz-Serrano, <i>Chief Operating Officer</i></p> <p>Regina Terrell, <i>Director of Human Resources</i></p> <p>Deborah Richards, <i>Director, Student Services</i></p> <p>Dina Crowl, <i>Superintendent and General Director, Magnet Schools</i></p> <p>Douglas Casey, <i>Director of Technology Services</i></p> <p>Margaret MacDonald, Ph.D., <i>Director, Technical Assistance & Brokering Services</i></p> <p>Andrew Tyskiewicz, <i>Director, Community Education, Training and Employment Services</i></p> <p>Aura Alvarado, <i>Director, Communications and Community Relations</i></p> <p>John Mena, <i>Director, School Construction</i></p>
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Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Capitol Region
Education Council, Connecticut**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2012

Executive Director/CEO

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November 27, 2013

**To the Board of Directors and Council,
Capitol Region Education Council:**

This is the Comprehensive Annual Financial Report (CAFR) of the Capitol Region Education Council (CREC) for the fiscal year ended June 30, 2013. The purpose of this report is to provide citizens, member boards of education, funders, grantor agencies and other interested parties with reliable financial information about CREC.

CREC's Business Services Division is responsible for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures. We believe that the data presented in this annual report is accurate in all material aspects; it is presented in a manner designed to fairly set forth the financial position and results of operations of CREC, as measured by the financial activity of its funds. The report contains all disclosures necessary to enable the reader to gain an understanding of CREC's financial affairs.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

REPORTING ENTITY

CREC is the oldest and largest of Connecticut's six regional educational service centers (RESCs). CREC was established in 1966 as a cooperative effort of local school districts, organized under the provisions of the Connecticut General Statutes, Section 10-66 a.-n. CREC is governed by and serves its members - 35 public school districts of North Central Connecticut. CREC's mission is to improve the quality of public education through cooperative programs.

Pursuant to C.G.S. 10-66c, CREC, as a regional educational service center, is a public educational authority acting on behalf of the State of Connecticut. The Internal Revenue Service has determined CREC to be an organization described in Section 170 (c) (1) of the Code. The Connecticut State Department of Education (SDE) is CREC's primary regulatory agency. Publicly elected board of education members appointed by each member school district serve on CREC's Council. The term of office of Council directors may not exceed three years. The Council appoints an executive director to serve as the executive agent of CREC.

CREC provides a diverse range of services in education, health and human services. Major services provided to member districts include regional programs providing education and related health services for children with disabilities in the least restrictive environment, magnet schools promoting integrated and quality education, early childhood intervention initiatives, staff development programs and technical assistance services. The financial information provided in the CAFR includes all CREC funds.

ECONOMIC CONDITION AND OUTLOOK

The agency's economic condition is dependent upon the extent to which its primary customers (local boards of education and the State) continue their utilization of CREC services. CREC responds to, and tries to anticipate, the needs of its member districts. CREC's challenge is to identify and meet the changing and expanding requirements of its region.

Through their purchase of CREC's services, both the State and the local school districts recognize the benefits of delivering educational services on a regional, cooperative basis. CREC's services remain in demand, even as the State and member school districts continue to address budgetary challenges. CREC's tradition of providing essential services with the flexibility to develop and modify program offerings based on market factors will continue, and CREC's consistent and significant growth over the past ten years suggests that growth may continue.

FUTURE PLANS

Quality and Integrated Education:

Public Act 97-290, An Act Enhancing Educational Choices and Opportunities, sets forth the basis for much of the continued growth expected in quality and integrated education program activities. Specifically, this act requires each school district to immediately provide educational opportunities for students to interact with students and teachers from varied racial, ethnic and economic backgrounds and from other communities.

CREC has long held quality, integrated education as its primary focus. As a leader in promoting diversity, the application of CREC's core beliefs, mission, goals and objectives has resulted in tangible progress toward achieving this goal in our region. We expect that our magnet school program, the Choice program, Interdistrict grants and other funding will continue to increase through 2014 and beyond, as the State responds to racial and ethnic isolation in the Capitol Region through the 2008 Settlement Agreement in *Sheff v. O'Neill*.

CREC's Magnet Schools Division enrollment continues to grow. In 2013-2014, we are operating the Metropolitan Learning Center Magnet School in Bloomfield; the Glastonbury/East Hartford Elementary Magnet School in Glastonbury; the Greater Hartford Academy of the Arts in Hartford; the Greater Hartford Academy of Math and Science in Hartford; the Academy of Aerospace & Engineering in Hartford and Bloomfield; the Montessori Magnet School in Hartford; Two Rivers Magnet Middle School in East Hartford; the University of Hartford Magnet School in Hartford; the Museum Academy (formerly Charter School for Young Children) in Bloomfield; the International Magnet School for Global Citizenship in East Hartford; the Reggio Magnet School of the Arts in Avon; the CREC Public Safety Academy in Enfield, the Medical Professions and Teacher Preparation Academy in Windsor, and the Discovery Academy in Hartford, the Greater Hartford Academy of the Arts Elementary school in Bloomfield, the Greater Hartford Academy of the Arts Middle school in Hartford, Two Rivers Magnet High School in Hartford. In September, 2013, we opened the expanded Academy of Aerospace and Engineering Elementary, which will grow to serve students in grades PK-5, in Rocky Hill. CREC magnet school enrollment has grown to over 7,300 students and our magnet school budgets total \$119,554,739. The Magnet Schools Division will continue to grow because of the market demand and benchmarks of the 2008 Sheff agreement. It will continue to retain and attract new students by allowing them to focus on specific talents or interests, while studying a challenging core curriculum of language arts, mathematics, science, social studies and languages in a diverse environment.

The CREC Magnet Schools Division is now in the final year of the Federal Magnet School Assistance Program. This grant for \$11.5 million supports magnet school development, recruitment and expansion in the region.

The Hartford Region Open Choice program continues to serve Hartford students attending schools in 28 suburban districts and suburban students attending schools in the city of Hartford. With funding provided by the Connecticut State Department of Education, the program serves 1,992 students, attending 135 schools in 29 districts for the 2013-2014 school year. Students in the program may remain in their district through high school graduation and are offered the opportunity to participate in all activities at their schools. Support specialists, as advocates for program participants, work closely with districts to help ensure a successful transition and a positive and enriching educational experience for all students.

The Early Beginnings program continues to support preschool and kindergarten children. Middle and high school students are able to take advantage of the Student Support Center, where they are provided assistance with academics, life skills challenges and college preparation. Elementary and middle school students are encouraged to participate in the Open Choice Summer Academy, which offers exposure to science, math and language arts curriculum and field trips. The Open Choice program continues to provide professional development opportunities for districts including a book club discussion and the Summer Leadership Institute. In addition, there is support to improve school climate through the Unity Teams program for all Open Choice high schools and Open Choice parents participate in a leadership training program.

The Interdistrict grants program continues to respond to racial and ethnic isolation in the Capitol Region through 13 awarded grants in 2013-2014 totaling \$842,070.

Community Education Division:

The Community Education Division addresses the needs of adults and families in the Capitol Region and beyond through its operation of many community-based educational programs and by leading several statewide professional development initiatives.

Direct service programs provide: job-embedded training combining technical and academic skills, GED and literacy training, English as a Second Language classes, family literacy, on-line education, continuing education and programs for adults facing special challenges. The Division also delivers comprehensive training and technical assistance for Connecticut's adult educators, college transition programs, an organization for adult learners, K-12 career educators and history teachers, staff of non-profit organizations and corporate employees. The Division also serves as co-manager of the new MOVE UP regional Adult Literacy Partnership. The work of the Division extends throughout the region, the state, and beyond Connecticut's borders, with a diverse clientele from the public and private sectors.

Student Services Division:

The Student Services Division serves a diverse population of students and their families. While much of the effort has been to ensure the quality of existing programs, there has been significant expansion of programming and services over the past school year.

River Street School provides day and extended day and year services to students with autism and significant developmental delays, with a strong emphasis on applied behavioral analysis and a variety of support services based on individual student need. River Street's annex building, the Marcia Yulo Howard Center for Autism, houses classrooms for younger students transitioning to River Street School, the PASC (Program for the Assessment of Special Children), the Children's Therapy Services Clinic for children with sensory issues, and also contains the administrative offices for River Street's Autism Outreach program and the Integrated Program Models (IPM). This past year the school program enhanced their technology services with the installation of Smart Boards and through the use of iPads for instruction. River Street School worked with the Bureau of Rehabilitation Services to provide job-embedded training to adults with significant disabilities. River Street School also operates two group homes in the region for students under the age of 21.

The Farmington Valley Diagnostic Center (FVDC) was relocated in January of 2013 to a new state of the art facility in Weatogue. The newly renovated center has allowed the curriculum to be enhanced with the use of a dedicated art space, a kitchen used for culinary education and the addition of a guidance counselor dedicated to transition services. They expanded their summer services for both elementary and secondary students this year.

The John J. Allison Jr. Polaris Center expanded the services in its Mental Health Outpatient Clinic to serve young adults ages 18-21 and adults. The Polaris School continues to provide high quality educational and therapeutic services for students with social, emotional and behavioral concerns. The Lincoln Academy served students from eight towns. In addition, the Center has started a new academy serving 5th year students in need of more job- embedded programming and skill development. All of the programs under the John J. Allison Jr. Polaris Center umbrella have developed a stronger focus on transition and job-related services, including a large catering business.

CREC continues to provide the educational program for the Hartford Juvenile Detention Center (JDC). CREC is working with the educational and residential programs of the JDC to implement Positive Behavioral Interventions and Supports (PBIS) in both settings.

Soundbridge continues to provide a continuum of services, including programs for young children who are hearing-impaired, in its state of the art Wethersfield facility, in public school classrooms, and through many consultation services for students in their local districts. In addition, Soundbridge provides audiological services, as well as maintenance of hearing technology, for students throughout the state. This past year, Soundbridge staff participated in a national research study on the use of video conferencing technology to supplement home visits for young children and their families receiving early intervention services. They also designed and implemented a new data management system for tracking equipment and services to over 800 students state wide.

CREC's Birth to Three and Positive Parenting Program continue to provide direct services to families and children in the Hartford area. The Positive Parenting Program staff participated in extensive training in the Triple P Parent Training Program this past year. They conduct parent education through instructional sessions and support groups. The Birth to Three Early Intervention program expanded their services to serve over 700 families and young children in the region.

Over the course of the year, the Division served approximately 3,483 students. In addition, the Division of Student Services provided facilitation and technical assistance to the Connecticut State Department of Education's System of Educator Evaluation and Development (SEED) work group on the evaluation of Student and Educator Support Specialists.

Construction Division:

CREC continues to provide school districts with planning, project management, and construction-related services to construct public schools, a service which CREC began to offer in 1996. Market demand and CREC's track record have resulted in our growth in this service area. Our construction staff serves districts throughout Connecticut that are either contemplating or actively engaged in school construction projects. To date, we have served as the sole project manager/owner's representative on over 24 projects, comprising over \$1 billion in project costs.

CREC's construction services range from early master plan development, including education specifications and pre-construction services, to handling the entire construction process as a project/program manager and/or owner's representative. Our services also provide for verification of compliance with the educational program, financial reporting to the State Department of Education and Department of Construction Services, project closeout and final audit. Our other construction-related services include facility audits, capital replacement plans, feasibility studies, educational specifications development, operations plans, and grant applications.

We actively provided project manager/owner's representative services to the City of New London at both the Nathan Hale Elementary School and the Winthrop Elementary Magnet School, as well as to the Town of West Haven and Town of East Hampton for their high school renovation projects. In addition, we recently were selected to be the project managers for The Town of Stratford's high school renovations projects.

We continue to assist Goodwin College by providing project management services for the Connecticut River Academy, the Academy of Advanced Design and Technology, and their Early Childhood School. The Early Childhood Center successfully opened its permanent facility in August, 2013. We also successfully completed our contractual obligations as owner's representative in Bloomfield for the Laurel School.

We have successfully completed renovations of both the start-up and expansion of temporary facilities for eleven magnet schools including the Public Safety Academy, Reggio Arts Magnet, International Magnet School for Global Citizenship, Medical Professions and Teacher Preparation Academy, Museum Academy, Academy of Aerospace & Engineering, Discovery Academy, Greater Hartford Academy of the Arts Middle School, Greater Hartford Academy of the Arts High School, Two Rivers Magnet High School, and Academy of Aerospace & Engineering Elementary School. In addition, we are now overseeing the permanent construction for the first seven schools mentioned above, which involves site acquisition, planning and zoning approval, design oversight, bidding, construction, and closeout. We have submitted grant applications to the State Department of Education for permanent school construction funding approval for the Aerospace elementary school noted above as well as for an expansion of the Greater Hartford Academy of the Arts High School.

We provided owner's representative services to the Town of Glastonbury, as the Glastonbury-East Hartford Elementary Magnet School opened its permanent facility in August, 2012.

Institute of Teaching and Learning:

The Institute of Teaching and Learning (T&L) continues to provide many workshops, consultation services and consortium memberships to meet the needs of our partner districts. The diversely talented staff represents the spectrum of educational experience in all content areas and with all school age groups. Additionally, the staff is well-versed in both national and state initiatives that connect with local district school improvement plans. Apart from its many planned workshops, the Institute can tailor services to meet a school district's particular professional objectives.

Teaching and Learning consultants facilitate regional and content-specific curriculum councils. District leaders and department heads in the disciplines of science, social studies, mathematics, and language arts and early childhood meet monthly at CREC to network, share and deepen their knowledge of best practices, identify mutual needs and share resources. Additionally, a robust CREC Curriculum Council for assistant superintendents and curriculum directors meets monthly and is facilitated through CREC T&L.

The Institute's education specialists provide ongoing services to multiple districts in Greater Hartford, family and community-based programs, and districts outside the Hartford area. Requests for services have included presentations for scheduled professional development days, program evaluations, fiscal management, program monitoring and data collection, on-site coaching and modeling for instructional strategies. The Institute also sponsors notable national and international speakers, educational authors and researchers for presentations throughout the school year.

The Institute continues to enjoy a dynamic partnership with the Connecticut State Department of Education and the Regional Education Service Centers (RESC) Alliance. The partnership provides direct professional development and technical support to schools and districts that have been designated as needing improvement. The services requested include: support for parenting and pregnant teens, wrap around school services through 21st Century grants, strategies to support English Language Learners (ELLs), and professional development for the Sheff Management Plan known as Blended Solutions, support for the Early Beginnings and other Hartford Regional Choice Initiatives and school climate. Teaching and Learning has provided leadership and fiscal management for the Connecticut System for Educator Evaluation and Development (SEED). It provides training to districts and technical assistance in the development of teacher and administrator evaluation systems.

The Institute has been a leader with a rollout plan for the Common Core State Standards (CCSS). The CREC Common Assessment Consortium (CAC) was established in response to the needs of regional districts to develop standards-driven curriculum and assessments. The overarching goal is to provide common tools for implementing the instructional shifts of the CCSS and measuring progress toward the standards that are grade level appropriate, so that all students can achieve at high levels. CAC work and other professional development activities address the new state standards and the “Smarter Balance” performance based assessments.

Other work of the Institute includes initiatives for the RESC Minority Teacher Recruiting Alliance, Montessori teacher training, and management of Title III activities for CREC districts, other Youth and Family Development Projects and school turnaround efforts through our Office for School Transformation.

Technical Assistance and Brokering Services Division (TABS):

The Technical Assistance and Brokering Services Division continues to respond to the needs of school districts and non-profit organizations in the region and around the state by providing high quality, timely, services to improve systems, develop staff and improve student success. TABS works with other CREC divisions to expand its service base to non-profit and for-profit organizations nationally and internationally. In addition, TABS has been working to develop new products and services such as the Blueprint for Building Powerful Special Education Practices and a variety of networks on school climate, leadership and assistive technology.

TABS’ Special Services Support Team (SSST) continues to offer Connecticut’s Advanced Alternate Route to Certification Program in Special Education and will be going through recertification this year. This exciting, innovative course of study provides training and practical experiences for certified teachers in order to earn a cross endorsement in special education. This program has been very successful, with an average of 99% of the 125 students completing the program.

Districts that are interested in obtaining an independent review of their programs and services, such as special education, RTI (Response to Intervention), secondary transition, early intervention, student achievement, and related services (i.e. speech and language) have sought assistance from CREC’s TABS division. We have provided over 44 reviews throughout Connecticut. TABS has also done feasibility studies for districts considering the reorganization of schools and programs. We have worked closely with five boards of education to provide data, facilitation and problem-solving support in determining school closures.

TABS continues to work with the State Department of Education to provide leadership in the training of RESC, SDE and district staff on the COMPASS paraprofessional training curriculum. Since the participants became certified trainers in October 2008, over 3,300 paraprofessionals across the state have been trained in the COMPASS modules. This year, we worked collaboratively with SDE to develop a COMPASS certification program that includes updated Basic level training materials, participant workbooks and a COMPASS certification website.

We are in the fifth year of providing an Assistive Technology (AT) Consortium to Connecticut districts and organizations. Membership in the consortium allows the 10 districts currently enrolled to send three staff to six professional development training sessions, receive a quarterly newsletter, and be connected to online discussion groups. AT Consortium members also are entitled to borrow assistive technology equipment from the lending library. The assistive technology library continues to grow, thanks to support from the CT Assistive Technology Project and donations from private vendors. We now can offer iPads that are loaded with useful applications for students with disabilities. As part of an initiative to assist districts in designing and implementing positive school climate, TABS' Support Team is providing training to 20 schools and over 75 staff on Positive Behavior Intervention Supports (PBIS), including CREC's magnet schools. PBIS provides a framework for schools to use that reinforces positive student behavior through changes in school structure and staff behaviors. This is the fifth year of the program, and we have added alternate settings to our customer mix, such as USD 2 and the Juvenile Detention Center. Other professional learning opportunities that TABS provides this year include Leadership Networks on Scientific Research Based Interventions, Special Education and a new network this year for community leaders on School and Community Climate. TABS provides training and coaching to districts on issues of special education, behavior, school climate, co-teaching, and leadership.

This year, we partnered with United Illuminating and CL&P to provide staffing to the Smart Living Center as well as energy efficiency training to teachers across the state. Twenty nine workshops were conducted, and TABS will coordinate and promote additional projects for eesmarts, such as Energy Challenge.

TABS' REACT (Regional Assessment and Consultation Team) service continues to provide highly qualified, certified professionals to help public schools and private schools and other agencies meet their staffing needs. Currently, TABS provides 20 districts and agencies with over 55 full and part-time paraprofessionals, associate instructors and speech language pathology assistants. Twenty interim administrators, paraprofessionals, transition coordinators, behavior specialists, occupational therapists, tutors, energy specialists, literacy coaches, and speech language pathologists are working for TABS in educational organizations across the state. Many of these services support the district's ability to regionalize and this year we will begin to expand regional impact by including municipalities and other community organizations.

TABS continues to support the Connecticut Technical High School System by providing related services such as speech and language pathologists, clinical psychologists, psychiatrists, and occupational and physical therapists. We also coordinate most of their professional development, and develop and implement training such as Scientific Research Based Interventions (SRBI). We hire and provide GED examiners and tutors, technology specialists, and coordinate professional development and purchase materials and equipment for Department of Corrections.

In addition to interim services, TABS continues to provide student evaluations in a number of related service areas. For the current school year (2013-14), TABS has contracts to conduct 26 evaluations in areas such as: assistive technology (AT) or augmentative alternative communication (AAC), vocational, occupational, bilingual speech language, bilingual psycho-educational or psychological assessments.

TABS continues to offer two online learning programs. Virtual Learning Academy provides over 80 courses for students in grades 2 through 12 to recover credits and stay on course for graduation. Students work at their own pace in their individual courses, and can take as many courses as needed throughout the year. Virtual High School offers over 140 AP, honors-level and career exploration courses to high school and gifted middle school students. These students interact with peers worldwide.

CREC's Office of Grants, which is part of TABS, continues to serve school districts and organizations in their efforts to secure funding for a wide variety of programs. We have developed a cadre of grant developers, writers and "vetters" who work on proposals for both CREC and organizations across the state and nationally. This year we will be developing funding cooperatives with municipalities and nonprofit organizations including school districts. These regional cooperatives will increase regional impact by assisting the regional members to conduct regional strategic funding analysis, develop regional plans, and procure funding from a variety of sources including grants, RFPs and private contributions.

Data, Analysis Research and Technology Division:

The Data, Analysis Research and Technology Division (DART) continues to expand its delivery of services in response to evolving district needs. The division launched a technology consortium that will help enable schools to maintain support and professional development services despite district budget cuts. Components of the consortium include shared professional development resources, volume software discounts, library of technology policies, and tools to foster regional growth and collaboration. New this year is the introduction of the Microsoft IT Academy and Authorized Testing Center at CREC. This center offers training targeted for school and office personnel to earn their Microsoft Office Specialist (MOS) certifications at competitive rates.

DART trainers are helping districts prepare their teachers to prepare their students for success with 21st Century Skills, with special emphasis on the skills needed to achieve at high levels on the online computer-adaptive Smarter Balanced Assessments. Using the Curriculum Unit Revision Infusing Technology (CURIT) methodology, DART provides solid models for incorporating educational technology into everyday instruction, therefore mitigating the impact using technology for assessment can have on the final achievement results. DART is also expanding its capacity to support the development of online and blended course design, which allows instructors to use class time for personalized, hands-on instruction, as well as supporting the rollout of iPads and iPods in the classroom, and "bring your own device" (BYOD) programs. Also aligned to the mission of helping districts prepare for the next generation of assessments, DART developed an assessment audit process. This audit reviews district assessment practices, and assists with the selection of sound assessment instruments that provide results to drive instruction, as well as predicting future performance on high-stakes assessments. Districts that participate in this process find areas of opportunity to eliminate either redundant or unnecessary assessments, thereby realizing cost reductions.

In the area of research and data analysis, DART staff helps develop research questions, conducts the necessary analyses, and writes focused final reports. DART provides support for analyzing, collecting, and reporting district and State assessment data, such as cohort performance numbers, academic growth, and vertical scale scores. Further, because sometimes a research or policy question cannot be answered with existing data, DART staff is trained in all aspects of survey design, implementation, and validation. With respect to data system procurement and maintenance, significant improvements have occurred in the area of student and operational data collection, automation, and analysis. DART has aligned itself with key system providers - such as Microsoft, Naviance, Pearson, Silverback Learning, and Schoology - to provide volume purchasing discounts, contract negotiating, hosting, development, implementation, and management services to districts.

In the area of information technology, DART has expanded its consulting services beyond operational support to more strategic areas of systems planning and development. DART has conducted a number of extensive technology audits to assess districts' readiness for integrating 21st-Century skills into the classroom while introducing ways to reduce operational risks and expenses. The IT team provides end-to-end as well as contract support for districts and non-profit organizations across the state, resulting in accolades and employee performance awards for outstanding service.

Business Services Division:

This year, \$24M in goods and services were purchased through CREC's cooperative purchasing programs. School districts, municipalities, and non-profits from CT and throughout New England take advantage of our three programs - the CT Consortium for paper and supplies, the PEPPM technology bidding and purchasing program, and the Association of Educational Purchasing Agencies which offers schools nationwide anything from copiers to roofing to supplies to athletic tracks.

CREC helped 7 districts save money this year through a regional approach to student accident and sports insurance. While typically not a large budget item, districts have seen sharp spikes recently in their premiums. Seven districts opted to work through the broker vetted and selected by CREC through a request for qualifications process. By collecting applications and loss records, and submitting them for multiple districts, through one carrier, our broker was able to secure lower pricing, while maintaining comparable levels of coverage. Since this was a no-obligation application process, this was a win-win for districts. We are hoping other types of coverage can be examined in the near future.

CREC continues to support districts and towns with their efforts in energy management and conservation in partnership with DBS Energy. The CREC/DBS partnership upgraded the exterior lights to LED in 9 Southington schools resulting in \$25,000 annual savings. DBS also replaced the exterior lighting in Manchester Public Schools, creating first year savings of \$34,000.

Human Resources Division:

The Human Resources Division continues to serve districts with the Minority Teacher Recruiting Program, which places certified candidates on a year-round basis. Our annual Career Fair attracts students from area colleges and universities, veteran teachers, career changers and teachers who are relocating to Connecticut from other states.

FINANCIAL INFORMATION

CREC's management is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of CREC are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting standards. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: a) the cost of a control should not exceed the benefits likely to be derived, and b) the valuation of costs and benefits requires estimates and judgments by management.

Single Audit:

As a recipient of federal and state funds, CREC is required to undergo a single audit in conformance with: a) the provisions of the Federal Single Audit Act of 1984 as amended in 1996, b) the U.S. Office of Management and Budget Circular A-133, *Audits of State, Local Governments and Non-Profit Organizations* and c) the Connecticut State Single Audit Act. Information related to these single audits, including the schedule of federal and state financial assistance, the findings and recommendations and auditors' reports on the internal control structure, and our compliance with applicable laws and regulations, is issued under separate cover and is not included in this report.

As part of CREC's single audit described above, tests are conducted to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that CREC has complied with applicable laws and regulations. The results of CREC's single audit for the fiscal year ended June 30, 2013 provided no instances of material weakness in the internal control structure or significant violations of applicable laws and regulations.

Budgetary Controls:

CREC maintains budgetary control at the program level. The objective of our budgetary control is to ensure compliance with legal provisions embodied in the annual appropriated budget, as presented by the management of CREC and approved by the Council. The Business Services Division supports CREC's management in budget administration. CREC maintains a formal encumbrance system during the course of the fiscal year. Outstanding encumbrances lapse at year-end and are not recorded as budgetary expenditures. They may be re-encumbered in the succeeding year as expenditures against the newly adopted budget.

OTHER INFORMATION

Independent Audit:

State statute requires an annual audit of the books of account, financial records and transactions of all CREC programs by independent certified public accountants appointed by the representative Council. This requirement has been complied with, and the independent auditor's report has been included in this report.

Awards and Acknowledgements:

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Capitol Region Education Council for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2012. This was the twentieth consecutive year that CREC has received this award. In order to be awarded a Certificate of Achievement, CREC must publish an easily readable and efficiently organized CAFR that satisfies both accounting principles generally accepted in the United States and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting this CAFR to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the dedicated service of the staff of the Business Services Division. We wish to express our appreciation to them.

We are grateful to our independent auditors, Blum, Shapiro & Company, P.C., for their professional assistance and advice during the course of this audit.

Finally, we thank the members of our Council and our executive director for their support of CREC's financial operations.

Respectfully submitted,



Donald P. Walsh
Deputy Executive Director
Finance and Operations



Jeffrey E. Ivory
Comptroller

Financial Section



Accounting | Tax | Business Consulting

Independent Auditors' Report

To the Board of Directors and Council
Capitol Region Education Council
Hartford, Connecticut

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Capitol Region Education Council, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Capitol Region Education Council's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Capitol Region Education Council as of June 30, 2013 and the respective changes in financial position and, where applicable, cash flows thereof, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 11 and the budgetary comparison information on page 43 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Capitol Region Education Council's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 27, 2013 on our consideration of the Capitol Region Education Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Capitol Region Education Council's internal control over financial reporting and compliance.

Blum, Shapiro & Company, P.C.

West Hartford, Connecticut
November 27, 2013

**CAPITOL REGION EDUCATION COUNCIL
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2013**

This section of the Capitol Region Education Council's (CREC) Comprehensive Annual Financial Report (CAFR) presents our discussion and analysis of the financial performance of CREC for the fiscal year ended June 30, 2013. Readers should refer to the transmittal letter at the beginning of this report and the financial statements that immediately follow this section.

FINANCIAL HIGHLIGHTS

- The total cost of CREC's programs was \$225.7 million.
- The General Fund reported a fund balance this year of \$18.9 million, down from \$19.2 million last year.
- CREC's net position increased by \$88.9 million as a result of this year's operations, including school construction (capital) grants and contributions while the net position of our business-type activities decreased by \$66 thousand.
- Overall, the growth in CREC's net position reflected an increased magnet enrollment, increased demand by school districts for CREC's special education services, and increased use of CREC's other specialized services, which include new programs.

OVERVIEW OF THE FINANCIAL STATEMENTS

The CAFR contains general introductory information, the basic financial statements, and additional financial, economic and demographic information.

The basic financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The first two statements are government-wide statements that provide both short-term and long-term information about CREC's overall financial health. The fund financial statements provide detailed information about the individual parts of CREC - its governmental, proprietary and fiduciary funds.

Government-Wide Financial Statements

CREC is analyzed as a whole in Exhibits I and II. Exhibit I, the Statement of Net Position, and Exhibit II, the Statement of Activities, present comprehensive financial information about all of the activities of CREC (except fiduciary activities) and provide short-term and long-term information about CREC's finances. Accounting methods used are similar to those of private-sector companies. These statements report CREC's net position and changes in them. CREC's net position (the difference between assets and liabilities) are one way to measure CREC's financial health, or financial status. Over time, increases or decreases in CREC's net position are one indicator of whether its financial health is improving or declining.

CREC's funds are divided into two types of activities:

- *Governmental activities* - Most of CREC's basic services are reported here, including education, health and human services. CREC's major services include regional programs that provide education and related health services for children with disabilities in the least restrictive environment, magnet schools that promote integrated and quality education, and early childhood programs that provide intervention initiatives. Federal and state grants, contracts, tuition, and room and board charges finance most of these activities.
- *Business-type activities* - CREC provides products and services directly to the public and other governmental agencies in exchange for fees. CREC's business activities include technical assistance consulting services, technology services, training, school facility services, and teaching and learning professional development workshops.

Fund Financial Statements

The fund financial statements begin with Exhibit III, and provide detailed information about the major funds - not CREC as a whole. CREC establishes categories of funds comprised of many individual funds to help control and manage financial activities for particular purposes, such as the Grants and Contracts Fund, to show that it is meeting its legal responsibilities for using revenues such as grants received for education from the State Department of Education. CREC's funds are divided into three categories: governmental, proprietary and fiduciary.

- *Governmental Funds (Exhibits III and IV)* - Most of CREC's basic programs and services are reported in governmental funds, and the exhibits focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. A fund represents a group of related accounts that are segregated for specific activities or objectives. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed, short-term view of CREC's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are greater or fewer financial resources that can be spent in the near future to finance CREC's programs. The relationship (or differences) between the information provided in the government-wide statements, where there is a longer term view, and the information presented in the governmental funds statements is described in a reconciliation included with the governmental fund financial statements.

CREC operates 91 governmental programs. The individual programs are described and their fund accounts are detailed in the Combining and Individual Fund Statements and Schedules section.

The CREC Council adopts an annual budget for each of its governmental programs. A budgetary comparison statement has been provided for the General Fund and the Special Revenue Fund to demonstrate compliance with the adopted budget.

- *Proprietary Funds (Exhibits V, VI and VII)* - Proprietary funds are reported in the same way as the government-wide statements. CREC has two types of proprietary funds:

CREC's 15 enterprise funds provide products and services directly to other Regional Education Service Centers (RESA), school districts and the public in exchange for fees. CREC regularly identifies specific service needs within the community and then establishes a means of delivery and pricing. The enterprise funds are the same as the business-type activities reported in the government-wide statements, but provide more detail and additional information, such as cash flows.

Internal service funds are created to provide goods or services to other CREC programs, such as staff development and training, document reproduction, wide area network services, the defined contribution plan, a self-insured health insurance and workers' compensation plan and a self-funded unemployment compensation plan.

- *Fiduciary Funds (Exhibit VIII)* - Fiduciary funds are used to account for assets CREC holds for the benefit of outside parties in a trustee or agency capacity. Examples of fiduciary funds are scholarship funds and student activities funds. These activities are excluded from CREC's other financial statements, because CREC cannot use these assets to finance its operations. CREC is responsible for ensuring that these reported assets are used for their intended purposes.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

CREC's combined net position increased by \$88.9 million, or 84.2%, to \$194.4 million. This was mostly due to increased investment (as well as increased revenue) in capital assets, along with a greater demand for CREC services. Current assets were also partially funded by an increase in current liabilities.

TABLE 1
NET POSITION
(In Thousands)

	Governmental Activities		Business-Type Activities		Total	
	2013	2012	2013	2012	2013	2012
Current assets	\$ 82,947	\$ 74,779	\$ 848	\$ 890	\$ 83,795	\$ 75,669
Capital assets, net of accumulated depreciation	165,196	78,795	39	26	165,235	78,821
Total assets	<u>248,143</u>	<u>153,574</u>	<u>887</u>	<u>916</u>	<u>249,030</u>	<u>154,490</u>
Current liabilities	48,829	43,186	654	617	49,483	43,803
Long-term liabilities outstanding	5,129	5,106			5,129	5,106
Total liabilities	<u>53,958</u>	<u>48,292</u>	<u>654</u>	<u>617</u>	<u>54,612</u>	<u>48,909</u>
Net Position:						
Net investment in capital assets	163,888	76,673	39	26	163,927	76,699
Restricted for:						
Trust purposes:						
Nonexpendable	17	17			17	17
Unrestricted	<u>30,280</u>	<u>28,592</u>	<u>194</u>	<u>273</u>	<u>30,474</u>	<u>28,865</u>
Total Net Position	<u>\$ 194,185</u>	<u>\$ 105,282</u>	<u>\$ 233</u>	<u>\$ 299</u>	<u>\$ 194,418</u>	<u>\$ 105,581</u>

Net position of CREC's governmental activities increased 84.5%, to \$194 million, which reflected an increase in net position invested in capital assets net of related debt due in large part from construction, equipment and leasehold improvement in the magnet schools. Net position of governmental activities without the capital assets increased \$2.5 million primarily due to higher magnet student enrollment and larger increases in special education services.

With regard to the financial position of the business-type activities, net position decreased by 22.1%, to \$233 thousand. This decrease was primarily due to losses incurred in Technology Sale of Services, the School Improvement Center, Regional Fingerprinting, and Staff Development; along with the retirement of the Office of Communications and BEST Services programs, which was off-set by a significant increase in Construction Services.

Governmental unrestricted net position, the portion of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation or other legal requirements, increased from \$28.6 million at June 30, 2012 to \$30.3 million at June 30, 2013.

The unrestricted net position of business-type activities decreased by \$79 thousand or 28.9%, from a surplus of \$273 thousand to a surplus of \$194 thousand. This was due primarily to decreased sales in the programs noted above.

The adjusted revenues in governmental activities, net of the State of Connecticut contribution for teacher's retirement, was \$299 million this year and \$202 million last year, representing an increase of 48%. Expenses related to education increased 19% due to our expanding magnet school program and to educating and providing services for CREC students and member districts. CREC's administrative activities represented 2.46% of total costs.

TABLE 2
CHANGES IN NET POSITION
(In Thousands)

	Governmental Activities		Business-Type Activities		Total	
	2013	2012	2013	2012	2013	2012
Revenues:						
Program revenues:						
Charges for services	\$ 78,899	\$ 73,261	\$ 3,103	\$ 3,043	\$ 82,002	\$ 76,304
Operating grants and contributions	124,371	108,671	12	77	124,383	108,748
Capital grants and contributions	107,845	29,897			107,845	29,897
General revenues:						
Grants and contributions not restricted to specific programs	217	226			217	226
Unrestricted investment earnings	59	69			59	69
Total revenues	<u>311,391</u>	<u>212,124</u>	<u>3,115</u>	<u>3,120</u>	<u>314,506</u>	<u>215,244</u>
Program Expenses:						
Education	216,321	182,121			216,321	182,121
Facilities	911	911			911	911
Administration	5,480	5,422			5,480	5,422
Interest on debt	65	87			65	87
Montessori Training Center of New England			105	159	105	159
Learning Corridor Theatre			51	93	51	93
Cooperative purchasing			133	50	133	50
Regional fingerprinting services			141	136	141	136
Property rental			1	1	1	1
CASBO Support Services			-	1	-	1
Conference services			170	186	170	186
Technology sale of services			457	367	457	367
Technical assistance and brokering services			194	222	194	222
Community education			240	201	240	201
School facility services			658	501	658	501
School improvement center			742	962	742	962
Total program expenses	<u>222,777</u>	<u>188,541</u>	<u>2,892</u>	<u>2,879</u>	<u>225,669</u>	<u>191,420</u>
Change in net position before transfers	88,614	23,583	223	241	88,837	23,824
Transfers	289	(194)	(289)	194	-	-
Increase (Decrease) in Net Position	<u>\$ 88,903</u>	<u>\$ 23,389</u>	<u>\$ (66)</u>	<u>\$ 435</u>	<u>\$ 88,837</u>	<u>\$ 23,824</u>

The most significant increases in government-wide expenses were in costs related to the expanding magnet school programs and improvements on existing schools. Salaries and employee benefits increased by \$20.2 million (16.1%), purchased property services increased by \$9.1 million (88.1%), and other purchased services increased by \$8.2 million (25%). These increased costs were for general wages for additional teachers and paraprofessionals in the expanding magnet school program, and transportation costs, which continue to increase.

Governmental Activities

Governmental activities revenue increased by \$99.3 million, or 46.8%. Approximately 25.4% of revenues came from charges for services and approximately 74.6% came from operating and capital grants and contributions:

- An increase of 761 magnet students and related tuitions fueled the increase in revenues. In addition, revenue increased as a result of new programs including Greater Hartford Academy of the Arts Elementary School (\$4.8 million), Greater Hartford Academy of the Arts Middle School (\$6.4 million) and Two Rivers Magnet High School (\$4.2 million), as well as growth in existing programs and magnet schools in 2013.
- The River Street School (\$1.4 million) was primarily responsible for the growth of revenue in the Student Services Division.

Along with the increased revenues, governmental expenditures increased by \$34.2 million, or 18.2%. This increase was related to expenditures for new and expanding programs, general increases in salaries and benefits, and higher utility and transportation costs.

Business-Type Activities

Revenues of CREC's business-type activities (see Table 2) decreased by 0.2% (\$3,115 million in 2013 compared to \$3,120 million in 2012) and expenses increased by 0.5%. Expenses exceeded revenue by \$66 thousand (after transfers). Increases in business-type activities in Construction Services were offset by decreases in the School Improvement Center, Regional Fingerprinting and Staff Development. We continue efforts to increase sales and lower expenses to make all services self-sufficient.

FUNDS FINANCIAL ANALYSIS

Governmental Funds

Governmental Funds (as presented on Exhibit III, the Balance Sheet) reported a combined fund balance of \$19.3 million, which decreased slightly from last year's \$19.7 million.

Program charges for leadership were \$2.1 million greater than expenditures, however this was offset by losses in facilities of \$1.7 million due to the purchase of an office building at 147 Charter Oak Avenue, Hartford. The Magnet School Division had combined expenditures exceeding revenues of \$2.8 million. The revenue in the Magnet School Division was reduced by \$3.1 million due to CREC's decision to forgive its charge to sending school districts for their magnet pre-kindergarten students. The Greater Hartford Academy of the Arts continues to have a negative fund balance due to its student enrollment and less efficient multi-site school facilities.

The Student Services Division, which operates all of CREC's special education schools and programs, had combined revenues exceeding expenditures of \$1.0 million, which provided fund balance growth in the General Fund. River Street School and Integrated Program Models were the largest contributors to fund balance growth in this division because of increased needs for special education services.

The Grants and Contracts Fund had a net decrease in fund balance of \$139 thousand. The gains in Special Services Support Team, Related Services, CT Technical High Schools, Department of Corrections Professional Development and Birth to Three totaled \$199 thousand, as a result of increased services and district sales. Two programs in the Grant and Contracts Fund were the major contributors to lower growth in fund balance, as a result of reduced grant revenue and increasing expenditures. The Choice program and Employment Training program decreased fund balance growth by \$334 thousand. State and local funds were not adequate to pay for the expenditures in these programs.

TABLE 3
GOVERNMENTAL FUND BALANCES
(In Thousands)

	Fund Balance June 30, 2013	Fund Balance June 30, 2012
General fund	\$ 18,857	\$ 19,186
Grants and contracts fund	(1,378)	(1,239)
Special revenue fund		1
Capital projects funds	874	777
Debt service funds	934	934
Permanent fund	17	17
Totals	\$ 19,304	\$ 19,676

Budget versus Actual

An over-estimation of expenditures for CREC’s transportation services and for Magnet School Cost Center accounted for the largest variance of \$3.5 million and \$1.1 million, respectively, in the budget-versus-actual amounts. In the Student Services Division, \$1.3 million of CREC’s Coltsville facility’s actual expenses were charged directly to the River Street School cost center.

Original Budget versus Amended Budget

Expanding enrollments and increased grant revenue were major factors in the amended budget increases.

Capital Projects

The increase of \$97 thousand in fund balance was largely attributable to the special education schools fund balance allocation from the schools to Capital Projects, as the buildings age, the need for capital repairs increases. The most significant item in the Capital Projects Fund in fiscal year 2013 was the continued construction of seven magnet schools in the Hartford region. These construction projects will make up most of the Capital Projects fund activity in the coming years.

The Debt Service Fund and Permanent Fund remained relatively unchanged.

Proprietary Funds

Proprietary fund net position was \$14.9 million at the end of fiscal 2013, an increase of \$3.0 million, or 25.5%. As previously mentioned, enterprise funds decreased by \$66 thousand primarily due to losses incurred in Technology Sale of Services, School Improvement Center, Regional Fingerprinting, and Staff Development, which was off-set by a significant increase in Construction Services.

TABLE 4
PROPRIETARY FUND NET POSITION
(In Thousands)

	<u>Balance</u> <u>June 30, 2013</u>	<u>Balance</u> <u>June 30, 2012</u>
Enterprise Fund	\$ 233	\$ 299
Internal Service Fund	<u>14,630</u>	<u>11,549</u>
 Totals	 <u>\$ 14,863</u>	 <u>\$ 11,848</u>

Net position for the Internal Service Fund increased \$3.1 million, or 26.7%. This was mostly attributable to CREC's self-insurance fund, which realized a \$2.5 million increase in net income. Budgeted charges to CREC's programs for medical insurance remained flat, however due to the large increase in employees in the expanding magnet school programs, the fund's revenues grew. CREC's unemployment fund net position increased \$334 thousand and CREC's wide area network increased by \$97 thousand. Most of CREC's internal service funds net position also increased because expenses were lower than anticipated.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

As of June 30, 2013, CREC had \$165.2 million invested in a broad range of capital assets, including land; buildings, vehicles and equipment (see Table 5). Capital assets net of depreciation increased by \$86.4 million. Current year additions totaled \$90.8 million, which included construction in progress, leasehold and building improvements, technology, equipment and vehicles. Depreciation expense was \$4.3 million as of June 30, 2013. Magnet school construction, leasehold improvements in the magnet schools and furniture and equipment purchases were the primary causes for the increase in capital assets from the previous year.

TABLE 5
CAPITAL ASSETS AT YEAR-END (Net of Depreciation)
(In Thousands)

	<u>Governmental</u> <u>Activities</u>		<u>Business-Type</u> <u>Activities</u>		<u>Total</u>	
	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>
Land	\$ 10,008	\$ 10,008	\$	\$	\$ 10,008	\$ 10,008
Buildings and improvements	60,309	54,260			60,309	54,260
Vehicles	764	685			764	685
Furniture, fixtures and equipment	3,823	3,159	39	26	3,862	3,185
Construction in progress	<u>90,292</u>	<u>10,683</u>			<u>90,292</u>	<u>10,683</u>
 Total	 <u>\$ 165,196</u>	 <u>\$ 78,795</u>	 <u>\$ 39</u>	 <u>\$ 26</u>	 <u>\$ 165,235</u>	 <u>\$ 78,821</u>

More detailed information about CREC's capital assets is presented in Note 1 and Note 5 to the financial statements.

Long-Term Debt

As of June 30, 2013, CREC had \$858 thousand in bonds and notes outstanding versus \$1.15 million last year, a decrease of 25.3% as shown in Table 6.

TABLE 6
OUTSTANDING DEBT, AT YEAR END
(In Thousands)

	Governmental		Business-Type		Total	
	Activities		Activities			
	2013	2012	2013	2012	2013	2012
Bonds payable	\$ 825	\$ 1,100	\$ -	\$ -	\$ 825	\$ 1,100
Notes payable	33	49	-	-	33	49
Total	<u>\$ 858</u>	<u>\$ 1,149</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 858</u>	<u>\$ 1,149</u>

The decrease in debt reflects the scheduled principal payments on CREC's outstanding bonds and notes. CREC continues to maintain a "BBB" rating from Standard & Poor's for its general obligation bonds.

Additional information on CREC's long-term debt and obligations can be found in Note 8 to the Financial Statements.

Connecticut General Statutes (C.G.S.) Section 10-66c defines the borrowing authority for RESCs. CREC was established and organized as a RESC under the provisions of C.G.S. Section 10-66a.-n. The statute does not define any limitations on the level or amount of debt which a RESC may borrow.

FACTORS AFFECTING CREC'S FUTURE

CREC continues to work with state legislators, SDE officials and magnet school stakeholders to address issues in magnet school operation and to achieve the stable funding formula (including transportation funding) needed to operate its magnet schools properly and at a manageable cost.

Choice and the Interdistrict Grants funding should continue through 2014 and thereafter, as the State continues to respond to educational inequities in the Capitol Region. Future funding will rely on the continued commitment of the State of Connecticut.

CREC's continued financial strength is evident in its special education school programs, where traditional revenue growth is expected to remain steady, its nominal debt, and its relatively low central office and employee benefits costs.

CREC's ability to develop and/or modify programs in special education, school diversity and student achievement, as well as its general support and provision of district needs, both directly and through regional service consortia, should provide continued growth for the agency.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of CREC's finances and to demonstrate CREC's accountability for the funds it receives to all readers of these statements. Questions concerning any of the information provided in this report, or requests for additional information, should be addressed to Donald P. Walsh, Deputy Executive Director, Finance and Operations, CREC, 111 Charter Oak Avenue, Hartford, CT 06106.

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Basic Financial Statements

CAPITOL REGION EDUCATION COUNCIL

STATEMENT OF NET POSITION

JUNE 30, 2013

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
Assets:			
Current assets:			
Cash and cash equivalents	\$ 58,583,581	\$ 1,538,842	\$ 60,122,423
Investments	83,824		83,824
Receivables	17,844,895	1,064,125	18,909,020
Internal balances	1,812,206	(1,812,206)	-
Prepaid items	4,622,127	56,739	4,678,866
Noncurrent assets:			
Capital assets not being depreciated	100,300,047		100,300,047
Capital assets, net of accumulated depreciation	64,896,162	39,467	64,935,629
Total assets	<u>248,142,842</u>	<u>886,967</u>	<u>249,029,809</u>
Liabilities:			
Current liabilities:			
Accounts payable and accrued liabilities	30,137,226	381,303	30,518,529
Unearned revenue	18,692,180	272,339	18,964,519
Noncurrent liabilities:			
Due within one year	786,618		786,618
Due in more than one year	4,342,401		4,342,401
Total liabilities	<u>53,958,425</u>	<u>653,642</u>	<u>54,612,067</u>
Net Position:			
Net investment in capital assets	163,887,660	39,467	163,927,127
Restricted for trust purposes:			
Nonexpendable	17,000		17,000
Unrestricted	30,279,757	193,858	30,473,615
Total Net Position	<u>\$ 194,184,417</u>	<u>\$ 233,325</u>	<u>\$ 194,417,742</u>

The accompanying notes are an integral part of the financial statements

**CAPITOL REGION EDUCATION COUNCIL
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2013**

Function/Program Activities	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental activities:							
Education	\$ 216,320,990	\$ 78,857,594	\$ 124,308,036	\$ 107,844,870	\$ 94,689,510	\$	\$ 94,689,510
Facilities	910,573	5,126	41,685		(863,762)		(863,762)
Administration	5,480,398	36,489	300		(5,443,609)		(5,443,609)
Interest expense	65,333		19,851		(45,482)		(45,482)
Total governmental activities	<u>222,777,294</u>	<u>78,899,209</u>	<u>124,369,872</u>	<u>107,844,870</u>	<u>88,336,657</u>	<u>-</u>	<u>88,336,657</u>
Business-type activities:							
Montessori Training Center of New England	103,699	112,539				8,840	8,840
Learning Corridor Theater	51,468	50,984				(484)	(484)
Cooperative Purchasing	133,081	148,439				15,358	15,358
Regional Fingerprinting Services	141,229	125,703				(15,526)	(15,526)
Property Rental	852					(852)	(852)
Conference Services	169,964	48,391				(121,573)	(121,573)
Technology Sale of Services	457,265	204,154				(253,111)	(253,111)
Technical Assistance Brokering Service	194,076	198,930				4,854	4,854
Community Education	239,558	267,585				28,027	28,027
School Facility Services	658,037	1,151,248				493,211	493,211
School Improvement Center	742,119	794,705	12,250			64,836	64,836
Total business-type activities	<u>2,891,407</u>	<u>3,102,678</u>	<u>12,250</u>	<u>-</u>	<u>-</u>	<u>223,521</u>	<u>223,521</u>
Total	<u>\$ 225,668,701</u>	<u>\$ 82,001,887</u>	<u>\$ 124,382,122</u>	<u>\$ 107,844,870</u>	<u>88,336,657</u>	<u>223,521</u>	<u>88,560,178</u>
General revenues:							
Grants and contributions not restricted to specific programs					217,047		217,047
Unrestricted investment earnings					59,378		59,378
Transfers					288,971	(288,971)	-
Total general revenues and transfers					<u>565,396</u>	<u>(288,971)</u>	<u>276,425</u>
Change in net position					88,902,053	(65,450)	88,836,603
Net Position at Beginning of Year					105,282,364	298,775	105,581,139
Net Position at End of Year					<u>\$ 194,184,417</u>	<u>\$ 233,325</u>	<u>\$ 194,417,742</u>

The accompanying notes are an integral part of the financial statements

CAPITOL REGION EDUCATION COUNCIL
BALANCE SHEET - GOVERNMENTAL FUNDS

JUNE 30, 2013

	General Fund	Grants and Contracts Fund	Reggio Magnet School Construction	Medical Professions and Teacher	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 13,867,843	\$ 1,652,459	\$ 5,711,044	\$ 9,677,683	\$ 11,551,555	\$ 42,460,584
Investments	65,853				17,971	83,824
Accounts receivable	13,893,066	2,437,411			652,644	16,983,121
Due from other funds	4,298,555					4,298,555
Prepaid items	4,361,833	139,012		1,000	44,106	4,545,951
Total Assets	\$ 36,487,150	\$ 4,228,882	\$ 5,711,044	\$ 9,678,683	\$ 12,266,276	\$ 68,372,035
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable and accrued liabilities	\$ 16,177,524	\$ 3,042,319	\$ 1,716,871	\$ 3,394,119	\$ 3,338,263	\$ 27,669,096
Due to other funds		1,649,545			836,804	2,486,349
Deferred revenue	1,452,252	914,647	3,994,173	6,284,564	6,266,261	18,911,897
Total liabilities	17,629,776	5,606,511	5,711,044	9,678,683	10,441,328	49,067,342
Fund Balances:						
Nonspendable	4,361,833	139,012			61,106	4,561,951
Restricted		1,257,157			934,405	2,191,562
Committed					1,628,487	1,628,487
Assigned	5,110,500					5,110,500
Unassigned	9,385,041	(2,773,798)			(799,050)	5,812,193
Total fund balances	18,857,374	(1,377,629)	-	-	1,824,948	19,304,693
Total Liabilities and Fund Balances	\$ 36,487,150	\$ 4,228,882	\$ 5,711,044	\$ 9,678,683	\$ 12,266,276	\$ 68,372,035

(Continued on next page)

CAPITOL REGION EDUCATION COUNCIL

BALANCE SHEET - GOVERNMENTAL FUNDS (CONTINUED)

JUNE 30, 2013

Reconciliation of the Balance Sheet - Governmental Funds
to the Statement of Net Position:

Amounts reported for governmental activities in the statement of net position
(Exhibit I) are different because of the following:

Fund balances - total governmental funds	\$ 19,304,693
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds:	
Governmental capital assets	\$ 202,393,414
Less accumulated depreciation	<u>(37,345,378)</u>
Net capital assets	165,048,036
Other long-term assets are not available to pay for current-period expenditures and, therefore, are not recorded in the funds:	
Receivable from the state for school construction projects	247,867
Internal service funds are used by management to charge the costs of risk management to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the statement of net position.	
	14,629,837
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds:	
Bonds payable	(825,000)
Interest payable on bonds	(7,734)
Notes payable	(32,700)
Compensated absences	(1,291,733)
Capital lease	(450,849)
Net OPEB Obligation	<u>(2,438,000)</u>
Net Position of Governmental Activities (Exhibit I)	<u>\$ 194,184,417</u>

The accompanying notes are an integral part of the financial statements

**CAPITOL REGION EDUCATION COUNCIL
STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2013**

	<u>General Fund</u>	<u>Grants and Contracts Funds</u>	<u>Reggio Magnet School Construction</u>	<u>Medical Professions and Teacher</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Revenues:						
Tuition	\$ 29,644,297	\$ 4,250	\$	\$	\$	\$ 29,648,547
Grants in aid	121,236,936	28,646,853	14,783,914	12,619,679	53,158,705	230,446,087
Room and board	1,455,238					1,455,238
Sales of services	43,592,513	3,870,501			59,657	47,522,671
Investment income	58,917				461	59,378
Other local revenues	1,945,477	431,476				2,376,953
Total revenues	<u>197,933,378</u>	<u>32,953,080</u>	<u>14,783,914</u>	<u>12,619,679</u>	<u>53,218,823</u>	<u>311,508,874</u>
Expenditures:						
Current:						
Salaries	96,073,397	11,286,718				107,360,115
Employee benefits	35,205,102	2,622,943				37,828,045
Purchased professional and technical services	5,846,022	2,551,207				8,397,229
Purchased property services	19,204,099	185,508				19,389,607
Other purchased services	27,419,801	13,972,803				41,392,604
Supplies	9,136,945	669,833				9,806,778
Property	6,929,437	50,946				6,980,383
Other objects	122,344	12,356			1,014,404	1,149,104
Debt service:						
Principal					291,350	291,350
Interest and fiscal charges					67,912	67,912
Capital outlay			14,783,914	12,619,679	52,204,803	79,608,396
Total expenditures	<u>199,937,147</u>	<u>31,352,314</u>	<u>14,783,914</u>	<u>12,619,679</u>	<u>53,578,469</u>	<u>312,271,523</u>
Excess (Deficiency) of Revenues over Expenditures	<u>(2,003,769)</u>	<u>1,600,766</u>	<u>-</u>	<u>-</u>	<u>(359,646)</u>	<u>(762,649)</u>
Other Financing Sources (Uses):						
Transfers in	2,899,227	264,548			455,895	3,619,670
Transfers out	(1,224,116)	(2,004,211)				(3,228,327)
Total other financing sources (uses)	<u>1,675,111</u>	<u>(1,739,663)</u>	<u>-</u>	<u>-</u>	<u>455,895</u>	<u>391,343</u>
Net Change in Fund Balances	(328,658)	(138,897)			96,249	(371,306)
Fund Balances at Beginning of Year	<u>19,186,032</u>	<u>(1,238,732)</u>	<u>-</u>	<u>-</u>	<u>1,728,699</u>	<u>19,675,999</u>
Fund Balances at End of Year	<u>\$ 18,857,374</u>	<u>\$ (1,377,629)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,824,948</u>	<u>\$ 19,304,693</u>

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CAPITOL REGION EDUCATION COUNCIL

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2013

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund
Balances of Governmental Funds to the Statement of Activities:

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:

Net change in fund balances - total governmental funds (Exhibit IV)	\$ (371,306)
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Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay	90,666,327
Depreciation expense	(4,359,181)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities:

School building grant receipts	(118,504)
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The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are amortized and deferred in the statement of activities. The details of these differences in the treatment of long-term debt and related items are as follows:

Bond principal payments	275,000
Note principal payments	16,350
Capital lease payments	522,082

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.

Compensated absences	(91,272)
Accrued interest	2,579
Net OPEB expense	(720,700)

Internal service funds are used by management to charge costs to individual funds. The net revenue of certain activities of internal services funds is reported with governmental activities.

<u>3,080,678</u>

Change in Net Position of Governmental Activities (Exhibit II)	<u>\$ 88,902,053</u>
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The accompanying notes are an integral part of the financial statements

CAPITOL REGION EDUCATION COUNCIL

STATEMENT OF NET POSITION - PROPRIETARY FUNDS

JUNE 30, 2013

	Business-Type Activities Enterprise Funds			Total	Governmental Activities
	Technology Sale of Services	School Improvement Center	Nonmajor Enterprise Funds		Internal Service Funds
Assets:					
Current:					
Cash and cash equivalents	\$	\$	\$ 1,538,842	\$ 1,538,842	\$ 16,122,997
Accounts receivable	67,694	494,336	502,095	1,064,125	861,774
Prepaid items			56,739	56,739	76,176
Total current assets	<u>67,694</u>	<u>494,336</u>	<u>2,097,676</u>	<u>2,659,706</u>	<u>17,060,947</u>
Noncurrent assets:					
Capital assets, net of accumulated depreciation	204	10,655	28,608	39,467	148,173
Total assets	<u>67,898</u>	<u>504,991</u>	<u>2,126,284</u>	<u>2,699,173</u>	<u>17,209,120</u>
Liabilities:					
Current liabilities:					
Accounts payable and accrued liabilities	19,054	75,499	198,654	293,207	2,460,396
Due to other funds	792,362	979,173	40,671	1,812,206	
Deferred revenues	30,000	124,900	117,439	272,339	28,150
Compensated absences	24,447	185	63,464	88,096	90,737
Total liabilities	<u>865,863</u>	<u>1,179,757</u>	<u>420,228</u>	<u>2,465,848</u>	<u>2,579,283</u>
Net Position:					
Net investment in capital assets	204	10,655	28,608	39,467	148,173
Unrestricted	(798,169)	(685,421)	1,677,448	193,858	14,481,664
Total Net Position	<u>\$ (797,965)</u>	<u>\$ (674,766)</u>	<u>\$ 1,706,056</u>	<u>\$ 233,325</u>	<u>\$ 14,629,837</u>

The accompanying notes are an integral part of the financial statements

CAPITOL REGION EDUCATION COUNCIL
STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN FUND NET POSITION - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2013

	Business-Type Activities				Governmental Activities
	Enterprise Funds				
	Technology Sale of Services	School Improvement Center	Nonmajor Enterprise Funds	Total	
Operating Revenues:					
Sales of services	\$ 204,154	\$ 794,705	\$ 2,103,819	\$ 3,102,678	\$ 25,132,262
Other local revenues				-	3,143,657
Total operating revenues	<u>204,154</u>	<u>794,705</u>	<u>2,103,819</u>	<u>3,102,678</u>	<u>28,275,919</u>
Operating Expenses:					
Salaries	335,795	504,483	795,447	1,635,725	1,895,405
Employee benefits	84,416	90,882	214,183	389,481	22,281,881
Purchased professional and technical services	15,258	70,713	320,355	406,326	66,726
Purchased property services		1,615	39,889	41,504	62,943
Other purchased services	20,356	43,029	158,318	221,703	663,498
Supplies	378	17,606	103,840	121,824	31,702
Property	535	9,325	46,885	56,745	47,457
Depreciation	222	2,387	5,537	8,146	27,407
Other	305	2,079	7,569	9,953	15,850
Total operating expenses	<u>457,265</u>	<u>742,119</u>	<u>1,692,023</u>	<u>2,891,407</u>	<u>25,092,869</u>
Operating Income (Loss)	(253,111)	52,586	411,796	211,271	3,183,050
Nonoperating Revenues:					
Grants in aid		12,250		12,250	
Income (Loss) Before Transfers	(253,111)	64,836	411,796	223,521	3,183,050
Transfers In	218,969	80,441	192,778	492,188	11,485
Transfers Out	<u>(78,286)</u>	<u>(209,382)</u>	<u>(493,491)</u>	<u>(781,159)</u>	<u>(113,857)</u>
Change in Net Position	(112,428)	(64,105)	111,083	(65,450)	3,080,678
Net Position at Beginning of Year	<u>(685,537)</u>	<u>(610,661)</u>	<u>1,594,973</u>	<u>298,775</u>	<u>11,549,159</u>
Net Position at End of Year	<u>\$ (797,965)</u>	<u>\$ (674,766)</u>	<u>\$ 1,706,056</u>	<u>\$ 233,325</u>	<u>\$ 14,629,837</u>

The accompanying notes are an integral part of the financial statements

CAPITOL REGION EDUCATION COUNCIL

STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2013

	Business-Type Activities				Governmental Activities Internal Service Funds
	Enterprise Funds			Total	
	Technology Sale of Services	School Improvement Center	Nonmajor Enterprise Funds		
Cash Flows from Operating Activities:					
Receipts from customers and users	\$ 191,373	\$ 637,535	\$ 1,892,510	\$ 2,721,418	\$ 27,697,961
Payments to suppliers	(29,610)	(150,819)	(680,175)	(860,604)	(790,911)
Payments to employees	(423,551)	(596,714)	(1,027,016)	(2,047,281)	(24,097,245)
Payments for interfund services used	121,105	233,618	(8,638)	346,085	1,142,274
Net cash provided by (used in) operating activities	<u>(140,683)</u>	<u>123,620</u>	<u>176,681</u>	<u>159,618</u>	<u>3,952,079</u>
Cash Flows from Noncapital Financing Activities:					
Grants in aid		12,250		12,250	
Transfers from other funds	218,969	80,441	192,778	492,188	11,485
Transfers out to other funds	(78,286)	(209,382)	(493,491)	(781,159)	(113,857)
Net cash provided by (used in) noncapital financing activities	<u>140,683</u>	<u>(116,691)</u>	<u>(300,713)</u>	<u>(276,721)</u>	<u>(102,372)</u>
Cash Flows from Capital and Related Financing Activities:					
Additions to property, plant and equipment		(6,929)	(14,560)	(21,489)	(121,590)
Net Increase (Decrease) in Cash and Cash Equivalents	-	-	(138,592)	(138,592)	3,728,117
Cash and Cash Equivalents at Beginning of Year	-	-	1,677,434	1,677,434	12,394,880
Cash and Cash Equivalents at End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,538,842</u>	<u>\$ 1,538,842</u>	<u>\$ 16,122,997</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:					
Operating income (loss)	\$ (253,111)	\$ 52,586	\$ 411,796	\$ 211,271	\$ 3,183,050
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:					
Depreciation	222	2,387	5,537	8,146	27,407
Change in assets and liabilities:					
(Increase) decrease in accounts receivable	(19,481)	(147,120)	(243,392)	(409,993)	(584,608)
(Increase) decrease in other assets		17,943	(50,420)	(32,477)	(17,730)
(Increase) decrease in due from other funds		(24,395)		(24,395)	1,142,274
Increase (decrease) in accounts payable and accrued liabilities	7,225		47,116	54,341	170,701
Increase (decrease) in compensated absences	(3,343)	(1,349)	(17,400)	(22,092)	24,335
Increase (decrease) in due to other funds	121,105	233,618	(8,638)	346,085	-
Increase (decrease) in deferred revenues	6,700	(10,050)	32,082	28,732	6,650
Total adjustments	<u>112,428</u>	<u>71,034</u>	<u>(235,115)</u>	<u>(51,653)</u>	<u>769,029</u>
Net Cash Provided by (Used in) Operating Activities	<u>\$ (140,683)</u>	<u>\$ 123,620</u>	<u>\$ 176,681</u>	<u>\$ 159,618</u>	<u>\$ 3,952,079</u>

The accompanying notes are an integral part of the financial statements

CAPITOL REGION EDUCATION COUNCIL

STATEMENT OF FIDUCIARY NET POSITION - FIDUCIARY FUNDS

JUNE 30, 2013

	<u>Agency Funds</u>
Assets:	
Cash and cash equivalents	\$ <u>458,632</u>
Liabilities:	
Fiduciary deposits	\$ <u>458,632</u>

The accompanying notes are an integral part of the financial statements

CAPITOL REGION EDUCATION COUNCIL

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Capitol Region Education Council (CREC) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant policies of CREC are described below.

A. Reporting Entity

The Capitol Region Education Council, a Regional Educational Service Center, was organized in 1966 under the provisions of the Connecticut General Statutes, Section 10-66a, as amended. CREC operates under a representative Council (one Council person from each member town) with a Board of Directors and an appointed Executive Director and provides the following services as authorized by statute: as a center for towns or regional boards of education to establish cooperative arrangements to provide special services, programs or activities to enable such boards to carry out the duties specified in the General Statutes.

Blended Component Unit - Capitol Region Education Council Foundation, Inc. (the Corporation) serves CREC and its members by providing financial and other support and it is governed by a Board of Directors comprised in majority by CREC's Board of Directors. The Corporation is reported as a special revenue fund.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of CREC. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by tuition, room and board and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. The agency fund has no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. CREC considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal period. Interest associated with the current fiscal period is all considered to be susceptible to accrual and has been recognized as revenues of the current fiscal period. In determining when to recognize intergovernmental revenues (grants and entitlements), the legal and contractual requirements of the individual programs are used as guidance. Revenues are recognized when the eligibility requirements have been met. All other revenue items are considered to be measurable and available only when cash is received by CREC.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

CREC reports the following major governmental funds:

The *General Fund* is CREC's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Grants and Contracts Fund* is used to account for the proceeds of various education programs. The major source of revenue for this fund is state and federal assistance.

The *Reggio Magnet School Construction Fund* is used to account for the site acquisition and construction of a school facility for the Reggio Magnet School of the Arts. Eligible and recognized costs are reimbursable by a State Department of Education facilities grant.

The *Medical Professions and Teacher Fund* is used to account for the site acquisition and construction of a school facility for the Medical Professions and Teacher Preparation Academy. Eligible and recognized costs are reimbursable by a State Department of Education facilities grant.

CREC reports the following major proprietary funds:

The *Technology Sale of Services Fund* is used to account for the operations of the Technology Center, which provides training on current business and education software of CREC staff and CREC districts.

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

The *School Improvement Center Fund* is used to account for the operation of a core set of key initiatives of teaching and learning to promote student achievement, such as Curriculum Assessment and Instructional Services; Common Assessment Consortium (CAC); and Connecticut Accountability for Learning Initiatives (CALI) and internal and external workshops.

Additionally, CREC reports the following fund types:

The *Enterprise Funds* are used to account for the operations that are financed through user charges. The nonmajor Enterprise Funds include Montessori Training Center of New England, Learning Corridor Theater, Cooperative Purchasing, Regional Fingerprinting Services, Office of Communications, Staff Development, BEST Services, Property and Equipment Rental, CASBO Support Services, Conference Services, Technical Assistance Brokering Service, Community Education and Construction Services.

The *Internal Service Funds* are used to account for operations that are financed on a cost-reimbursement basis to programs within CREC's financial reporting entity. The Internal Service Funds include CREC Staff Development, CREC Wide Area Network, Copy Center, Self Insurance, CREC Unemployment, Workers' Compensation and Employee Benefit Fund.

The *Agency Funds* are used to account for assets held by CREC in an agent capacity for individuals, private organizations or other governments. These funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Agency Funds include RSS Equipment Escrow, River Street/Coltsville, Greater Hartford Academy of the Arts, Metropolitan Learning Center, Special Education Escrow, River Street School, Great Path Academy, Statewide RESCS Escrow, AAE/GHAMAS Escrow, Integrated Program Model, East Hartford/Glastonbury Magnet School Escrow, RESC Alliance Minority Recruiting, CREC Charter Oak Escrow, Polaris Student Activity, Choice Escrow, Two Rivers Escrow, Montessori Magnet School, IMS Escrow, Reggio Escrow, HASA Escrow, Discovery Academy Escrow, Two Rivers High and Public Safety Academy.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the enterprise funds and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include: 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

CAPITOL REGION EDUCATION COUNCIL

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

When both restricted and unrestricted resources are available for use, it is CREC's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned then unassigned.

D. Deposits and Investments

CREC's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are stated at fair value.

E. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

F. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

G. Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life of more than two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

Property, plant and equipment of CREC is depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	39
Building improvements	39
Land	Nondepreciable
Vehicles	7
Office equipment	7
Computer equipment	5
Machinery and equipment	7

H. Compensated Absences

Vacation benefits accumulate throughout the employment of an individual up to varying maximums. Earned vacation time accumulated by employees must be used in the subsequent year or it is forfeited. Employees in programs do not receive vacation pay for time not taken prior to the close of the program.

All vacation is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

I. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net position.

J. Equity

Equity in the government-wide financial statements is defined as “net position” and is classified in the following categories:

Net Investment in Capital Assets - This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted Net Position - Net position restrictions are externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Position - This component consists of net position that does not meet the definition of “restricted” or “net investment in capital assets.”

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

The equity of the fund financial statements is defined as “fund balance” and is classified in the following categories:

Nonspendable Fund Balance - This represents amounts that cannot be spent due to form (e.g., inventories and prepaid amounts).

Restricted Fund Balance - This represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors or laws and regulations of their governments.

Committed Fund Balance - This represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority (Board of Directors and Council) by adoption of an ordinance prior to the end of the fiscal year. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Assigned Fund Balance - For all governmental funds other than the General Fund, this represents any remaining positive amounts not classified as nonspendable, restricted or committed. For the General Fund, this includes amounts constrained for the intent to be used for a specific purpose by the Executive Director that has been delegated authority to assign amounts by the CREC Council. Assignments exist temporarily, so an additional action is not required to be taken for the removal of an assignment.

Unassigned Fund Balance - This represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

K. Fund Balance Flow Assumptions

Sometimes the government will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the government’s policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

CAPITOL REGION EDUCATION COUNCIL

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

Budgets for the General Fund and the Grants and Contracts Fund programs are authorized annually in accordance with procedures outlined in the CREC Constitution. The procedures for establishing the budgetary data reflected in the financial statements are as follows:

1. Program directors submit proposed operating budgets for the fiscal year to the Executive Director for approval and adjustment. The operating budgets include proposed expenditures and the means of financing those expenditures.
2. The adjusted budgets are submitted to the Board of Directors and Council where they are legally enacted through resolutions.
3. Program directors may modify budgets between line items within a program; however, any revisions that increase the total budgeted expenditures of any program must be approved by the Board of Directors and Council. The level of control at which expenditures may not legally exceed appropriations is the program level (i.e., Executive Director, Deputy Executive Director for the General Fund and Interdistrict Grants and Project Pact for the Special Revenue Funds).

The budgets are prepared on a modified accrual basis of accounting. On a budgetary basis, operating transfers in and out are classified as revenues and expenditures, respectively. All appropriations lapse at the end of the budget year. CREC has a formal purchase order system. CREC uses encumbrance accounting during the course of the year but cancels all unliquidated encumbrances prior to closing books.

Budgeted amounts are as originally adopted or as amended by the Board of Directors and Council. Supplemental appropriations were necessary during the year as new grants were received and new programs added.

The accompanying statement of revenues and expenditures - General Fund and Major Special Revenue Fund - budget and actual (non-GAAP budgetary basis) presents comparisons of the legally adopted budget with actual data on a budgetary basis. Also, CREC does not recognize the contribution by the State of Connecticut for teachers' retirement (as discussed in Note 13) for budgetary purposes. Since not all programs included in the General Fund financial statements are budgeted, a reconciliation of the resultant accounting basis entity differences in excess of revenues and other sources over expenditures and other uses for the General Fund for the year ended June 30, 2013 is presented below.

	<u>General Fund GAAP Basis</u>	<u>Interprogram Eliminations</u>	<u>Non-Budgeted CREC General Program</u>	<u>General Fund Non-GAAP Budgetary Basis</u>
General Fund:				
Revenues and other financing sources	\$ 200,832,605	\$ 24,140,006	\$ (21,641,342)	\$ 203,331,269
Expenditures and other financing uses	<u>201,161,263</u>	<u>24,140,006</u>	<u>(19,509,825)</u>	<u>205,791,444</u>
Net Change in Fund Balance	\$ <u>(328,658)</u>	\$ <u>-</u>	\$ <u>(2,131,517)</u>	\$ <u>(2,460,175)</u>

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

B. Deficit Fund Equity

Fund balance and net position deficits existed as of June 30, 2013 in the following funds/programs:

General Fund Programs:	
Grants and Development Office	\$ 556,978
Administrative Building Cost Center	2,421,821
Minority Teacher Recruiting	44,240
Project Literacy	49,266
Learning Corridor Cost Center	614,254
Academy of Aerospace and Engineering/GHAMAS Magnet School	265,055
Polaris Center	1,228,767
Magnet School Cost Center	909,241
Special Education Transportation	122,912
Greater Hartford Academy of the Arts	5,680,649
School Transportation Management Services	95,196
Reggio Magnet School for the Arts	2,146,417
Lincoln Academy	114,404
Medical Professions and Teacher Prep Academy	91,327
Discovery Academy	871,017
Greater Hartford Academy of the Arts Elementary School	151,349
Special Revenue Fund:	
Grants and Contracts Fund:	
Capitol Region Choice Program	1,628,413
Suburban Youth Programs	2,875
Regional School Choice Office	679
Family Enrichment Services	57,149
Employment Training Program	544,670
Early Education Programs	442,935
Capital Projects Funds:	
Soundbridge Construction	754,944
Technology Sale of Services	797,965
School Improvement Center	674,766
Enterprise Funds:	
Learning Corridor Theater	2,991
Staff Development	59
Conference Services	35,620

These deficits will be covered by transfers from the General Fund.

CAPITOL REGION EDUCATION COUNCIL

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

3. CASH, CASH EQUIVALENTS AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a “qualified public depository” as defined by Statute, or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit in an “out of state bank,” as defined by the Statutes, which is not a “qualified public depository.”

The Connecticut General Statutes (Section 7-400) permit CREC to invest in: 1) obligations of the United States and its agencies; 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof; and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific funds with particular investment authority.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF) and the State Tax Exempt Proceeds Fund (TEPF). These investment pools are under the control of the State Treasurer, with oversight provided by the Treasurer’s Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

A. Cash and Cash Equivalents

Deposits

Deposit Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, CREC’s deposit will not be returned. CREC does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has a place of business in the State of Connecticut.

Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository’s risk-based capital ratio.

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$59,887,522 of CREC’s bank balance of \$60,671,330 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 53,870,785
Uninsured and collateral held by the pledging bank’s trust department, not in the CREC’s name	<u>6,016,737</u>
Total Amount Subject to Custodial Credit Risk	<u>\$ 59,887,522</u>

CAPITOL REGION EDUCATION COUNCIL

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

Cash Equivalents

Cash equivalents are short-term, highly liquid investments that are both readily convertible to known amounts of cash and purchased within 90 days of maturity. At June 30, 2013, CREC's cash equivalents amounted to \$478,655 and all are U.S. government guaranteed obligations.

B. Investments

Investments as of June 30, 2013 in all funds are as follows:

<u>Investment Type</u>	<u>Credit Rating</u>	<u>Fair Value</u>	<u>Investment Maturities (Years)</u>		
			<u>Less Than 1</u>	<u>1 - 10</u>	<u>More Than 10</u>
Interest-bearing investments:					
Certificates of deposit	*	\$ <u>83,824</u>	\$ <u>65,708</u>	\$ <u>18,116</u>	\$ <u>-</u>

* Subject to coverage by federal depository insurance and collateralization as described under "Deposits" above.

Interest Rate Risk - CREC's investments have maximum final stated maturities of 15 years, unless specific authority is given to exceed. To the extent possible, CREC will attempt to match its investments with anticipated cash flow requirements.

Credit Risk - Investments - As indicated above, State Statutes limit the investment options. CREC has an investment policy that allows the same type of investments as State Statutes.

Concentration of Credit Risk - CREC has no policy limiting an investment in any one issuer that is in excess of 5% of the CREC's total investments.

Custodial Credit Risk - Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to CREC or that sells investments to or buys them for CREC), CREC will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. CREC does not have a policy for custodial credit risk. At June 30, 2013, CREC did not have any uninsured and unregistered securities held by the counterparty, or by its trust department or agent, that were not in CREC's name.

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

4. RECEIVABLES

Receivables as of year end for CREC's individual major funds and nonmajor, internal service, business-type activities and fiduciary funds in the aggregate are as follows:

	<u>General</u>	<u>Grants and Contracts Funds</u>	<u>Technology Sale of Services</u>	<u>School Improvement Center</u>	<u>Aggregate Remaining Funds</u>	<u>Total</u>
Receivables:						
Accounts	\$ 13,645,199	\$ 2,437,411	\$ 67,694	\$ 494,336	\$ 1,363,869	\$ 18,008,509
Intergovernmental	<u>247,867</u>				<u>652,644</u>	<u>900,511</u>
 Total Receivables	 <u>\$ 13,893,066</u>	 <u>\$ 2,437,411</u>	 <u>\$ 67,694</u>	 <u>\$ 494,336</u>	 <u>\$ 2,016,513</u>	 <u>\$ 18,909,020</u>

Governmental funds report deferred revenue in connection with receivables that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	<u>Unavailable</u>	<u>Unearned</u>
School Building Grant	\$ 247,867	\$
Grant drawdowns prior to meeting all eligibility requirements		17,459,645
Miscellaneous advance collections		<u>1,204,385</u>
 Total Deferred/Unearned Revenue for Governmental Funds and Internal Service Funds	 <u>\$ 247,867</u>	 <u>\$ 18,664,030</u>

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2013 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 10,008,175	\$	\$	\$ 10,008,175
Construction in progress	10,683,475	79,608,397		90,291,872
Total capital assets not being depreciated	20,691,650	79,608,397	-	100,300,047
Capital assets being depreciated:				
Buildings and improvements	81,881,781	9,283,335		91,165,116
Vehicles	1,963,905	279,951		2,243,856
Furniture, fixtures and equipment	8,000,840	1,579,832	(415,581)	9,165,091
Total capital assets being depreciated	91,846,526	11,143,118	(415,581)	102,574,063
Less accumulated depreciation for:				
Buildings and improvements	(27,622,131)	(3,234,078)		(30,856,209)
Vehicles	(1,278,588)	(200,938)		(1,479,526)
Furniture, fixtures and equipment	(4,842,577)	(915,170)	415,581	(5,342,166)
Total accumulated depreciation	(33,743,296)	(4,350,186)	415,581	(37,677,901)
Total capital assets being depreciated, net	58,103,230	6,792,932	-	64,896,162
Governmental Activities Capital Assets, Net	\$ 78,794,880	\$ 86,401,329	\$ -	\$ 165,196,209
Business-type activities:				
Furniture, fixtures and equipment	\$ 92,333	\$ 21,489	\$ (5,494)	\$ 108,328
Less accumulated depreciation	(66,209)	(8,146)	5,494	(68,861)
Business-Type Activities Capital Assets, Net	\$ 26,124	\$ 13,343	\$ -	\$ 39,467

Depreciation expense was charged to functions/programs of the government as follows:

Governmental activities:	
Education	\$ 4,214,460
Facilities	126,493
Administration	9,233
Total Depreciation Expense - Governmental Activities	\$ 4,350,186
Business-type activities:	
Technology Sale of Services	\$ 222
School Improvement Center	2,387
Learning Corridor Theater	693
Property and Equipment Rental	852
Construction Services	3,992
Total Depreciation Expense - Business-Type Activities	\$ 8,146

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

6. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

Interfund loans generally are a result of negative equity in pooled cash. The composition of interfund balances as of June 30, 2013 is as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Grants and Contracts Fund	\$ 1,649,545
	Nonmajor Governmental Funds	836,804
	Technology Sale of Services	792,362
	School Improvement Center	979,173
	Nonmajor Enterprise Funds	<u>40,671</u>
Total		\$ <u>4,298,555</u>

All balances are expected to be repaid within a year.

Interfund transfers are used to 1) move revenues from the fund with collection authorization to the debt service funds as debt service principal and interest payments become due, and 2) supplement revenues of other funds. The transfers that occurred during the year are as follows:

	<u>Transfers In</u>						<u>Total</u>
	<u>General Fund</u>	<u>Grants and Contracts Fund</u>	<u>Technology Sale of Services</u>	<u>School Improvement Center</u>	<u>Nonmajor Enterprise Funds</u>	<u>Nonmajor Governmental and Other Funds</u>	
Transfers out:							
General Fund	\$	\$ 264,548	\$ 218,969	\$ 80,441	\$ 192,778	\$ 467,380	\$ 1,224,116
Grants and Contracts Fund	2,004,211						2,004,211
Technology Sale of Services	78,286						78,286
School Improvement Center	209,382						209,382
Nonmajor Enterprise Funds	493,491						493,491
Nonmajor Governmental and Other Funds	<u>113,857</u>						<u>113,857</u>
Total Transfers Out	\$ <u>2,899,227</u>	\$ <u>264,548</u>	\$ <u>218,969</u>	\$ <u>80,441</u>	\$ <u>192,778</u>	\$ <u>467,380</u>	\$ <u>4,123,343</u>

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

7. LEASES

Operating Leases

CREC conducts a significant portion of its operations from leased facilities, which include several schools or portions of schools, other educational facilities and office space. In addition, CREC leases copiers for use in various schools. The leases are classified as operating leases, which do not give rise to property rights or lease obligations. In most cases, management expects leases will be renewed or replaced by other leases in the normal course of business.

Rental expense for all operating leases, including facility leases with terms of one year or less, for the year ended June 30, 2013 was \$4,496,867.

Capital Leases

CREC leases computer equipment and building improvements under capital leases. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date.

	Governmental Activities
Assets:	
Equipment	\$ 1,032,718
Building and improvement	432,876
Total assets	1,465,594
Less accumulated depreciation for:	
Equipment	(527,148)
Building and improvement	(168,351)
Total accumulated depreciation	(695,499)
 Total	 \$ 770,095

The future minimum lease obligations and the net present value of these payments as of June 30, 2013 were as follows:

Year Ending June 30	Amount
2014	\$ 292,393
2015	121,064
2016	43,105
2017	13,850
Total minimum lease payments	470,412
Less amount representing interest	(19,563)
Present Value of Minimum Lease Payments	\$ 450,849

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

8. LONG-TERM DEBT

Bond Anticipation Notes

Bond anticipation notes payable activity for the year ended June 30, 2013 was as follows:

<u>Description</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate (%)</u>	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>
Bond Anticipation Notes	6/13/12	3/7/13	2%	\$ <u>20,000,000</u>	\$ -	\$ <u>20,000,000</u>	\$ -

These notes were issued to finance the ongoing school construction projects.

General Obligation Bonds

Bonds represent a 20-year bond with original outstanding amount of \$6,650,000 and with a variable interest rate ranging from 4.5% to 6.75% due October 15, 2015. The bond was issued for school building renovation. The bond is secured by the general revenue-raising powers of CREC, and payment will be provided by General Fund and Debt Service Fund revenues.

Annual debt service requirements to maturity for the general obligation bond are as follows:

	<u>Governmental Activities</u>	
	<u>Principal</u>	<u>Interest</u>
2014	\$ 275,000	\$ 46,406
2015	275,000	27,844
2016	275,000	9,281
Total	<u>\$ 825,000</u>	<u>\$ 83,531</u>

Notes payable represent a 20-year mortgage payable due in annual installments of \$16,350 plus interest at 6% due in monthly installments through April 12, 2015. The loan with original amount of \$327,000 was issued to finance the purchase of a parking lot.

Annual debt service requirements to maturity for notes payable are as follows:

	<u>Governmental Activities</u>	
	<u>Principal</u>	<u>Interest</u>
2014	\$ 16,350	\$ 1,962
2015	16,350	981
Total	<u>\$ 32,700</u>	<u>\$ 2,943</u>

In addition, CREC has a credit line agreement that provides for borrowings up to \$30,000,000 as a revolving line of credit, with interest charged at the London Interbank Offering Rate. There was no balance due at June 30, 2013. The agreement contains various financial covenants.

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

Changes in Long-Term Liabilities

Long-term liability activity for the year ended June 30, 2013 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental Activities:					
Bonds payable	\$ 1,100,000	\$	\$ (275,000)	\$ 825,000	\$ 275,000
Notes payable	49,050		(16,350)	32,700	16,350
Capital leases	972,931		(522,082)	450,849	279,531
Net OPEB obligation	1,717,300	720,700		2,438,000	
Compensated absences	1,266,864	307,009	(191,403)	1,382,470	215,737
Total Governmental Activities					
Long-Term Liabilities	<u>\$ 5,106,145</u>	<u>\$ 1,027,709</u>	<u>\$ (1,004,835)</u>	<u>\$ 5,129,019</u>	<u>\$ 786,618</u>

For the governmental activities, compensated absences are generally liquidated by the General Fund.

9. RISK MANAGEMENT

CREC self-insures its employee health coverage. The plan is administered by an insurance company that processes and pays all claims, which are limited by stop-loss agreements, from the plan bank account. CREC maintains a balance in the account sufficient to fund the maximum allowable withdrawal by the insurance company. Claims are accrued at June 30, 2013 based on claims received subsequent to year-end within the allowable claim period. Claims of \$1,016,000 are reflected in the accrued expenses of the Internal Service Fund at June 30, 2013. All claims are reflected in the statement of net position as current liabilities.

Liabilities of the fund are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that has been incurred but not reported (IBNR). The result of the process to estimate the claims liability is not an exact amount as it depends on many complex factors, such as inflation, changes in legal doctrines and damage awards. Accordingly, claims are reevaluated periodically to consider the effects of inflation, recent claim settlement trends (including frequency and amount of pay-outs) and other economic and social factors. The estimate of the claims liability also includes amounts for incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims. Estimated recoveries, for example for salvage or subrogation, are another component of the claims liability estimate. Changes in the claims liability for the past two years are as follows:

	<u>Accrued Liability Beginning of Fiscal Year</u>	<u>Current Year Claims and Changes in Estimates</u>	<u>Accrued Liability Claim Payments</u>	<u>Accrued Liability End of Fiscal Year</u>
2011-12	\$ 780,750	\$ 17,037,631	\$ 16,827,966	\$ 990,415
2012-13	990,415	19,172,395	19,146,810	1,016,000

CAPITOL REGION EDUCATION COUNCIL

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

As of January 1, 1995, CREC self-insures its contributions to the State's unemployment fund. CREC maintains a balance in an account sufficient to fund expected unemployment claims. Claims paid through June 30, 2013 were \$553,530.

CREC purchases commercial insurance for other risks. There has been no reduction in insurance coverage and there have been no settlements that exceeded insurance coverage in the past three fiscal years.

10. FUND BALANCE

The components of fund balance for the governmental funds at June 30, 2013 are as follows:

	<u>General Fund</u>	<u>Grants and Contracts Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Total</u>
Fund balances:				
Nonspendable:				
Prepays	\$ 4,361,833	\$ 139,012	\$ 44,106	\$ 4,544,951
Narkin Scholarship			17,000	17,000
Restricted for:				
Education		1,257,157		1,257,157
Debt obligations			934,405	934,405
Committed to:				
School construction projects			1,628,487	1,628,487
Assigned to:				
Future obligations	3,110,500			3,110,500
Debt obligations	825,000			825,000
Capital improvements	50,000			50,000
Legal costs	50,000			50,000
Venture capital	75,000			75,000
Payroll	1,000,000			1,000,000
Education				-
Unassigned	<u>9,385,041</u>	<u>(2,773,798)</u>	<u>(799,050)</u>	<u>5,812,193</u>
Total Fund Balances	<u>\$ 18,857,374</u>	<u>\$ (1,377,629)</u>	<u>\$ 1,824,948</u>	<u>\$ 19,304,693</u>

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2013

11. CONTINGENT LIABILITIES

There are various suits and claims pending against CREC, none of which, individually or in the aggregate, is believed by counsel to be likely to result in judgment or judgments that could materially affect CREC's financial position.

CREC has received state and federal grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, management believes such disallowances, if any, will not be material.

12. OTHER POSTEMPLOYMENT BENEFITS

Plan Description

CREC provides medical, dental and life insurance benefits to eligible retirees and their spouses in accordance with Council resolutions and bargaining agreements. Teachers and certified administrators who retire directly from CREC and meet certain eligibility criteria may participate. CREC does not issue stand-alone financial statements for the other postemployment benefits program.

At January 1, 2013, plan membership consisted of the following:

	Retiree Health Plan
Retired members	10
Spouses of retired members	2
Active plan members	<u>598</u>
Total Participants	<u><u>610</u></u>

Funding Policy

CREC's funding and payment of postemployment benefits are accounted for in the Self Insurance Fund, an internal service fund, on a pay-as-you-go basis. As of June 30, 2013, CREC has not established a trust fund to irrevocably segregate assets to fund the liability associated with the postemployment benefits, which would require the reporting of a trust fund in accordance with GASB guidelines. Retired plan members and beneficiaries currently receiving benefits are required to contribute 100% of the cost for medical coverage. Spouse coverage continues on the death of the retiree as COBRA benefit.

CAPITOL REGION EDUCATION COUNCIL

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

Annual OPEB Cost and Net OPEB Obligations

CREC's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of CREC's annual OPEB cost for the year, the amount actually contributed to the plan and changes in the CREC's net OPEB obligation:

	Retiree Health Plan
Annual required contribution (ARC)	\$ 760,500
Interest on net OPEB obligation	68,700
Adjustment to annual required contribution	<u>(95,500)</u>
Annual OPEB cost	733,700
Contributions made	<u>13,000</u>
Increase in net OPEB obligation	720,700
Net OPEB obligation, beginning of year	<u>1,717,300</u>
Net OPEB Obligation, End of Year	\$ <u><u>2,438,000</u></u>

CREC's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal years ended June 30, 2013, 2012 and 2011 are presented below:

Fiscal Year Ended	Annual OPEB Cost (AOC)	Actual Contribution	Percentage of AOC Contributed	Net OPEB Obligation
6/30/11	\$ 622,600	\$ 185,000	29.7%	\$ 1,153,400
6/30/12	630,200	66,300	10.5	1,717,300
6/30/13	733,700	13,000	1.8	2,438,000

CAPITOL REGION EDUCATION COUNCIL

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as accrual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented below, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Liability (AAL) Entry Age (b)	Funded Ratio (a/b)	Covered Payroll (c)	UFAL as a % of Covered Payroll ((b-a)/c)
1/1/08	\$ -	\$ 3,767,000	0%	\$ 26,811,993	14.0%
1/1/10	-	4,737,000	0%	37,110,259	12.8
1/1/12	-	5,569,000	0%	45,344,800	12.3

Schedule of Employer Contributions

Year Ended	Annual Required Contribution	Actual Contribution	Percentage Contributed
6/30/2009	\$ 467,300	\$ 72,200	15.5%
6/30/2010	477,300	150,400	31.5
6/30/2011	633,800	185,000	29.2
6/30/2012	648,200	66,300	10.2
6/30/2013	760,500	13,000	1.7

Projections for benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the January 1, 2012 actuarial valuation, the projected unit credit actuarial cost method was used. The ARC reflects a 30-year, open, level dollar amortization of the unfunded actuarial accrued liability (AAL). The actuarial assumptions include a 4.0% investment rate of return and an inflation rate of 3%. The annual healthcare cost trend rate is 10% initially, reduced by decrements of 1% per year to an ultimate rate of 5% for fiscal year 2015 and thereafter.

CAPITOL REGION EDUCATION COUNCIL
NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2013

13. EMPLOYEE RETIREMENT PLAN

Defined Contribution Pension Plan

The Capitol Region Education Council sponsors the CREC Savings and Retirement Plan, a 403(b) defined contribution pension plan established July 1, 1997 to provide benefits at retirement to all noncertified employees of CREC.

Plan members may elect to contribute up to the IRS maximum. CREC matches eligible member contributions up to 5% of covered salary. At June 30, 2013, there were 1,080 plan members. Diversified Investment Advisors administers the retirement plan. Plan provisions and contribution requirements are established and may be amended by the CREC Board.

Employer and plan member contributions are recognized in the period contributions are due. Employer and employee contributions for the year ended June 30, 2013 were \$1,380,637 and \$4,575,667, respectively.

Plan investments are participant directed. CREC has no fiduciary responsibility for the plan assets.

Teacher Retirement

Teachers participate in the State of Connecticut Teacher's Retirement System, a cost-sharing plan with a special funding situation, under Section 10.183 of the General Statutes of the State of Connecticut. This is a multiple employer PERS. A teacher is eligible to receive a normal retirement benefit if he or she has:

- Attained age 60 and has accumulated 20 years of credited service in the public schools of Connecticut, or;
- Attained any age and has accumulated 35 years of credited service, at least 25 years of which are service in the public schools of Connecticut.

CREC withholds 7.25% of all certified teachers' annual earnings and transmits the funds to the State Teachers' Retirement Board. CREC does not contribute to the plan. Prior to July 1, 1989, teachers were vested in their contributions up to 5% of their earnings prior to five years of service. After five years of service, teachers were fully vested in their own contributions. After 10 years of service, teachers are fully vested and entitled to a monthly pension benefit that is payable at the age of 60. The State of Connecticut contributes amounts based on the actuarial reserve basis described in C.G.S. Sections 10-183 b (7). The State's contribution to the plan on behalf of CREC for the fiscal year ended June 30, 2013 was \$12,041,863 and is recognized in the governmental funds GAAP-basis statement of revenues, expenditures and changes in fund balances. For the year ended June 30, 2013, teachers of CREC contributed \$4,101,835 to the plan, and covered payroll for the year was \$56,577,034.

The State of Connecticut Teacher Retirement System is considered to be a part of the State of Connecticut financial reporting entity and is included in the State's financial reports as a pension trust fund. Those reports may be obtained by writing to the State of Connecticut, Office of the State Comptroller, 55 Elm Street, Hartford, Connecticut 06106.

**Required Supplementary
Information**

CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND AND MAJOR SPECIAL REVENUE FUND
SCHEDULE OF REVENUES AND EXPENDITURES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)

FOR THE YEAR ENDED JUNE 30, 2013

	<u>General Fund</u>				<u>Grants and Contracts Fund</u>			
	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance Positive (Negative)</u>	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>			<u>Original</u>	<u>Final</u>		
Revenues:								
Tuition	\$ 29,312,807	\$ 29,087,679	\$ 29,644,297	\$ 556,618	\$	\$	\$ 4,250	\$ 4,250
Grants in aid	86,584,933	102,128,697	108,870,213	6,741,516	30,677,806	32,340,760	28,646,853	(3,693,907)
Room and board	1,478,751	1,478,751	1,455,238	(23,513)				-
Sales of services	61,269,546	62,974,884	43,592,513	(19,382,371)	3,085,250	4,095,408	3,870,501	(224,907)
Investment income			829	829				-
Other local revenues	547,260	2,344,270	1,945,477	(398,793)			431,476	431,476
Transfers in	17,485,386	17,437,122	17,822,702	385,580			264,548	264,548
Total revenues	<u>196,678,683</u>	<u>215,451,403</u>	<u>203,331,269</u>	<u>(12,120,134)</u>	<u>33,763,056</u>	<u>36,436,168</u>	<u>33,217,628</u>	<u>(3,218,540)</u>
Expenditures:								
Current:								
Special programs	189,385,554	206,417,569	196,762,420	9,655,149	33,763,056	36,436,168	33,356,525	3,079,643
Facilities	1,073,498	2,814,203	2,813,185	1,018				-
Administration	6,219,631	6,219,631	6,215,839	3,792				-
Total expenditures	<u>196,678,683</u>	<u>215,451,403</u>	<u>205,791,444</u>	<u>9,659,959</u>	<u>33,763,056</u>	<u>36,436,168</u>	<u>33,356,525</u>	<u>3,079,643</u>
Deficiency of Revenues over Expenditures	\$ <u>-</u>	\$ <u>-</u>	(2,460,175)	\$ <u>(2,460,175)</u>	\$ <u>-</u>	\$ <u>-</u>	(138,897)	\$ <u>(138,897)</u>
Budgetary deficiency of revenues over expenditures is different than GAAP net change in fund balance because:								
Revenues and expenditures for CREC General Program are not budgeted								
			<u>2,131,517</u>					
Total Net Change in Fund Balance - GAAP Basis			\$ <u>(328,658)</u>				\$ <u>(138,897)</u>	

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**Combining and Individual
Fund Statements and Schedules**

General Fund

GENERAL FUND

ADMINISTRATION PROGRAMS

CREC GENERAL - This program accounts for administrative revenues and Council-designated special purpose funds.

EXECUTIVE DIRECTOR - The Executive Director directs the entire agency subject to the governance of its Council.

ASSISTANT EXECUTIVE DIRECTOR - The Assistant Executive Director has been responsible for the supervision and continued development of CREC's divisions of Community Education, Institute of Teaching and Learning, Technical Assistance and Brokering Services, Instructional Technology and Grants.

BUSINESS SERVICES - Business Services, which includes the offices of the Deputy Executive Director, Finance and Operations, Chief Operating Officer and the Comptroller, manages the receipt, accounting, investment and expenditure of monetary resources and the acquisition, inventory, maintenance and disposition of physical resources and facilities of CREC. Accounting services, accounts payable, payroll services, accounts receivable, treasury, grants and budget management and loss prevention operate under the direction of Business Services.

HUMAN RESOURCES - Human Resources provides all personnel services to employees and programs, including hiring, benefit and salary administration, record keeping, and employee policy and procedure administration. CREC's Human Resources division also provides hiring and interviewing training to CREC LEAs, with particular emphasis on the Americans with Disabilities Act and sexual harassment awareness.

COMMUNICATIONS - Communications promotes CREC's mission, initiatives and accomplishments to school districts and other agencies. The office is also responsible for the production of CREC's Annual Report, media relations and internal communications.

STUDENT SERVICES - Student Services manages programs that offer highly specialized services for children with autism, adolescents experiencing emotional and/or behavioral difficulties, children with hearing impairment, and students who are medically fragile. The division also offers an array of early childhood services, including services to children from birth to age three who demonstrate developmental difficulties. The division offers school-based health clinics in magnet schools, and an array of mental health interventions. It also oversees educational services to pre-adjudicated adolescents at the three Hartford detention centers. Finally, the Student Services' Integrated Program Model program provides occupational therapy, physical therapy and speech therapy to districts and families in need.

INSTITUTE OF TEACHING AND LEARNING - The Institute of Teaching and Learning provides services and support to local school districts and CREC schools in curriculum, instruction and school leadership.

GRANTS AND DEVELOPMENT OFFICE - Grants and Development identifies funding sources from grants, contracts, foundations and benefactors and provides leadership and technical assistance in the preparation of grant proposals internally and externally.

TECHNICAL ASSISTANCE BROKERING SERVICES - Technical Assistance and Brokering Services offers training, technical assistance and staffing services to assist school administrators and educators. The division provides highly customized consultation to meet the specific needs of districts and agencies in Response to Intervention, student and program evaluations, special education and related services, online learning, staff brokering and other areas.

FACILITIES

ADMINISTRATIVE BUILDINGS COST CENTER - The costs of operating CREC's central administrative buildings are met by rent paid on a proportionate basis by each of the programs using space at the facility.

SPECIAL PROGRAMS

CONNECTICUT ACADEMY FOR EDUCATIONAL LEADERS - The Connecticut Academy for Educational Leaders provides statewide professional development opportunities to central office administrators and supports research on topics of importance to public school leaders.

INTERDISTRICT GRANT OFFICE - The Interdistrict Grant Office directs, coordinates and develops interdistrict programs.

MINORITY TEACHER RECRUITING - The CREC Minority Teacher Recruiting program assists local school districts in increasing the diversity of their teacher/administrator staffs.

JUVENILE DETENTION CENTER - The Juvenile Detention Center program provides instruction for pre-adjudicated youth in three locations in Hartford. Students placed in these centers are held while the courts determine their longer-term placements. The combined capacity of the three centers is approximately 100 students at a time, with an average length of stay ranging from one or two days to three months.

STRIVE - The Southern Transition Real-World and Independent Vocational Education Program (STRIVE) is a community-based (Clinton, CT) program for students with disabilities ages 18-21 year old. Students spend a majority of their day in community-based work experiences developing independent living, social and employment skills.

COLTSVILLE FACILITY - CREC currently operates a 50,000 square foot facility located at 34 Sequassen Street, Hartford. This program fund includes all the rent, utilities and property services at this facility, which is used as an extension of the River Street School and for other CREC programs and administrative offices.

PROJECT LITERACY - Project Literacy is a comprehensive approach to the reduction of reading failure in young children. It includes three major components: Reading Recovery® training for teachers and teacher leaders, Supportive Environment Development and paraprofessional training.

ALLIED HEALTH CAREER COLLABORATIVE - CREC serves as a fiscal agent for a collaborative program sponsored by the Towns of Newington, Glastonbury and Farmington. The purpose of the program is to introduce students to opportunities available to them through a career in health.

LEARNING CORRIDOR COST CENTER - Services provided at the Learning Corridor campus are centralized, and costs are charged back to the Montessori Magnet School, Greater Hartford Academy of Math and Science, the Academy of Aerospace and Engineering and the Greater Hartford Academy of the Arts. These services represent facility and operation costs for the campus.

MONTESSORI MAGNET SCHOOL - CREC manages and operates the Montessori Magnet School at the Learning Corridor in Hartford. As Connecticut's first interdistrict Montessori public magnet school serving grades PK-6, its mission is to provide a unique educational opportunity for children in a diverse learning environment.

GLASTONBURY/EAST HARTFORD MAGNET SCHOOL - CREC manages and operates the Glastonbury /East Hartford Magnet School in Glastonbury. This grade PK-5 school emphasizes science, computer and global education. The school occupied a new building in Glastonbury in the fall of 2012.

ACADEMY OF AEROSPACE AND ENGINEERING/GREATER HARTFORD ACADEMY OF MATH AND SCIENCE MAGNET SCHOOL - CREC manages and operates this grade 6-12 math/science-oriented magnet school at the Learning Corridor in Hartford and on the Berkin campus in Bloomfield, CT. The mission of the Academy is to provide, through state-of-the-art technology, educational experiences that expand the teaching and learning of science, mathematics and technology in the classroom.

METROPOLITAN LEARNING CENTER MAGNET SCHOOL - CREC manages and operates the Metropolitan Learning Center Magnet School (MLC) in Bloomfield. MLC serves grades 6-12 and specializes in global studies and features a unique curriculum, an extended school day and extensive use of technology.

TWO RIVERS MAGNET MIDDLE SCHOOL - CREC manages and operates the Two Rivers Magnet Middle School in East Hartford. Serving grades 6-8, the Two Rivers Magnet Middle School specializes in science and technology and serves five diverse communities in the Capitol Region and is located at the convergence of the Connecticut and Hockanum rivers.

CREC PUBLIC SAFETY ACADEMY - CREC manages and operates the CREC Public Safety Academy in Enfield. The school is the first of its kind in Connecticut and was developed in partnership with state and local public safety agencies. The school serves grades 6-12 students. The students receive a rigorous academic curriculum and learn about careers in public safety from experts throughout the state. These careers include law enforcement, firefighting, emergency medical services, public safety communications and homeland security.

UNIVERSITY OF HARTFORD MAGNET SCHOOL - CREC manages and operates the University of Hartford Magnet School (UHMS) in Hartford. The curriculum focus for UHMS is the infusion of Dr. Howard Gardner's Theory of Multiple Intelligences into a PreK-fifth-grade school environment.

SOUNDBRIDGE - Soundbridge is a highly specialized auditory and oral program for hearing impaired children from birth to 21 years of age. The program serves children in 90 Connecticut towns, with more than two-thirds of the children served in their home districts. The program also operates an Early Childhood Learning Center for typical and hearing impaired three-to-five year olds.

RIVER STREET SCHOOL - River Street School offers highly specialized educational programming for students who require a very predictable, structured environment. The school responds to the needs of school districts that are hard-pressed to provide these resources locally, during the school year and over the summer. River Street serves autistic, developmentally delayed, learning disabled, pervasive developmentally delayed and behaviorally disordered students. The school also operates two residential facilities, both licensed by the State Department of Developmental Services. The residential facilities provide services for students attending the River Street School.

POLARIS CENTER - The John J. Allison Polaris Center serves day students with severe emotional and behavior problems, through comprehensive treatment services and special education at middle school and high school levels. Services include individual, group and family therapy, adventure-based experiences and a full range of therapeutic activities.

MAGNET SCHOOL COST CENTER - This program provides for the central office services required exclusively for the magnet schools. It includes the office of the Superintendent of Magnet Schools, curriculum and instruction services, pupil services, special education services, transportation, and facilities operations for the CREC Magnet Schools. These costs are allocated to the magnet schools.

INTEGRATED PROGRAM MODEL - The Integrated Program Model provides a transdisciplinary approach of special education services to students with physical, cognitive and/or behavioral disabilities. The classrooms are located in public school settings where students can interact with their typical peers.

FARMINGTON VALLEY DIAGNOSTIC CENTER - The Farmington Valley Diagnostic Center provides specialized diagnostic and education services for children who are having difficulties in achieving success in their local school districts. CREC works in collaboration with local school districts in the Farmington Valley area to design and provide effective strategies to increase student learning.

SPECIAL EDUCATION TRANSPORTATION - This program serves districts by transporting special education students to their out-of-district school destinations. The program objectives are to increase service quality and reduce district costs. This is achieved by pairing neighboring districts whose students go to the same out-of-district schools and providing CREC vehicles driven by well-trained CREC employees.

GREATER HARTFORD ACADEMY OF THE ARTS - CREC manages and operates the Greater Hartford Academy of the Arts at the Learning Corridor and the Sawtooth Building at Coltsville in Hartford. The Academy teaches grade 9-12 students vocal and instrumental music, theater, dance and creative writing. In addition to the beneficial arts experience, a major outcome of the program is the understanding that develops among students relating to cultural similarities. Relationships between the Academy and area universities have been developed to explore college credit and tuition abatement for Academy students.

CENTER FOR CREATIVE YOUTH - The Center for Creative Youth (CCY), located at Wesleyan University in Middletown, Connecticut, is an intensive, pre-college summer residential arts program that achieves quality and integrated education through a comprehensive multicultural curriculum. CCY is a national model program that has served thousands of students since 1977.

GREAT PATH ACADEMY - CREC managed and operated the Great Path Academy, located at Manchester Community College, through June 30, 2012. Great Path is a grade 10 through 12 high school with a learning environment that provides students from diverse backgrounds with academic and life skills gained in a blend of high school and college experiences.

SCHOOL TRANSPORTATION MANAGEMENT SERVICES - This program centralizes the costs related to suburban transportation for the Hartford Public Magnet Schools.

INTERNATIONAL MAGNET SCHOOL FOR GLOBAL CITIZENSHIP - CREC manages and operates this school, which serves preschool through fourth grade students and will expand in the future to serve students in PK-grade 5. The school focuses on developing knowledgeable, inquiring and caring young people who help create a better and more peaceful world through intercultural understanding and respect.

REGGIO MAGNET SCHOOL OF THE ARTS - CREC manages and operates this school, which serves preschool through fourth grade students and will expand in the future to serve students in PK-grade 5. The school is based on four guiding principles: children must have control over the direction of their learning; children must be able to learn through experiences of touching, moving, listening, seeing and hearing; children have a relationship with other children and with material items in the world that children must be allowed to explore; and children must have endless ways and opportunities to express themselves.

CHARTER SCHOOL FOR YOUNG CHILDREN ON ASYLUM HILL - CREC managed and operated this charter school, which was the result of a collaborative effort involving SDE, the Asylum Hill Congregational Church, Saint Joseph's College and CREC. The school was developed to help meet the benchmarks of the 2008 Sheff Settlement Agreement. CREC operated the school and was accountable to its independent board of directors. The charter school was designed to educate children from preschool through grade 3. The program served 225 students from Hartford and its suburbs in an economically, racially and ethnically diverse setting. The charter school closed as of June 30, 2011 and reopened as the Museum Academy magnet school as of July 1, 2011.

LINCOLN ACADEMY - Working in collaboration with local school districts, the Lincoln Academy provides short term, specialized diagnostic and education services for children who are having difficulty achieving success in their local school districts. The program serves up to 30 middle and high school-aged students at any one time. Students will participate in a 5.25 hour day of instructional, recreational and group activities. Individual, group and family counseling, as well as ongoing psychiatric consultation, is provided to the students.

MEDICAL PROFESSIONS AND TEACHER PREPARATION ACADEMY - CREC manages and operates the Medical Professions and Teacher Preparation Academy, which is located in Windsor. The Academy is designed to address the current and projected shortage areas in the medical and teaching professions. The Academy will expand in the future to serve students in grades 6-12 by Academy program offerings developed with the assistance of two partnering institutions, St. Francis Hospital and Medical Center and the University of Hartford.

DISCOVERY ACADEMY - CREC manages and operates the Discovery Academy, which opened in September 2011 serving preschool through grade 1, and, in the future, will serve PK-grade 5. The Academy focuses on developing strong foundational knowledge for students in four interrelated domains of STEM literacy: science, technology, engineering and mathematics.

MUSEUM ACADEMY - CREC manages and operates the Museum Academy (formerly The Charter School for Young Children on Asylum Hill) which opened July 1, 2011 and serves elementary school students and in the future, will serve PK-grade 5. The Academy focuses on providing a culturally diverse learning environment in collaboration with museums throughout the community.

GREATER HARTFORD ACADEMY OF THE ARTS ELEMENTARY SCHOOL - CREC manages and operates the Greater Hartford Academy of the Arts Elementary School, which is located in Bloomfield, CT. This elementary school will expand to PK-grade 5. The school provides students with the opportunity to explore vocal and instrumental music, visual art, dance, theatre, creative writing and interdisciplinary arts.

GREATER HARTFORD ACADEMY OF THE ARTS MIDDLE SCHOOL - CREC manages and operates the Greater Hartford Academy of the Arts Middle School, which is located in Hartford, CT. This middle school will expand to grades 6-8. The school provides students with the opportunity to explore vocal and instrumental music, visual art, dance, theatre, creative writing and interdisciplinary arts.

TWO RIVERS MAGNET HIGH SCHOOL - CREC manages and operates the Two Rivers Magnet High School, which is located in Hartford, CT. The high school will expand to serve grades 9-12. The school focuses on environmental science and environmental engineering. Utilizing research-based teaching and learning practices in reading, mathematics, science and technology, students make interdisciplinary connections.

ACADEMY OF AEROSPACE AND ENGINEERING ELEMENTARY SCHOOL - CREC manages the Academy of Aerospace and Engineering Elementary School, which is located in Rocky Hill, CT. This elementary school opened in September 2013 and will expand to PK-grade 5. The school provides students with the foundational knowledge in four interrelated domains of STEM literacy: Science, Technology, Engineering and Mathematics. The curricula provides students with significant and meaningful opportunities to conduct investigations, gather and use information, and solve problems using scientific methods of thinking and technology as tools.

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
BALANCE SHEET - BY PROGRAM
JUNE 30, 2013**

Administration

	<u>CREC General</u>	<u>Executive Director</u>	<u>Assistant Executive Director</u>	<u>Business Services</u>	<u>Human Resources</u>	<u>Communications</u>	<u>Student Services</u>	<u>Institute of Teaching and Learning</u>	<u>Grants and Development Office</u>
ASSETS									
Cash and cash equivalents	\$ 3,084,068	\$ 12,525	\$ 2,280	\$ 31,065	\$ 43,213	\$ 44,403	\$ 15,262	\$ 8,544	\$
Investments									
Accounts receivable	247,867	5,002							800
Due from other funds	10,102,044			604,118					
Prepaid items				29,244					
Total Assets	<u>\$ 13,433,979</u>	<u>\$ 17,527</u>	<u>\$ 2,280</u>	<u>\$ 664,427</u>	<u>\$ 43,213</u>	<u>\$ 44,403</u>	<u>\$ 15,262</u>	<u>\$ 8,544</u>	<u>\$ 800</u>
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued liabilities	\$ 481,582	\$ 11,661	\$ 41	\$ 580,913	\$ 24,765	\$ 15,309	\$ 49	\$ 46	\$ 43,445
Due to other funds									514,333
Deferred revenues	247,867	1,316		30,554					
Total liabilities	<u>729,449</u>	<u>12,977</u>	<u>41</u>	<u>611,467</u>	<u>24,765</u>	<u>15,309</u>	<u>49</u>	<u>46</u>	<u>557,778</u>
Fund Balances:									
Nonspendable				29,244					
Assigned	5,110,500								
Unassigned	7,594,030	4,550	2,239	23,716	18,448	29,094	15,213	8,498	(556,978)
Total fund balances	<u>12,704,530</u>	<u>4,550</u>	<u>2,239</u>	<u>52,960</u>	<u>18,448</u>	<u>29,094</u>	<u>15,213</u>	<u>8,498</u>	<u>(556,978)</u>
Total Liabilities and Fund Balances	<u>\$ 13,433,979</u>	<u>\$ 17,527</u>	<u>\$ 2,280</u>	<u>\$ 664,427</u>	<u>\$ 43,213</u>	<u>\$ 44,403</u>	<u>\$ 15,262</u>	<u>\$ 8,544</u>	<u>\$ 800</u>

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
BALANCE SHEET - BY PROGRAM (CONTINUED)
JUNE 30, 2013**

	<u>Administration</u>		<u>Facilities</u>	<u>Special Programs</u>					
	<u>Technical Assistance Brokering Services</u>	<u>Total</u>	<u>Administrative Buildings Cost Center</u>	<u>Connecticut Academy for Educ. Leaders</u>	<u>Interdistrict Grant Office</u>	<u>Minority Teacher Recruiting</u>	<u>Juvenile Detention Center</u>	<u>STRIVE</u>	<u>Coltsville Facility</u>
ASSETS									
Cash and cash equivalents	\$ 8,040	\$ 3,249,400	\$ 43,724	\$ -	\$ 15,001	\$ 67,679	\$ 443,946	\$ -	\$ 55,720
Investments									
Accounts receivable		253,669	5,266			3,465	854,318		
Due from other funds		10,706,162							
Prepaid items		29,244	15,174				396	38,476	
Total Assets	\$ 8,040	\$ 14,238,475	\$ 64,164	\$ -	\$ 15,001	\$ 71,144	\$ 1,298,660	\$ 38,476	\$ 55,720
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued liabilities	\$ 13	\$ 1,157,824	\$ 92,873	\$ -	\$ 103	\$ 115,384	\$ 113,000	\$ 5,111	\$ 55,720
Due to other funds		514,333	2,390,895					33,365	
Deferred revenues		279,737	2,217						
Total liabilities	13	1,951,894	2,485,985	-	103	115,384	113,000	38,476	55,720
Fund Balances:									
Nonspendable		29,244	15,174				396	38,476	
Assigned		5,110,500							
Unassigned	8,027	7,146,837	(2,436,995)		14,898	(44,240)	1,185,264	(38,476)	
Total fund balances	8,027	12,286,581	(2,421,821)	-	14,898	(44,240)	1,185,660	-	-
Total Liabilities and Fund Balances	\$ 8,040	\$ 14,238,475	\$ 64,164	\$ -	\$ 15,001	\$ 71,144	\$ 1,298,660	\$ 38,476	\$ 55,720

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
BALANCE SHEET - BY PROGRAM (CONTINUED)
JUNE 30, 2013**

	Special Programs								
	Project Literacy	Allied Health Career Collaborative	Learning Corridor Cost Center	Montessori Magnet School	Glastonbury/ East Hartford Magnet School	Academy of Aerospace and Engineering/ GHAMAS Magnet School	Metropolitan Learning Center Magnet School	Two Rivers Magnet Middle School	CREC Public Safety Academy
ASSETS									
Cash and cash equivalents	\$	\$ 14,847	\$	\$ 141,950	\$ 999,376	\$ 213,927	\$ 1,512,145	\$ 3,013,072	\$ 294,593
Investments									
Accounts receivable Due from other funds	9,000			246,507	34,971	210,283	165,737	253,326	310,078
Prepaid items					495	23,065		8,627	
Total Assets	\$ 9,000	\$ 14,847	\$ -	\$ 388,457	\$ 1,034,842	\$ 447,275	\$ 1,677,882	\$ 3,275,025	\$ 604,671
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued liabilities	\$ 257	\$	\$ 500,014	\$ 239,976	\$ 252,890	\$ 711,930	\$ 803,324	\$ 654,437	\$ 483,865
Due to other funds	49,009		114,240						
Deferred revenues	9,000	6,165		875	30,313	400	28,930		
Total liabilities	58,266	6,165	614,254	240,851	283,203	712,330	832,254	654,437	483,865
Fund Balances:									
Nonspendable					495	23,065		8,627	
Assigned									
Unassigned	(49,266)	8,682	(614,254)	147,606	751,144	(288,120)	845,628	2,611,961	120,806
Total fund balances	(49,266)	8,682	(614,254)	147,606	751,639	(265,055)	845,628	2,620,588	120,806
Total Liabilities and Fund Balances	\$ 9,000	\$ 14,847	\$ -	\$ 388,457	\$ 1,034,842	\$ 447,275	\$ 1,677,882	\$ 3,275,025	\$ 604,671

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
BALANCE SHEET - BY PROGRAM (CONTINUED)
JUNE 30, 2013**

	<u>Special Programs</u>								
	<u>University of Hartford Magnet School</u>	<u>Soundbridge</u>	<u>River Street School</u>	<u>Polaris Center</u>	<u>Magnet School Cost Center</u>	<u>Integrated Program Model</u>	<u>Farmington Valley Diagnostic Center</u>	<u>Special Education Transportation</u>	<u>Greater Hartford Academy of the Arts</u>
ASSETS									
Cash and cash equivalents	\$ 793,548	\$ 402,749	\$ 17,409	\$ 4,888	\$ 490,806	\$ 689,101	\$	\$	\$ 2,063
Investments		12,985							
Accounts receivable	337,440	396,692	3,106,530	915,091	237,099	664,584	710,993	301,766	244,938
Due from other funds			9,278,379		1,663,838				
Prepaid items			86,213	17,529	24,993				
Total Assets	<u>\$ 1,130,988</u>	<u>\$ 812,426</u>	<u>\$ 12,488,531</u>	<u>\$ 937,508</u>	<u>\$ 2,416,736</u>	<u>\$ 1,353,685</u>	<u>\$ 710,993</u>	<u>\$ 301,766</u>	<u>\$ 247,001</u>
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued liabilities	\$ 591,470	\$ 253,210	\$ 1,128,076	\$ 300,591	\$ 3,103,271	\$ 107,961	\$ 34,551	\$ 84,932	\$ 579,371
Due to other funds				1,861,101			215,907	339,746	5,345,279
Deferred revenues		60,732		4,583	222,706		460,535		3,000
Total liabilities	<u>591,470</u>	<u>313,942</u>	<u>1,128,076</u>	<u>2,166,275</u>	<u>3,325,977</u>	<u>107,961</u>	<u>710,993</u>	<u>424,678</u>	<u>5,927,650</u>
Fund Balances:									
Nonspendable			86,213	17,529	24,993				
Assigned									
Unassigned	539,518	498,484	11,274,242	(1,246,296)	(934,234)	1,245,724		(122,912)	(5,680,649)
Total fund balances	<u>539,518</u>	<u>498,484</u>	<u>11,360,455</u>	<u>(1,228,767)</u>	<u>(909,241)</u>	<u>1,245,724</u>	<u>-</u>	<u>(122,912)</u>	<u>(5,680,649)</u>
Total Liabilities and Fund Balances	<u>\$ 1,130,988</u>	<u>\$ 812,426</u>	<u>\$ 12,488,531</u>	<u>\$ 937,508</u>	<u>\$ 2,416,736</u>	<u>\$ 1,353,685</u>	<u>\$ 710,993</u>	<u>\$ 301,766</u>	<u>\$ 247,001</u>

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
BALANCE SHEET - BY PROGRAM (CONTINUED)
JUNE 30, 2013**

Special Programs

	<u>Center for Creative Youth</u>	<u>Great Path Academy</u>	<u>School Transportation Management Services</u>	<u>International Magnet School for Global Citizenship</u>	<u>Reggio Magnet School of the Arts</u>	<u>Charter School for Young Children on Asylum Hill</u>	<u>Lincoln Academy</u>	<u>Medical Professions and Teacher Prep Academy</u>
ASSETS								
Cash and cash equivalents	\$ 278,372	\$ 2,784	\$	\$	\$	\$	\$	\$ 256,261
Investments	52,868							
Accounts receivable	22,338	2,167	3,437,056	142,125	245,015		177,122	85,901
Due from other funds				1,413,921				
Prepaid items					4,945			
Total Assets	<u>\$ 353,578</u>	<u>\$ 4,951</u>	<u>\$ 3,437,056</u>	<u>\$ 1,556,046</u>	<u>\$ 249,960</u>	<u>\$ -</u>	<u>\$ 177,122</u>	<u>\$ 342,162</u>
LIABILITIES AND FUND BALANCES								
Liabilities:								
Accounts payable and accrued liabilities	\$ 6,944	\$ 1,546	\$ 964,643	\$ 387,962	\$ 345,806	\$	\$ 23,819	\$ 410,158
Due to other funds			2,567,609		2,050,571		267,707	
Deferred revenues	305,040			7,613				23,331
Total liabilities	<u>311,984</u>	<u>1,546</u>	<u>3,532,252</u>	<u>395,575</u>	<u>2,396,377</u>	<u>-</u>	<u>291,526</u>	<u>433,489</u>
Fund Balances:								
Nonspendable					4,945			
Assigned								
Unassigned	41,594	3,405	(95,196)	1,160,471	(2,151,362)		(114,404)	(91,327)
Total fund balances	<u>41,594</u>	<u>3,405</u>	<u>(95,196)</u>	<u>1,160,471</u>	<u>(2,146,417)</u>	<u>-</u>	<u>(114,404)</u>	<u>(91,327)</u>
Total Liabilities and Fund Balances	<u>\$ 353,578</u>	<u>\$ 4,951</u>	<u>\$ 3,437,056</u>	<u>\$ 1,556,046</u>	<u>\$ 249,960</u>	<u>\$ -</u>	<u>\$ 177,122</u>	<u>\$ 342,162</u>

**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
BALANCE SHEET - BY PROGRAM (CONTINUED)
JUNE 30, 2013**

	<u>Special Programs</u>								
	<u>Discovery Academy</u>	<u>Museum Academy</u>	<u>Greater Hartford Academy of the Arts Elementary School</u>	<u>Greater Hartford Academy of the Arts Middle School</u>	<u>Two Rivers Magnet High School</u>	<u>Academy of Aerospace and Engineering Elementary School</u>	<u>Total</u>	<u>Eliminations</u>	<u>Total</u>
ASSETS									
Cash and cash equivalents	\$ 774	\$ 243,274	\$	\$ 620,434	\$	\$	\$ 10,574,719	\$	\$ 13,867,843
Investments							65,853		65,853
Accounts receivable	121,903	157,643	53,877	108,188	77,978		13,634,131		13,893,066
Due from other funds							12,356,138	(18,763,745)	4,298,555
Prepaid items	99,451	55,338	16,097		3,196,669	745,121	4,317,415		4,361,833
Total Assets	<u>\$ 222,128</u>	<u>\$ 456,255</u>	<u>\$ 69,974</u>	<u>\$ 728,622</u>	<u>\$ 3,274,647</u>	<u>\$ 745,121</u>	<u>\$ 40,948,256</u>	<u>\$ (18,763,745)</u>	<u>\$ 36,487,150</u>
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued liabilities	\$ 209,974	\$ 320,921	\$ 167,047	\$ 328,683	\$ 1,420,944	\$ 218,936	\$ 14,926,827	\$	\$ 16,177,524
Due to other funds	879,521		54,276		1,554,001	526,185	15,858,517	(18,763,745)	-
Deferred revenues	3,650	3,425					1,170,298		1,452,252
Total liabilities	<u>1,093,145</u>	<u>324,346</u>	<u>221,323</u>	<u>328,683</u>	<u>2,974,945</u>	<u>745,121</u>	<u>31,955,642</u>	<u>(18,763,745)</u>	<u>17,629,776</u>
Fund Balances:									
Nonspendable	99,451	55,338	16,097		3,196,669	745,121	4,317,415		4,361,833
Assigned							-		5,110,500
Unassigned	(970,468)	76,571	(167,446)	399,939	(2,896,967)	(745,121)	4,675,199		9,385,041
Total fund balances	<u>(871,017)</u>	<u>131,909</u>	<u>(151,349)</u>	<u>399,939</u>	<u>299,702</u>	<u>-</u>	<u>8,992,614</u>	<u>-</u>	<u>18,857,374</u>
Total Liabilities and Fund Balances	<u>\$ 222,128</u>	<u>\$ 456,255</u>	<u>\$ 69,974</u>	<u>\$ 728,622</u>	<u>\$ 3,274,647</u>	<u>\$ 745,121</u>	<u>\$ 40,948,256</u>	<u>\$ (18,763,745)</u>	<u>\$ 36,487,150</u>

**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - BY PROGRAM
FOR THE YEAR ENDED JUNE 30, 2013**

Administration									
	CREC General	Executive Director	Assistant Executive Director	Business Services	Human Resources	Communications	Student Services	Institute of Teaching and Learning	Grants and Development Office
Revenues:									
Tuition	\$ 12,366,723								
Grants in aid									
Room and board									
Sales of services				2,322					4,900
Investment income	58,088								
Other local revenues		29,237		30					300
Total revenues	12,424,811	29,237	-	2,352	-	-	-	-	5,200
Expenditures:									
Current:									
Salaries		159,239	221,369	1,792,311	741,967	363,744			220,998
Employee benefits	12,041,863	77,578	17,817	464,391	184,740	101,652			32,460
Purchased professional and technical services		2,555	125	627,472	1,865	18,386			11,719
Purchased property services		12,553		1,144					
Other purchased services	5,896	3,429	1,222	238,301	28,282	21,012			39,609
Supplies		786	213	26,509	6,206	5,589			509
Property				134,305	752	3,624			1,884
Other uses of funds		2,351		28,968	1,209	924			1,459
Total expenditures	12,047,759	258,491	240,746	3,313,401	965,021	514,931	-	-	308,638
Excess (Deficiency) of Revenues over Expenditures	377,052	(229,254)	(240,746)	(3,311,049)	(965,021)	(514,931)	-	-	(303,438)
Other Financing Sources (Uses):									
Transfers in	9,216,531	312,667	315,567	3,646,313	1,057,297	554,532			303,454
Transfers out	(7,462,066)	(84,113)	(74,760)	(329,291)	(91,828)	(34,603)			(16)
Total other financing sources (uses)	1,754,465	228,554	240,807	3,317,022	965,469	519,929	-	-	303,438
Net Change in Fund Balances	2,131,517	(700)	61	5,973	448	4,998	-	-	-
Fund Balances at Beginning of Year	10,573,013	5,250	2,178	46,987	18,000	24,096	15,213	8,498	(556,978)
Fund Balances at End of Year	<u>\$ 12,704,530</u>	<u>\$ 4,550</u>	<u>\$ 2,239</u>	<u>\$ 52,960</u>	<u>\$ 18,448</u>	<u>\$ 29,094</u>	<u>\$ 15,213</u>	<u>\$ 8,498</u>	<u>\$ (556,978)</u>

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - BY PROGRAM (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

	<u>Administration</u>		<u>Facilities</u>	<u>Special Programs</u>					
	<u>Technical Assistance Brokering Services</u>	<u>Total</u>	<u>Administrative Buildings Cost Center</u>	<u>Connecticut Academy for Educ. Leaders</u>	<u>Interdistrict Grant Office</u>	<u>Minority Teacher Recruiting</u>	<u>Juvenile Detention Center</u>	<u>STRIVE</u>	<u>Coltsville Facility</u>
Revenues:									
Tuition	\$	\$ -	\$	\$	\$	\$	\$ 1,813,582	\$	\$
Grants in aid		12,366,723				313,181	84,420		
Room and board		-							
Sales of services		7,222	5,127		5,000	20,711			
Investment income		58,088							
Other local revenues		29,567	41,685						
Total revenues	-	12,461,600	46,812	-	5,000	333,892	1,898,002	-	-
Expenditures:									
Current:									
Salaries		3,499,628	94,319		73,225	76,460	1,238,069		
Employee benefits		12,920,501	33,645		22,982	20,143	269,624		
Purchased professional and technical services		662,122	36,861		156	20,591	36,646		
Purchased property services		13,697	544,674				4,153		
Other purchased services		337,751	79,737		1,091	169,993	9,535		
Supplies		39,812	166,563			37	24,117		
Property		140,565	1,675,375			2,000	10,529		
Other uses of funds		34,911	4,651			14	948		
Total expenditures	-	17,648,987	2,635,825	-	97,454	289,238	1,593,621	-	-
Excess (Deficiency) of Revenues over Expenditures	-	(5,187,387)	(2,589,013)	-	(92,454)	44,654	304,381	-	-
Other Financing Sources (Uses):									
Transfers in		15,406,361	1,039,802		72,146				
Transfers out		(8,076,677)	(177,360)	(1,492)		(44,654)	(226,270)		
Total other financing sources (uses)	-	7,329,684	862,442	(1,492)	72,146	(44,654)	(226,270)	-	-
Net Change in Fund Balances	-	2,142,297	(1,726,571)	(1,492)	(20,308)	-	78,111	-	-
Fund Balances at Beginning of Year	8,027	10,144,284	(695,250)	1,492	35,206	(44,240)	1,107,549	-	-
Fund Balances at End of Year	\$ <u>8,027</u>	\$ <u>12,286,581</u>	\$ <u>(2,421,821)</u>	\$ <u>-</u>	\$ <u>14,898</u>	\$ <u>(44,240)</u>	\$ <u>1,185,660</u>	\$ <u>-</u>	\$ <u>-</u>

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - BY PROGRAM (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

	Special Programs								
	Project Literacy	Allied Health Career Collaborative	Learning Corridor Cost Center	Montessori Magnet School	Glastonbury/ East Hartford Magnet School	Academy of Aerospace/ and Engineering GHAMAS Magnet School	Metropolitan Learning Center Magnet School	Two Rivers Magnet Middle School	CREC Public Safety Academy
Revenues:									
Tuition	\$	\$	\$	\$	\$	\$	\$	\$	
Grants in aid				3,699,555	4,091,261	7,505,314	7,705,179	6,989,710	4,403,884
Room and board									
Sales of services	33,300	18,910		1,361,362	1,221,091	3,977,254	2,914,865	3,297,804	2,462,875
Investment income									
Other local revenues				27	100	74,415	6,932	6,253	142,994
Total revenues	33,300	18,910	-	5,060,944	5,312,452	11,556,983	10,626,976	10,293,767	7,009,753
Expenditures:									
Current:									
Salaries	7,673	16,224		3,188,906	2,935,561	6,155,024	6,351,498	5,594,734	4,364,415
Employee benefits	2,522	1,618		820,421	726,133	1,251,940	1,264,946	1,208,944	917,542
Purchased professional and technical services	19,768		8,527	124,923	144,073	543,256	358,155	467,873	253,758
Purchased property services	25		1,045,601	32,453	281,553	1,051,542	719,647	550,925	661,059
Other purchased services	2,149	20	53,318	47,734	57,473	185,273	229,135	100,335	167,480
Supplies			1,158,330	145,863	388,420	649,597	530,373	583,093	506,350
Property			35,236	116,222	4,116	641,452	220,916	181,480	149,921
Other uses of funds	980		681	3,269	1,884	2,441	14,786	6,837	
Total expenditures	33,117	17,862	2,301,693	4,479,791	4,539,213	10,480,525	9,689,456	8,694,221	7,020,525
Excess (Deficiency) of Revenues over Expenditures	183	1,048	(2,301,693)	581,153	773,239	1,076,458	937,520	1,599,546	(10,772)
Other Financing Sources (Uses):									
Transfers in			2,302,213						
Transfers out		(1,048)		(969,239)	(514,046)	(1,227,055)	(1,045,613)	(1,111,240)	(683,066)
Total other financing sources (uses)	-	(1,048)	2,302,213	(969,239)	(514,046)	(1,227,055)	(1,045,613)	(1,111,240)	(683,066)
Net Change in Fund Balances	183	-	520	(388,086)	259,193	(150,597)	(108,093)	488,306	(693,838)
Fund Balances at Beginning of Year	(49,449)	8,682	(614,774)	535,692	492,446	(114,458)	953,721	2,132,282	814,644
Fund Balances at End of Year	<u>\$ (49,266)</u>	<u>\$ 8,682</u>	<u>\$ (614,254)</u>	<u>\$ 147,606</u>	<u>\$ 751,639</u>	<u>\$ (265,055)</u>	<u>\$ 845,628</u>	<u>\$ 2,620,588</u>	<u>\$ 120,806</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - BY PROGRAM (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

Special Programs

	University of Hartford Magnet School	Soundbridge	River Street School	Polaris Center	Magnet School Cost Center	Integrated Program Model	Farmington Valley Diagnostic Center	Special Education Transportation	Greater Hartford Academy of the Arts
Revenues:									
Tuition	\$	\$ 2,036,173	\$ 19,794,303	\$ 3,430,284	\$	\$ 1,136,166	\$ 1,066,396	\$	\$
Grants in aid	4,901,706	637,768		169,205	14,539,750				6,597,709
Room and board			1,443,538						
Sales of services	2,103,744	2,927,035	7,300,958	124,136	105,411	1,990,193	106,883	674,984	3,748,897
Investment income		628							
Other local revenues	186,883	151,286	14,185	422,858	61,517	101,634			294,242
Total revenues	7,192,333	5,752,890	28,552,984	4,146,483	14,706,678	3,227,993	1,173,279	674,984	10,640,848
Expenditures:									
Current:									
Salaries	4,596,732	3,638,950	16,820,063	2,597,428	4,626,026	2,374,961	649,538	681,953	6,266,786
Employee benefits	919,933	995,588	5,016,359	775,850	795,777	596,779	166,290	203,566	1,499,943
Purchased professional and technical services	139,764	22,097	516,968	178,778	543,793	22,080	36,525	10,186	318,854
Purchased property services	402,494	217,350	1,186,097	79,486	54,560	53,729	145,250	66,305	957,634
Other purchased services	82,323	200,267	170,038	51,479	13,425,950	19,940	23,338	91,991	198,342
Supplies	442,359	152,760	593,020	374,231	122,099	16,878	34,535	290,789	447,738
Property	100,574	245,732	6,719	57,154	22,791	1,514	19,027	281,579	66,770
Other uses of funds	5,526	136	7,847	2,505	12,177		920	2,741	3,819
Total expenditures	6,689,705	5,472,880	24,317,111	4,116,911	19,603,173	3,085,881	1,075,423	1,629,110	9,759,886
Excess (Deficiency) of Revenues over Expenditures	502,628	280,010	4,235,873	29,572	(4,896,495)	142,112	97,856	(954,126)	880,962
Other Financing Sources (Uses):									
Transfers in		67,905	815	286,625	5,613,406	240,705		949,793	850
Transfers out	(700,387)	(608,679)	(2,849,277)	(397,781)	(789,775)	(185,733)	(97,856)	(82,176)	(1,888,706)
Total other financing sources (uses)	(700,387)	(540,774)	(2,848,462)	(111,156)	4,823,631	54,972	(97,856)	867,617	(1,887,856)
Net Change in Fund Balances	(197,759)	(260,764)	1,387,411	(81,584)	(72,864)	197,084	-	(86,509)	(1,006,894)
Fund Balances at Beginning of Year	737,277	759,248	9,973,044	(1,147,183)	(836,377)	1,048,640	-	(36,403)	(4,673,755)
Fund Balances at End of Year	\$ 539,518	\$ 498,484	\$ 11,360,455	\$ (1,228,767)	\$ (909,241)	\$ 1,245,724	\$ -	\$ (122,912)	\$ (5,680,649)

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - BY PROGRAM (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

Special Programs

	<u>Center for Creative Youth</u>	<u>Great Path Academy</u>	<u>School Transportation Management Services</u>	<u>International Magnet School for Global Citizenship</u>	<u>Reggio Magnet School of the Arts</u>	<u>Charter School for Young Children on Asylum Hill</u>	<u>Lincoln Academy</u>	<u>Medical Professions and Teacher Prep Academy</u>
Revenues:								
Tuition	\$ 367,393							
Grants in aid	198,775		12,030,932	4,100,280	7,152,287			3,816,406
Room and board	11,700							
Sales of services	4,460			1,484,644	1,439,298		508,882	1,641,967
Investment income	201							
Other local revenues	83,289			137,021	3,837			650
Total revenues	665,818	-	12,030,932	5,721,945	8,595,422	-	508,882	5,459,023
Expenditures:								
Current:								
Salaries	218,427		1,048,794	3,050,964	3,169,917		407,609	2,923,005
Employee benefits	36,347		80,201	751,488	880,606		95,705	701,010
Purchased professional and technical services	4,614			139,807	442,443		825	206,417
Purchased property services	1,004			676,468	2,757,490		594	920,411
Other purchased services	359,947		10,843,127	55,743	76,009		4,671	133,165
Supplies	8,417			177,598	451,568		5,353	332,898
Property	522			246,590	466,757		3,268	89,987
Other uses of funds				8,308	1,470			3,117
Total expenditures	629,278	-	11,972,122	5,106,966	8,246,260	-	518,025	5,310,010
Excess (Deficiency) of Revenues over Expenditures	36,540	-	58,810	614,979	349,162	-	(9,143)	149,013
Other Financing Sources (Uses):								
Transfers in						1,058,612		
Transfers out	(34,721)		(104,810)	(664,673)	(602,887)		(68,534)	(543,779)
Total other financing sources (uses)	(34,721)	-	(104,810)	(664,673)	(602,887)	1,058,612	(68,534)	(543,779)
Net Change in Fund Balances	1,819	-	(46,000)	(49,694)	(253,725)	1,058,612	(77,677)	(394,766)
Fund Balances at Beginning of Year	39,775	3,405	(49,196)	1,210,165	(1,892,692)	(1,058,612)	(36,727)	303,439
Fund Balances at End of Year	<u>\$ 41,594</u>	<u>\$ 3,405</u>	<u>\$ (95,196)</u>	<u>\$ 1,160,471</u>	<u>\$ (2,146,417)</u>	<u>\$ -</u>	<u>\$ (114,404)</u>	<u>\$ (91,327)</u>

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - BY PROGRAM (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

Special Programs

	Discovery Academy	Museum Academy	Greater Hartford Academy of the Arts Elementary School	Greater Hartford Academy of the Arts Middle School	Two Rivers Magnet High School	Academy of Aerospace and Engineering Elementary School	Total	Eliminations	Total
Revenues:									
Tuition	\$	\$	\$	\$	\$	\$	\$ 29,644,297	\$	\$ 29,644,297
Grants in aid	2,934,364	3,652,128	4,442,620	5,340,633	3,563,146		108,870,213		121,236,936
Room and board							1,455,238		1,455,238
Sales of services	794,838	1,302,119	386,919	1,044,215	577,409		43,580,164		43,592,513
Investment income							829		58,917
Other local revenues	91,800	3,752		57,740	32,810		1,874,225		1,945,477
Total revenues	3,821,002	4,957,999	4,829,539	6,442,588	4,173,365	-	185,424,966	-	197,933,378
Expenditures:									
Current:									
Salaries	1,967,196	2,561,695	1,618,209	1,872,349	1,387,059		92,479,450		96,073,397
Employee benefits	513,973	647,498	407,352	404,769	255,107		22,250,956		35,205,102
Purchased professional and technical services	61,382	194,149	113,009	133,905	83,717		5,147,039		5,846,022
Purchased property services	880,676	755,257	1,666,132	2,250,372	1,227,461		18,645,728		19,204,099
Other purchased services	39,908	77,128	43,077	46,117	36,217		27,002,313		27,419,801
Supplies	345,752	265,518	293,667	332,338	256,872		8,930,570		9,136,945
Property	156,271	272,009	574,061	680,936	459,364		5,113,497		6,929,437
Other uses of funds	262	167		1,472	475		82,782		122,344
Total expenditures	3,965,420	4,773,421	4,715,507	5,722,258	3,706,272	-	179,652,335	-	199,937,147
Excess (Deficiency) of Revenues over Expenditures	(144,418)	184,578	114,032	720,330	467,093	-	5,772,631	-	(2,003,769)
Other Financing Sources (Uses):									
Transfers in							10,593,070	(24,140,006)	2,899,227
Transfers out	(418,412)	(495,013)	(265,381)	(320,391)	(167,391)		(17,110,085)	24,140,006	(1,224,116)
Total other financing sources (uses)	(418,412)	(495,013)	(265,381)	(320,391)	(167,391)	-	(6,517,015)	-	1,675,111
Net Change in Fund Balances	(562,830)	(310,435)	(151,349)	399,939	299,702	-	(744,384)	-	(328,658)
Fund Balances at Beginning of Year	(308,187)	442,344	-	-	-	-	9,736,998	-	19,186,032
Fund Balances at End of Year	\$ (871,017)	\$ 131,909	\$ (151,349)	\$ 399,939	\$ 299,702	\$ -	\$ 8,992,614	\$ -	\$ 18,857,374

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
SCHEDULE OF REVENUES AND EXPENDITURES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2013**

EXHIBIT A-3

	<u>Budget Amounts</u>		<u>Actual</u>	Variance with Final Budget - Positive (Negative)
	<u>Original</u>	<u>Final</u>		<u>Actual</u>
Revenues:				
Special Programs:				
Tuition	\$ 29,312,807	\$ 29,087,679	\$ 29,644,297	\$ 556,618
Grants in aid	86,584,933	102,128,697	108,870,213	6,741,516
Room and board	1,478,751	1,478,751	1,455,238	(23,513)
Sales of services	61,269,546	62,974,884	43,580,164	(19,394,720)
Investment income			829	829
Other local revenues	547,260	603,565	1,874,225	1,270,660
Transfers	10,192,257	10,143,993	10,593,070	449,077
Total special programs	<u>189,385,554</u>	<u>206,417,569</u>	<u>196,018,036</u>	<u>(10,399,533)</u>
Administration/Facilities:				
Sales of services			12,349	12,349
Other local revenues		1,740,705	71,252	(1,669,453)
Transfers	7,293,129	7,293,129	7,229,632	(63,497)
Total administration/facilities	<u>7,293,129</u>	<u>9,033,834</u>	<u>7,313,233</u>	<u>(1,720,601)</u>
Total revenues	<u>196,678,683</u>	<u>215,451,403</u>	<u>203,331,269</u>	<u>(12,120,134)</u>
Expenditures:				
Administration:				
Executive Director	342,667	342,667	342,604	63
Assistant Executive Director	315,567	315,567	315,506	61
Business Services	3,645,414	3,645,414	3,642,692	2,722
Human Resources	1,057,297	1,057,297	1,056,849	448
Communications Services	550,032	550,032	549,534	498
Grants and Development Office	308,654	308,654	308,654	-
Total administration	<u>6,219,631</u>	<u>6,219,631</u>	<u>6,215,839</u>	<u>3,792</u>
Facilities:				
Administrative Building Cost Center	<u>1,073,498</u>	<u>2,814,203</u>	<u>2,813,185</u>	<u>1,018</u>

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**CAPITOL REGION EDUCATION COUNCIL
GENERAL FUND
SCHEDULE OF REVENUES AND EXPENDITURES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

EXHIBIT A-3

	Budget Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Special Programs:				
Connecticut Academy for Education				
Leaders	\$	\$	\$ 1,492	\$ (1,492)
Interdistrict Grant Office		97,649	97,649	195
Minority Teacher Recruiting		334,317	334,317	425
Juvenile Detention Center		1,677,323	1,820,323	432
Coltsville Facility		1,278,208	1,278,208	1,278,208
Project Literacy		54,000	54,000	33,117
Allied Health Career Collaborative		22,000	22,000	18,910
Learning Corridor Cost Center		2,156,104	2,341,104	2,301,693
Montessori Magnet School		5,198,026	5,454,028	5,449,030
Glastonbury/East Hartford Magnet School				
School		5,268,387	5,326,158	5,053,259
Academy of Aerospace and Engineering/ GHAMAS Magnet School		10,570,899	11,888,570	11,707,580
Metropolitan Learning Center Magnet				
School		10,544,126	10,812,201	10,735,069
Two Rivers Magnet Middle School		9,810,724	9,990,940	9,805,461
CREC Public Safety Academy		7,396,885	7,706,352	7,703,591
University of Hartford Magnet School		6,997,740	7,391,740	7,390,092
Soundbridge		6,088,619	6,088,619	6,081,559
River Street School		28,073,583	28,073,583	27,166,388
Polaris Center		4,515,382	4,515,382	4,514,692
Magnet School Cost Center		21,447,272	21,447,272	20,392,948
Integrated Program Model		3,305,817	3,305,817	3,271,614
Farmington Valley Diagnostic Center		1,063,420	1,174,000	1,173,279
Special Education Transportation		1,882,677	1,882,677	1,711,286
Greater Hartford Academy of the Arts		11,204,496	11,650,668	11,648,592
Center for Creative Youth		664,000	664,000	663,999
School Transportation Management Services		15,600,000	15,600,000	12,076,932
International Magnet School for Global Citizenship		5,172,550	5,773,046	5,771,639
Reggio Magnet School of the Arts		6,527,900	9,252,756	8,849,147
Lincoln Academy		520,302	587,000	586,559
Medical Professions		5,558,161	6,065,030	5,853,789
Discovery Academy		3,393,306	4,384,924	4,383,832
Museum Academy		4,898,735	5,542,323	5,268,434
Greater Hartford Academy of the Arts Elementary School		3,098,980	5,477,029	4,980,888
Greater Hartford Academy of the Arts Middle School		3,171,156	6,353,290	6,042,649
Two Rivers Magnet High School		1,792,810	4,062,563	3,873,663
Total special programs		<u>189,385,554</u>	<u>206,417,569</u>	<u>196,762,420</u>
Total expenditures		<u>196,678,683</u>	<u>215,451,403</u>	<u>205,791,444</u>
Deficiency of Revenues over Expenditures	\$	<u>-</u>	\$ -	\$ (2,460,175)
Budgetary deficiency of revenues over expenditures is different than GAAP net change in fund balance:				
Revenues and expenditures for CREC General Program are not budgeted. Net change in fund balance for CREC General program is:			<u>2,131,517</u>	
Net Change in Fund Balance - GAAP Basis			<u>\$ (328,658)</u>	

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Special Revenue Fund

SPECIAL REVENUE FUND

GRANTS AND CONTRACTS FUND

INTERDISTRICT GRANTS - CREC receives a variety of special purpose SDE funded grants to promote and support collaborative cooperative efforts among CREC member towns.

PROJECT PACT - Project PACT (Perkins Access Consultation Team) provides consortium members with services that improve vocational programs in the area of technology education for all students, including those who are disadvantaged, have disabilities or have limited English proficiency.

TEACHING AMERICAN HISTORY - The Teaching American History program, funded under the Elementary and Secondary Education Act, is designed to raise student achievement by improving teachers' knowledge, understanding and appreciation of American history. CREC's initiative includes partnerships with school districts (Bolton, East Hartford, Manchester, Plainville, Regional District 10, Vernon and West Hartford), the University of Connecticut (the History Department, Neag School of Education and the Thomas J. Dodd Research Center), as well as a number of local museums and historical societies.

MAGNET SCHOOLS ASSISTANCE PROGRAM - CREC was awarded a three-year \$11.5 million grant in 2010 to serve as lead agency for the Magnet Schools Assistance Program (MSAP). It is a consortium grant in partnership with the Hartford Public Schools, the State Department of Education and Goodwin College for the purpose of developing or restructuring eight (8) magnet schools in the Capitol Region. Funds are to be used primarily for activities associated with school startup, including curriculum and professional development, marketing, outreach and recruitment and partnership development.

SPECIAL SERVICES SUPPORT TEAM - Services provided by this program include consultation, training and staff development to State agencies and local school districts in special education and regular education initiatives.

RELATED SERVICES - Professional development, staffing and other services are provided for state agency programs. In addition, diagnostic services and grant coordination services are also provided.

CONNECTICUT TECHNICAL HIGH SCHOOLS PROFESSIONAL DEVELOPMENT - This program is supported by a three-year contract from the Department of Education to provide professional development to the State Technical High Schools.

SUMMER YOUTH EMPLOYMENT - CREC Summer Youth Employment Program serves students in the Greater Hartford area from July to August. This program focuses on project-based initiatives and service learning projects in partnership with other agencies.

CAPITOL REGION CHOICE PROGRAM - The Capitol Region Choice Program enables the voluntary attendance of children in schools beyond their traditional attendance borders in an effort to reduce racial, ethnic and economic isolation. This program includes administration and transportation costs.

SCHOOL TO CAREER INITIATIVES - School to Career Initiatives provide support to CREC school districts and others in the implementation of regional planning, school-based coordination, professional development, marketing and data collection. The Federal implementation funds received from the SDE allow CREC to disseminate guidance and curriculum materials to adult educators in the region.

SUBURBAN YOUTH PROGRAMS - The Capital Workforce Partners gives funding to CREC so they may serve the youth in-school and out-of-school between the ages of 14 and 21 under the Workforce Investment Act.

PUPIL PARTNERS - Pupil Partners provides grant awards to schools whose proposals create partnerships between urban and suburban classrooms and/or schools for an integrated experience with a curricular focus.

ENTITLEMENT GRANTS ARRA FUNDS - CREC was awarded Federal ARRA entitlement grants: Title I, Improving Basic Programs; Title II-D Improving Technology; a National School Lunch Equipment Assistance Grant; and an Enhancing Education Through Technology Grant. The funds are to be used to improve student achievement and help close the achievement gap through teacher quality, assessment standards, school improvements and data systems.

ENTITLEMENT GRANTS FUNDS - CREC was awarded Federal entitlement grants: Title I, Improving Basic Programs; Title II-A, Teacher and Principal Training. The funds are used to reach one or more of five goals designed to improve student performance that the State Board of Education has adopted as part of the No Child Left Behind Act of 2001.

DEPARTMENT OF CORRECTIONS PROFESSIONAL DEVELOPMENT - A contract from the State Department of Corrections was awarded to provide a comprehensive program of professional development and training to faculty and administrators of the Unified School District Number 1.

COMMUNITY EDUCATION - Community Education provides leadership, training and consulting services to improve the quality of adult education throughout Connecticut.

METACOMET RIDGE ACADEMY - Metacomet Ridge Academy brings together high school students from ten school districts to collaborate on an interdisciplinary study of the Metacomet Ridge, a unique geological asset that has played a significant role in the economic, social, political and historical development of Connecticut. Funding is through an Interdistrict Cooperative Grant and small grants from private foundations.

EQUAL SUMMER - EQUAL is a summer academic program that afforded students the opportunity to study one of three distinct curricula within a student population that is racially, ethnically and socioeconomically integrated. Funding is through an Interdistrict Cooperative Grant and small grants from private foundations.

REGIONAL SCHOOL CHOICE OFFICE - The State Department of Education has awarded CREC a contract to assist with the development and implementation of the major components of the Sheff Comprehensive Management Plan (CMP). Items in the plan include marketing, transportation, the magnet school lottery, surveys, a parent intake center and professional development.

POSITIVE PARENTING PROGRAM - Positive Parenting Program provides home-based family education and case management services to Hartford families who can benefit from a variety of services. The program serves families who have children between the ages of birth to 18 years old.

HARTFORD ASSOCIATION FOR THE EDUCATION OF YOUNG CHILDREN (HAEYC) - This program is a local membership organization of the National Association for the Education of Young Children. HAEYC provides training opportunities, educational events and resources to members and to the general early childhood teacher community.

BIRTH TO THREE - The Birth to Three program receives funds from the State Department of Developmental Services to provide home-based early intervention services to infants, toddlers and their families. The Birth to Three program collaborates with school districts and health and social service agencies on behalf of the children/families served.

EMPLOYMENT TRAINING PROGRAM - CREC uses a variety of special purpose funds from SDE and the Federal Job Training Partnership Program to support efforts such as remedial reading instruction for students and to train and place young adults in the human services field.

EARLY EDUCATION PROGRAMS - The CREC Early Education initiative works to support, coordinate, enhance and expand the existing state and regional Early Childhood programs. CREC recognizes that a significant number of children in Greater Hartford do not have the benefit of high-quality early childhood educational experiences, and these children enter kindergarten with developmental and learning deficits that are difficult or impossible to overcome. With this in mind, CREC's Early Education initiative works in partnership with the Connecticut State Department of Education, the U.S. Department of Education, local school districts and community agencies to improve existing services and support the establishment of quality early education programs that will expand the opportunities for all children in need. Major funding initiatives within these programs are Early Beginnings for the Hartford Regional Open Choice Office, awarded Quality Enhancement Grant funding from the City of Hartford and the Accreditation Facilitation Project (AFP) through the National Association of Education for Young Children (NAEYC).

SUPPLEMENTAL SERVICES - Supplemental Services through the CREC Institute of Teaching and Learning includes multiple programs that provide far reaching services in the CREC region and the state. CREC received a contract to support the new Teacher Education and Mentoring (TEAM) program by developing the professional growth modules, delivering training for mentors and other district personnel; and providing technical assistance in creating TEAM infrastructures. CREC also received a grant to provide professional development for the Sheff Management Plan. These funds are used for a professional development continuum known as Blended Solutions. Title II and III consortium monies are managed by CREC under Supplemental Services. This past year, CREC also received a grant to provide leadership, fiscal management, training and technical assistance in the development of teacher and administrator evaluation systems for the pilot year implementation of SEED (CT System for Educator Evaluation and Development).

**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
BALANCE SHEET - BY PROGRAM
JUNE 30, 2013**

	Grants and Contracts Fund								
	Interdistrict Grants	Project PACT	Teaching American History	MSAP Grant	Special Services Support Team	Related Services	Connecticut Technical High Schools Professional Development	Summer Youth Employment	Capitol Region Choice Program
ASSETS									
Cash and cash equivalents	\$ 119,255	\$ 19,505						\$ 6,414	
Accounts receivable	16,694		9,922	293,402	456,272	688,006	187,304		4,944
Prepaid items				5,860		1,657		571	17,383
Total Assets	\$ 135,949	\$ 19,505	\$ 9,922	\$ 299,262	\$ 456,272	\$ 689,663	\$ 187,304	\$ 6,985	\$ 22,327
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued liabilities	\$ 86,949	\$ 19,505	\$ 6,739	\$ 198,203	\$ 120,504	\$ 166,220	\$ 29,566		\$ 1,142,686
Due to other funds			3,183	101,059	100,167	10,052	48,083		145,048
Deferred revenues	45,521				73,922				363,006
Total liabilities	132,470	19,505	9,922	299,262	294,593	176,272	77,649	-	1,650,740
Fund Balances:									
Nonspendable				5,860		1,657		571	17,383
Restricted	3,479				161,679	511,734	109,655	6,414	
Unassigned				(5,860)					(1,645,796)
Total fund balances	3,479	-	-	-	161,679	513,391	109,655	6,985	(1,628,413)
Total Liabilities and Fund Balances	\$ 135,949	\$ 19,505	\$ 9,922	\$ 299,262	\$ 456,272	\$ 689,663	\$ 187,304	\$ 6,985	\$ 22,327

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
BALANCE SHEET - BY PROGRAM (CONTINUED)
JUNE 30, 2013**

Grants and Contracts Fund

	<u>School to Career Initiatives</u>	<u>Suburban Youth Programs</u>	<u>Pupil Partners</u>	<u>Entitlement Grants ARRA Funds</u>	<u>Entitlement Grants Funds</u>	<u>Department of Corrections Professional Development</u>	<u>Community Education</u>	<u>Metacomet Ridge Academy</u>	<u>EQUAL Summer</u>
ASSETS									
Cash and cash equivalents	\$ 84,139			\$ 21	\$ 75,506	\$ 49,163	\$ 179,526	\$ 1,778	\$ 17,968
Accounts receivable	36,095	152,867			25,431		61,930		
Prepaid items	10,000				74,591				
Total Assets	<u>\$ 130,234</u>	<u>\$ 152,867</u>	<u>\$ -</u>	<u>\$ 21</u>	<u>\$ 175,528</u>	<u>\$ 49,163</u>	<u>\$ 241,456</u>	<u>\$ 1,778</u>	<u>\$ 17,968</u>
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued liabilities	\$ 79,428	\$ 7,395		\$ 21	\$ 105,742	\$ 8,949	\$ 85,899	\$ 1,778	\$ 2,836
Due to other funds		106,074							
Deferred revenues	50,483	42,273			30,972		147,568		13,235
Total liabilities	<u>129,911</u>	<u>155,742</u>	<u>-</u>	<u>21</u>	<u>136,714</u>	<u>8,949</u>	<u>233,467</u>	<u>1,778</u>	<u>16,071</u>
Fund Balances:									
Nonspendable	10,000				74,591				
Restricted						40,214	7,989		1,897
Unassigned	(9,677)	(2,875)			(35,777)				
Total fund balances	<u>323</u>	<u>(2,875)</u>	<u>-</u>	<u>-</u>	<u>38,814</u>	<u>40,214</u>	<u>7,989</u>	<u>-</u>	<u>1,897</u>
Total Liabilities and Fund Balances	<u>\$ 130,234</u>	<u>\$ 152,867</u>	<u>\$ -</u>	<u>\$ 21</u>	<u>\$ 175,528</u>	<u>\$ 49,163</u>	<u>\$ 241,456</u>	<u>\$ 1,778</u>	<u>\$ 17,968</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
BALANCE SHEET - BY PROGRAM (CONTINUED)
JUNE 30, 2013**

Grants and Contracts Fund

	<u>Regional School Choice Office</u>	<u>Positive Parenting Program</u>	<u>Hartford Association for the Education of Young Children</u>	<u>Birth to Three</u>	<u>Employment Training Program</u>	<u>Early Education Programs</u>	<u>Supplemental Services</u>	<u>Total</u>
ASSETS								
Cash and cash equivalents	\$ 28,930	\$	\$	\$ 246,411	\$	\$	\$ 823,843	\$ 1,652,459
Accounts receivable	16,626		80,031	157,082	174,414		76,391	2,437,411
Prepaid items	<u>28,380</u>						<u>570</u>	<u>139,012</u>
Total Assets	<u>\$ 73,936</u>	<u>\$ -</u>	<u>\$ 80,031</u>	<u>\$ 403,493</u>	<u>\$ 174,414</u>	<u>\$ -</u>	<u>\$ 900,804</u>	<u>\$ 4,228,882</u>
LIABILITIES AND FUND BALANCES								
Liabilities:								
Accounts payable and accrued liabilities	\$ 74,615	\$ 3,838	\$ 22,579	\$ 54,525	\$ 52,678	\$ 41,863	\$ 729,801	\$ 3,042,319
Due to other funds		53,311	15,090		666,406	401,072		1,649,545
Deferred revenues			41,832	54,090			51,745	914,647
Total liabilities	<u>74,615</u>	<u>57,149</u>	<u>79,501</u>	<u>108,615</u>	<u>719,084</u>	<u>442,935</u>	<u>781,546</u>	<u>5,606,511</u>
Fund Balances:								
Nonspendable	28,380						570	139,012
Restricted			530	294,878			118,688	1,257,157
Unassigned	<u>(29,059)</u>	<u>(57,149)</u>	<u>530</u>	<u>294,878</u>	<u>(544,670)</u>	<u>(442,935)</u>	<u>119,258</u>	<u>(2,773,798)</u>
Total fund balances	<u>(679)</u>	<u>(57,149)</u>	<u>530</u>	<u>294,878</u>	<u>(544,670)</u>	<u>(442,935)</u>	<u>119,258</u>	<u>(1,377,629)</u>
Total Liabilities and Fund Balances	<u>\$ 73,936</u>	<u>\$ -</u>	<u>\$ 80,031</u>	<u>\$ 403,493</u>	<u>\$ 174,414</u>	<u>\$ -</u>	<u>\$ 900,804</u>	<u>\$ 4,228,882</u>

**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BY PROGRAM
FOR THE YEAR ENDED JUNE 30, 2013**

Grants and Contracts Fund

	Interdistrict Grants	Project PACT	Teaching American History	MSAP Grant	Special Services Support Team	Related Services	Connecticut Technical High Schools Professional Development	Summer Youth Employment	Capitol Region Choice Program
Revenues:									
Tuition	\$ 800								
Grants in aid	523,327	32,786	234,925	4,002,498	31,750	557,417	819,620	219,616	10,075,963
Sales of services	46,451				1,640,621	1,935,365			5,859
Other local revenues									101,936
Total revenues	570,578	32,786	234,925	4,002,498	1,672,371	2,492,782	819,620	219,616	10,183,758
Expenditures:									
Current:									
Salaries	27,148	5,147	38,601	906,085	1,195,776	1,356,733	64,449	195,567	2,064,199
Employee benefits	1,946	1,752	10,326	247,146	186,247	373,404	20,271	19,549	320,559
Purchased professional and technical services	241	21,981	102,438	74,119	59,642	562,739	399,522	112	249,413
Purchased property services									83,290
Other purchased services	465,656	63	45,860	2,350,559	52,642	12,931	243,118	2,578	7,156,449
Supplies	13,451	420	16,585	250,957	18,998	6,412	2,179	797	39,782
Property					2,225	4,768			9,388
Other objects				6,833	1,957	1,420			4
Total expenditures	508,442	29,363	213,810	3,835,699	1,517,487	2,318,407	729,539	218,603	9,923,084
Excess (Deficiency) of Revenues over Expenditures	62,136	3,423	21,115	166,799	154,884	174,375	90,081	1,013	260,674
Other Financing Sources (Uses):									
Transfers in					77,818	154,749			16,531
Transfers out	(62,136)	(3,423)	(21,115)	(166,799)	(158,637)	(283,828)	(75,415)	(1,013)	(518,547)
Total other financing sources (uses)	(62,136)	(3,423)	(21,115)	(166,799)	(80,819)	(129,079)	(75,415)	(1,013)	(502,016)
Net Change in Fund Balances	-	-	-	-	74,065	45,296	14,666	-	(241,342)
Fund Balances at Beginning of Year	3,479	-	-	-	87,614	468,095	94,989	6,985	(1,387,071)
Fund Balances at End of Year	\$ 3,479	\$ -	\$ -	\$ -	\$ 161,679	\$ 513,391	\$ 109,655	\$ 6,985	\$ (1,628,413)

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**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

Grants and Contracts Fund

	School to Career Initiatives	Suburban Youth Programs	Pupil Partners	Entitlement Grants ARRA Funds	Entitlement Grants Funds	Department of Corrections Professional Development	Community Education	Metacomet Ridge Academy	EQUAL Summer
Revenues:									
Tuition	\$	\$	\$	\$	\$	\$	\$	\$	\$
Grants in aid	540,155	176,148			387,488	163,041	1,585,251	93,511	69,146
Sales of services	17,552						120,529	7,388	
Other local revenues		77,066					94,331		
Total revenues	557,707	253,214	-	-	387,488	163,041	1,800,111	100,899	69,146
Expenditures:									
Current:									
Salaries	145,395	79,162			4,287	88,676	740,083	60,698	17,839
Employee benefits	42,891	24,331			90	10,824	218,296	5,759	2,097
Purchased professional and technical services	2,392	104,260			226,570	14,254	541,472	10,669	
Purchased property services	713						9,503		3,000
Other purchased services	332,017	14,477			41,600	771	194,149	16,828	26,419
Supplies	5,729	32,981			44,853	392	36,163	2,858	8,915
Property		725					3,947		
Other objects							608		
Total expenditures	529,137	255,936	-	-	317,400	114,917	1,744,221	96,812	58,270
Excess (Deficiency) of Revenues over Expenditures	28,570	(2,722)	-	-	70,088	48,124	55,890	4,087	10,876
Other Financing Sources (Uses):									
Transfers in		10,000							
Transfers out	(28,570)	(7,278)	(4,157)		(70,088)	(31,215)	(55,890)	(4,087)	(10,876)
Total other financing sources (uses)	(28,570)	2,722	(4,157)	-	(70,088)	(31,215)	(55,890)	(4,087)	(10,876)
Net Change in Fund Balances	-	-	(4,157)	-	-	16,909	-	-	-
Fund Balances at Beginning of Year	323	(2,875)	4,157	-	38,814	23,305	7,989	-	1,897
Fund Balances at End of Year	\$ 323	\$ (2,875)	\$ -	\$ -	\$ 38,814	\$ 40,214	\$ 7,989	\$ -	\$ 1,897

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**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

Grants and Contracts Fund

	Regional School Choice Office	Positive Parenting Program	Hartford Association for the Education of Young Children	Birth to Three	Employment Training Program	Early Education Programs	Supplemental Services	Total
Revenues:								
Tuition	\$	\$	\$	\$	\$	\$	\$	\$
Grants in aid	1,772,007	131,170	180,975	1,664,123	443,814	1,614,146	3,327,976	28,646,853
Sales of services			1,147	4,180	91,409			3,870,501
Other local revenues				154,393	3,750			431,476
Total revenues	1,772,007	131,170	182,122	1,822,696	542,423	1,614,146	3,327,976	32,953,080
Expenditures:								
Current:								
Salaries	1,119,401	81,889	108,017	1,149,362	395,141	594,230	848,833	11,286,718
Employee benefits	399,957	30,023	16,667	313,389	97,292	134,078	146,049	2,622,943
Purchased professional and technical services	6,098	211	6,835	13,067	8,020	1,424	145,728	2,551,207
Purchased property services	3,000	8,400	1,344	12,072	64,186			185,508
Other purchased services	182,367	4,205	9,084	60,966	17,389	868,052	1,874,623	13,972,803
Supplies	56,731	226	17,031	5,730	18,077	14,155	76,411	669,833
Property	601		5,637	(440)	1,507	1,996	20,592	50,946
Other objects			131		58	131	1,214	12,356
Total expenditures	1,768,155	124,954	164,746	1,554,146	601,670	1,614,066	3,113,450	31,352,314
Excess (Deficiency) of Revenues over Expenditures	3,852	6,216	17,376	268,550	(59,247)	80	214,526	1,600,766
Other Financing Sources (Uses):								
Transfers in					5,450			264,548
Transfers out	(3,852)	(6,216)	(16,846)	(220,466)	(39,151)	(80)	(214,526)	(2,004,211)
Total other financing sources (uses)	(3,852)	(6,216)	(16,846)	(220,466)	(33,701)	(80)	(214,526)	(1,739,663)
Net Change in Fund Balances	-	-	530	48,084	(92,948)	-	-	(138,897)
Fund Balances at Beginning of Year	(679)	(57,149)	-	246,794	(451,722)	(442,935)	119,258	(1,238,732)
Fund Balances at End of Year	\$ (679)	\$ (57,149)	\$ 530	\$ 294,878	\$ (544,670)	\$ (442,935)	\$ 119,258	\$ (1,377,629)

**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULES OF REVENUES AND EXPENDITURES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2013**

	Budget Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Grants and Contracts Fund				
Interdistrict Grants				
Revenues:				
Grants in aid	\$ 693,482	\$ 693,482	\$ 523,327	\$ (170,155)
Tuition			800	800
Sales of service			46,451	46,451
Total revenues	<u>693,482</u>	<u>693,482</u>	<u>570,578</u>	<u>(122,904)</u>
Total expenditures	<u>693,482</u>	<u>693,482</u>	<u>570,578</u>	<u>122,904</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project PACT				
Revenues:				
Grants in aid	\$ 36,766	\$ 36,766	\$ 32,786	\$ (3,980)
Total expenditures	<u>36,766</u>	<u>36,766</u>	<u>32,786</u>	<u>3,980</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Teaching American History				
Revenues:				
Grants in aid	\$ 333,333	\$ 333,333	\$ 234,925	\$ (98,408)
Total expenditures	<u>333,333</u>	<u>333,333</u>	<u>234,925</u>	<u>98,408</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
MSAP Grant				
Revenues:				
Grants in aid	\$ 3,689,858	\$ 4,002,500	\$ 4,002,498	\$ (2)
Total expenditures	<u>3,689,858</u>	<u>4,002,500</u>	<u>4,002,498</u>	<u>2</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Special Services Support Team				
Revenues:				
Grants in aid	\$	\$	\$ 31,750	\$ 31,750
Sales of services	1,508,541	1,729,211	1,640,621	(88,590)
Other local revenues				-
Transfers			77,818	77,818
Total revenues	<u>1,508,541</u>	<u>1,729,211</u>	<u>1,750,189</u>	<u>20,978</u>
Total expenditures	<u>1,508,541</u>	<u>1,729,211</u>	<u>1,676,124</u>	<u>53,087</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 74,065</u>	<u>\$ 74,065</u>

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**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULES OF REVENUES AND EXPENDITURES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Related Services				
Revenues:				
Grants in aid	\$ 550,000	\$ 550,000	\$ 557,417	\$ 7,417
Sales of services	1,502,853	2,273,833	1,935,365	(338,468)
Transfers			154,749	154,749
Total revenues	<u>2,052,853</u>	<u>2,823,833</u>	<u>2,647,531</u>	<u>(176,302)</u>
Total expenditures	<u>2,052,853</u>	<u>2,823,833</u>	<u>2,602,235</u>	<u>221,598</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 45,296</u>	<u>\$ 45,296</u>
Connecticut Technical High Schools				
Revenues:				
Grants in aid	\$ 400,000	\$ 805,000	\$ 819,620	\$ 14,620
Total expenditures	<u>400,000</u>	<u>805,000</u>	<u>804,954</u>	<u>46</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 14,666</u>	<u>\$ 14,666</u>
Summer Youth Employment				
Revenues:				
Grants in aid	\$ 227,814	\$ 227,814	\$ 219,616	\$ (8,198)
Total expenditures	<u>227,814</u>	<u>227,814</u>	<u>219,616</u>	<u>8,198</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Capitol Region Choice Program				
Revenues:				
Grants in aid	\$ 11,188,533	\$ 11,188,533	\$ 10,075,963	\$ (1,112,570)
Sales of services			5,859	5,859
Other local revenues			101,936	101,936
Transfers			16,531	16,531
Total revenues	<u>11,188,533</u>	<u>11,188,533</u>	<u>10,200,289</u>	<u>(988,244)</u>
Total expenditures	<u>11,188,533</u>	<u>11,188,533</u>	<u>10,441,631</u>	<u>746,902</u>
Deficiency of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (241,342)</u>	<u>\$ (241,342)</u>

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**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULES OF REVENUES AND EXPENDITURES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

	Budget Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
School to Career Initiatives				
Revenues:				
Grants in aid	\$ 653,168	\$ 653,168	\$ 540,155	\$ (113,013)
Sales of service			17,552	17,552
Total revenues	<u>653,168</u>	<u>653,168</u>	<u>557,707</u>	<u>(95,461)</u>
Total expenditures	<u>653,168</u>	<u>653,168</u>	<u>557,707</u>	<u>95,461</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Suburban Youth Programs				
Revenues:				
Grants in aid	\$ 267,770	\$ 267,770	\$ 176,148	\$ (91,622)
Other local revenues			77,066	77,066
Transfers			10,000	10,000
Total revenues	<u>267,770</u>	<u>267,770</u>	<u>263,214</u>	<u>(4,556)</u>
Total expenditures	<u>267,770</u>	<u>267,770</u>	<u>263,214</u>	<u>4,556</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Pupil Partners				
Revenues:				
Transfers	\$ -	\$ -	\$ -	\$ -
Total expenditures			4,157	(4,157)
Deficiency of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (4,157)</u>	<u>\$ (4,157)</u>
Entitlement Grants				
Revenues:				
Grants in aid	\$ 503,176	\$ 503,176	\$ 387,488	\$ (115,688)
Total expenditures	<u>503,176</u>	<u>503,176</u>	<u>387,488</u>	<u>115,688</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULES OF REVENUES AND EXPENDITURES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

	Budget Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Department of Corrections Professional Development				
Revenues:				
Grants in aid	\$ 272,000	\$ 272,000	\$ 163,041	\$ (108,959)
Total expenditures	<u>272,000</u>	<u>272,000</u>	<u>146,132</u>	<u>125,868</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 16,909</u>	<u>\$ 16,909</u>
Community Education				
Revenues:				
Grants in aid	\$ 1,925,973	\$ 2,025,973	\$ 1,585,251	\$ (440,722)
Sales of services			120,529	120,529
Other local revenues			94,331	94,331.00
Total revenues	<u>1,925,973</u>	<u>2,025,973</u>	<u>1,800,111</u>	<u>(225,862)</u>
Total expenditures	<u>1,925,973</u>	<u>2,025,973</u>	<u>1,800,111</u>	<u>225,862</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Metacomet Ridge Academy				
Revenues:				
Grants in aid	\$ 120,384	\$ 120,384	\$ 93,511	\$ (26,873)
Sales of services			7,388	7,388
Total revenues	<u>120,384</u>	<u>120,384</u>	<u>100,899</u>	<u>(19,485)</u>
Total expenditures	<u>120,384</u>	<u>120,384</u>	<u>100,899</u>	<u>19,485</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (38,970)</u>
EQUAL Summer				
Revenues:				
Tuition				
Grants in aid	\$ 77,000	\$ 77,000	\$ 69,146	\$ (7,854)
Total expenditures	<u>77,000</u>	<u>77,000</u>	<u>69,146</u>	<u>7,854</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULES OF REVENUES AND EXPENDITURES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

	Budget Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Regional School Choice Office				
Revenues:				
Grants in aid	\$ 2,942,419	\$ 2,942,419	\$ 1,772,007	\$ (1,170,412)
Total expenditures	<u>2,942,419</u>	<u>2,942,419</u>	<u>1,772,007</u>	<u>1,170,412</u>
Excess of Revenues over Expenditures	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>
Positive Parenting Program				
Revenues:				
Grants in aid	\$ 130,517	\$ 131,175	\$ 131,170	\$ (5)
Total expenditures	<u>130,517</u>	<u>131,175</u>	<u>131,170</u>	<u>5</u>
Excess of Revenues over Expenditures	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>
Hartford Association for the Education of Young Children (HAEYC)				
Revenues:				
Grants in aid	\$ 157,849	\$ 185,975	\$ 180,975	\$ (5,000)
Sales of services			1,147	1,147
Total revenues	<u>157,849</u>	<u>185,975</u>	<u>182,122</u>	<u>(3,853)</u>
Total expenditures	<u>157,849</u>	<u>185,975</u>	<u>181,592</u>	<u>4,383</u>
Excess of Revenues over Expenditures	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>530</u></u>	\$ <u><u>530</u></u>
Birth to Three				
Revenues:				
Grants in aid	\$ 1,832,152	\$ 1,832,152	\$ 1,664,123	\$ (168,029)
Sales of services			4,180	4,180
Other local revenues			154,393	154,393
Total revenues	<u>1,832,152</u>	<u>1,832,152</u>	<u>1,822,696</u>	<u>(9,456)</u>
Total expenditures	<u>1,832,152</u>	<u>1,832,152</u>	<u>1,774,612</u>	<u>57,540</u>
Excess of Revenues over Expenditures	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>48,084</u></u>	\$ <u><u>48,084</u></u>

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**CAPITOL REGION EDUCATION COUNCIL
SPECIAL REVENUE FUND
SCHEDULES OF REVENUES AND EXPENDITURES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013**

	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Employment Training Program				
Revenues:				
Grants in aid	\$ 530,000	\$ 549,717	\$ 443,814	\$ (105,903)
Other local revenue			3,750	3,750
Tuition			3,450	3,450
Sales of services	73,856	92,364	91,409	(955)
Transfers			5,450	5,450
Total revenues	<u>603,856</u>	<u>642,081</u>	<u>547,873</u>	<u>(94,208)</u>
Total expenditures	<u>603,856</u>	<u>642,081</u>	<u>640,821</u>	<u>1,260</u>
Deficiency of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (92,948)</u>	<u>\$ (92,948)</u>
Early Education Programs				
Revenues:				
Grants in aid	\$ 1,464,016	\$ 1,614,146	\$ 1,614,146	\$ -
Total expenditures	<u>1,464,016</u>	<u>1,614,146</u>	<u>1,614,146</u>	<u>-</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Supplemental Services				
Revenues:				
Grants in aid	\$ 2,681,596	\$ 3,328,277	\$ 3,327,976	\$ (301)
Total expenditures	<u>2,681,596</u>	<u>3,328,277</u>	<u>3,327,976</u>	<u>301</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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**Nonmajor
Governmental Funds**

NONMAJOR GOVERNMENTAL FUNDS

CAPITAL PROJECTS FUND

SPECIAL EDUCATION SCHOOLS CAPITAL PROJECTS - Accounts for the special education schools' renovations.

PUBLIC SAFETY ACADEMY CONSTRUCTION - Accounts for the site acquisition and construction of a school facility for the Public Safety Academy. Eligible and recognized costs are reimbursable by an SDE facilities grant.

INTERNATIONAL MAGNET CONSTRUCTION - Accounts for the site acquisition and construction of a school facility for the International Magnet School for Global Citizenship. Eligible and recognized costs are reimbursable by an SDE facilities grant.

SOUNDBRIDGE CONSTRUCTION - Accounts for renovation of the Soundbridge school facility in Wethersfield, Connecticut.

RIVER STREET CONSTRUCTION - Accounts for site acquisition and renovation of a school facility for the River Street Program.

ACADEMY OF AEROSPACE AND ENGINEERING CONSTRUCTION - Accounts for the site acquisition and construction of a school facility for the Aerospace and Engineering Magnet School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

MUSEUM ACADEMY CONSTRUCTION - Accounts for the site acquisition and construction of a school facility for the Museum Academy. Eligible and recognized costs are reimbursable by an SDE facilities grant.

DISCOVERY ACADEMY CONSTRUCTION - Accounts for the site acquisition and construction of a school facility for the Discovery Academy. Eligible and recognized costs are reimbursable by an SDE facilities grant.

GREATER HARTFORD ACADEMY OF THE ARTS ELEMENTARY SCHOOL CONSTRUCTION - Accounts for the site acquisition and construction of a school facility for the Greater Hartford Academy of the Arts Elementary School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

GREATER HARTFORD ACADEMY OF THE ARTS MIDDLE SCHOOL CONSTRUCTION - Accounts for the site acquisition and construction of a school facility for the Greater Hartford Academy of the Arts Middle School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

TWO RIVERS HIGH SCHOOL CONSTRUCTION - Accounts for the site acquisition and construction of a school facility for the Two Rivers High School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

PERMANENT FUND

NARKIN SCHOLARSHIP FUND - The Alvina Narkin Student Scholarship provides one yearly scholarship to students from CREC Soundbridge who are graduating from high school and are planning to go on to any post-secondary program.

DEBT SERVICE FUNDS

ADMINISTRATION CENTER PARKING LOT - Accounts for service of the debt on property of the Council located at 111 Charter Oak Avenue, Hartford.

BOND ISSUE COST CENTER - Accounts for the consolidated debt of the agency.

SPECIAL REVENUE FUND

CAPITOL REGION EDUCATION COUNCIL FOUNDATION INC. - The foundation supports CREC's public purpose of improving the quality of public education within Greater Hartford.

CAPITOL REGION EDUCATION COUNCIL

NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET

JUNE 30, 2013

Capital Projects Funds

	<u>Special Education Schools Capital Projects</u>	<u>Public Safety Academy Construction</u>	<u>International Magnet Construction</u>	<u>Soundbridge Construction</u>	<u>River Street Construction</u>	<u>Academy of Aerospace and Engineering Construction</u>
ASSETS						
Cash and cash equivalents	\$ 874,392	\$ 1,167,895	\$ 4,594,057	\$ -	\$ 754,095	\$ 2,713,431
Investments						
Accounts receivable		497,407				
Prepaid items						
Total Assets	<u>\$ 874,392</u>	<u>\$ 1,665,302</u>	<u>\$ 4,594,057</u>	<u>\$ -</u>	<u>\$ 754,095</u>	<u>\$ 2,713,431</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable and accrued liabilities	\$ -	\$ 1,665,302	\$ 1,426,007	\$ 33,638	\$ -	\$ 126,073
Due to other funds				721,306		
Deferred revenues			3,168,050			2,587,358
Total liabilities	<u>-</u>	<u>1,665,302</u>	<u>4,594,057</u>	<u>754,944</u>	<u>-</u>	<u>2,713,431</u>
Fund Balances:						
Nonspendable						
Restricted						
Committed	874,392				754,095	
Unassigned				(754,944)		
Total fund balance	<u>874,392</u>	<u>-</u>	<u>-</u>	<u>(754,944)</u>	<u>754,095</u>	<u>-</u>
Total Liabilities and Fund Balances	<u>\$ 874,392</u>	<u>\$ 1,665,302</u>	<u>\$ 4,594,057</u>	<u>\$ -</u>	<u>\$ 754,095</u>	<u>\$ 2,713,431</u>

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CAPITOL REGION EDUCATION COUNCIL
NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET (CONTINUED)

JUNE 30, 2013

Capital Projects Funds

	<u>Museum Academy Construction</u>	<u>Discovery Academy Construction</u>	<u>GHA of the Arts Elementary School Construction</u>	<u>GHA of the Arts Middle School Construction</u>	<u>Two Rivers High School Construction</u>	<u>Total Capital Projects Funds</u>
ASSETS						
Cash and cash equivalents	\$ 513,280	\$	\$	\$	\$	\$ 10,617,150
Investments						-
Accounts receivable		155,237				652,644
Prepaid items			8,350	23,919	11,837	44,106
Total Assets	<u>\$ 513,280</u>	<u>\$ 155,237</u>	<u>\$ 8,350</u>	<u>\$ 23,919</u>	<u>\$ 11,837</u>	<u>\$ 11,313,900</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable and accrued liabilities	\$ 2,427	\$ 84,816	\$	\$	\$	\$ 3,338,263
Due to other funds		70,421	8,350	23,919	11,837	835,833
Deferred revenues	510,853					6,266,261
Total liabilities	<u>513,280</u>	<u>155,237</u>	<u>8,350</u>	<u>23,919</u>	<u>11,837</u>	<u>10,440,357</u>
Fund Balances:						
Nonspendable			8,350	23,919	11,837	44,106
Restricted						-
Committed						1,628,487
Unassigned			(8,350)	(23,919)	(11,837)	(799,050)
Total fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>873,543</u>
Total Liabilities and Fund Balances	<u>\$ 513,280</u>	<u>\$ 155,237</u>	<u>\$ 8,350</u>	<u>\$ 23,919</u>	<u>\$ 11,837</u>	<u>\$ 11,313,900</u>

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CAPITOL REGION EDUCATION COUNCIL
NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET (CONTINUED)

JUNE 30, 2013

	<u>Permanent Fund</u>	<u>Debt Service Funds</u>			<u>Special Revenues</u>	<u>Total Nonmajor Governmental Funds</u>
	<u>Narkin Scholarship Fund</u>	<u>Administration Center Parking Lot</u>	<u>Bond Issue Cost Center</u>	<u>Total Debt Service Funds</u>	<u>CREC Foundation Inc.</u>	
ASSETS						
Cash and cash equivalents	\$		\$ 934,405	\$ 934,405	\$	\$ 11,551,555
Investments		17,971		-		17,971
Accounts receivable				-		652,644
Prepaid items				-		44,106
		<u>17,971</u>		<u>934,405</u>		<u>714,520</u>
Total Assets	\$	<u>17,971</u>	\$ <u>-</u>	\$ <u>934,405</u>	\$ <u>-</u>	\$ <u>12,266,276</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable and accrued liabilities	\$			\$ -	\$	\$ 3,338,263
Due to other funds		971		-		836,804
Deferred revenues				-		6,266,261
Total liabilities		<u>971</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,441,328</u>
Fund Balances:						
Nonspendable		17,000		-		61,106
Restricted			934,405	934,405		934,405
Committed				-		1,628,487
Unassigned				-		(799,050)
Total fund balance		<u>17,000</u>	<u>-</u>	<u>934,405</u>	<u>-</u>	<u>1,824,948</u>
Total Liabilities and Fund Balances	\$	<u>17,971</u>	\$ <u>-</u>	\$ <u>934,405</u>	\$ <u>-</u>	\$ <u>12,266,276</u>

CAPITOL REGION EDUCATION COUNCIL

NONMAJOR GOVERNMENTAL FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2013

	Capital Projects Funds					
	Special Education Schools Capital Projects	Public Safety Academy Construction	International Magnet Construction	Soundbridge Construction	River Street Construction	Academy of Aerospace and Engineering Construction
Revenues:						
Grants in aid	\$	\$ 19,557,489	\$ 13,802,061	\$	\$	\$ 12,048,076
Sales of services		59,657				
Investment income						
Total revenues	<u>-</u>	<u>19,617,146</u>	<u>13,802,061</u>	<u>-</u>	<u>-</u>	<u>12,048,076</u>
Expenditures:						
Current:						
Other objects						
Debt service:						
Principal						
Interest and fiscal charges						
Capital outlay		19,617,146	13,802,061			12,048,076
Total expenditures	<u>-</u>	<u>19,617,146</u>	<u>13,802,061</u>	<u>-</u>	<u>-</u>	<u>12,048,076</u>
Deficiency of Revenues over Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources:						
Transfers in	96,633					
Transfers out						
Total other financing sources	<u>96,633</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	96,633	-	-	-	-	-
Fund Balances at Beginning of Year	<u>777,759</u>	<u>-</u>	<u>-</u>	<u>(754,944)</u>	<u>754,095</u>	<u>-</u>
Fund Balances at End of Year	<u>\$ 874,392</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (754,944)</u>	<u>\$ 754,095</u>	<u>\$ -</u>

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CAPITOL REGION EDUCATION COUNCIL
NONMAJOR GOVERNMENTAL FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2013

	Capital Projects Funds					
	Museum Academy Construction	Discovery Academy Construction	GHA of the Arts Elementary School Construction	GHA of the Arts Middle School Construction	Two Rivers High School Construction	Total Capital Projects Funds
Revenues:						
Grants in aid	\$ 249,367	\$ 6,488,153	\$ -	\$ -	\$ -	\$ 52,145,146
Sales of services						59,657
Investment income						-
Total revenues	<u>249,367</u>	<u>6,488,153</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>52,204,803</u>
Expenditures:						
Current:						
Other objects						
Debt service:						
Principal						
Interest and fiscal charges						
Capital outlay	249,367	6,488,153	-	-	-	52,204,803
Total expenditures	<u>249,367</u>	<u>6,488,153</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>52,204,803</u>
Deficiency of Revenues over Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources:						
Transfers in						96,633
Transfers out						-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>96,633</u>
Net Change in Fund Balances	-	-	-	-	-	96,633
Fund Balances at Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>776,910</u>
Fund Balances at End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 873,543</u>

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CAPITOL REGION EDUCATION COUNCIL

NONMAJOR GOVERNMENTAL FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2013

	Permanent Fund	Debt Service Funds			Special Revenues	Total Nonmajor Governmental Funds
	Narkin Scholarship Fund	Administration Center Parking Lot	Bond Issue Cost Center	Total Debt Service Funds	CREC Foundation Inc.	
Revenues:						
Grants in aid	\$	\$	\$	\$ -	\$ 1,013,559	\$ 53,158,705
Sales of services				-		59,657
Investment income			461	461		461
Total revenues	-	-	461	461	1,013,559	53,218,823
Expenditures:						
Current:						
Other objects				-	1,014,404	1,014,404
Debt service:						
Principal		16,350	275,000	291,350		291,350
Interest and fiscal charges		2,943	64,969	67,912		67,912
Capital outlay				-		52,204,803
Total expenditures	-	19,293	339,969	359,262	1,014,404	53,578,469
Deficiency of Revenues over Expenditures	-	(19,293)	(339,508)	(358,801)	(845)	(359,646)
Other Financing Sources:						
Transfers in		19,293	339,969	359,262		455,895
Transfers out				-		-
Total other financing sources	-	19,293	339,969	359,262	-	455,895
Net Change in Fund Balances	-	-	461	461	(845)	96,249
Fund Balances at Beginning of Year	17,000	-	933,944	933,944	845	1,728,699
Fund Balances at End of Year	\$ 17,000	\$ -	\$ 934,405	\$ 934,405	\$ -	\$ 1,824,948

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**Nonmajor
Enterprise Funds**

NONMAJOR ENTERPRISE FUNDS

MONTESSORI TRAINING CENTER OF NEW ENGLAND (MTCNE) - This program was created to provide individuals the opportunity to become AMI (Association Montessori Internationale) certified teachers. The training center serves to promote education through the scientific discoveries of child development based on Maria Montessori's theories.

LEARNING CORRIDOR THEATER - The Theater of the Performing Arts was built at the Learning Corridor and is part of the Greater Hartford Academy of the Arts complex. The Theater has many performances given by professional/visiting artists.

COOPERATIVE PURCHASING - CREC's Cooperative Purchasing Program pools district purchasing power - statewide and nationally - to offer aggressive, pre-bid prices on a wide array of supplies and equipment to participating school districts throughout Connecticut and, to a lesser extent, other states.

REGIONAL FINGERPRINTING SERVICES - A law enacted in 1994 requires Connecticut school districts to fingerprint all new hires for state and national criminal history checks. CREC provides a fingerprinting service to its member districts.

OFFICE OF COMMUNICATIONS - This office helps our divisions communicate effectively with internal and external audiences and also offers its writing, editing, public relations, marketing, advertising and graphic design services to external clients.

STAFF DEVELOPMENT - Staff Development provides professional development opportunities, training and technical assistance to the educators in CREC's 35 districts. Revenue is provided by sales of program services.

BEST SERVICES - Funds collected are used to support the training of school district teachers as part of the Beginning Educators Support Training program.

PROPERTY AND EQUIPMENT RENTAL - CREC has tenants renting available office space at some of its facilities. Equipment rental is also provided to programs.

CONNECTICUT ASSOCIATION OF SCHOOL BUSINESS OFFICIALS (CASBO) - CREC provides administrative and financial support services to the Connecticut Association of School Business Officials.

CONFERENCE SERVICES - Conference facilities and the CREC cafeteria at the CREC Central facility are made available to CREC programs and outside agencies. The related financial activity is accounted for in this fund.

TECHNICAL ASSISTANCE BROKERING SERVICES - This fund is used to account for the general provision of services TABS provides outside the scope of technical assistance and brokering. This fund currently includes online student services, employee assistance to districts and study skills programs for students.

COMMUNITY EDUCATION - The division of Community Education provides leadership, training and consulting services to improve the quality of adult education and deliver effective adult educator training and development across the state.

CONSTRUCTION SERVICES - CREC provides school construction-related technical assistance to school districts throughout Connecticut. These services include the development of educational specifications, planning, SDE filings, architectural review assistance, budgeting and construction program management. This fund also provides services to internal CREC construction projects.

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CAPITOL REGION EDUCATION COUNCIL
NONMAJOR ENTERPRISE FUNDS
COMBINING STATEMENT OF NET POSITION

JUNE 30, 2013

	<u>Montessori Training Center of New England</u>	<u>Learning Corridor Theater</u>	<u>Cooperative Purchasing</u>	<u>Regional Fingerprinting Services</u>	<u>Office of Communications</u>	<u>Staff Development</u>	<u>BEST Services</u>
Assets:							
Current:							
Cash and cash equivalents	\$ 163,368	\$	\$ 120,135	\$ 31,192	\$	\$	\$
Accounts receivable	58,608	5,310	1,983	2,850			
Prepaid items							
Total current assets	<u>221,976</u>	<u>5,310</u>	<u>122,118</u>	<u>34,042</u>	<u>-</u>	<u>-</u>	<u>-</u>
Noncurrent:							
Capital assets, net		2,309					
Total assets	<u>221,976</u>	<u>7,619</u>	<u>122,118</u>	<u>34,042</u>	<u>-</u>	<u>-</u>	<u>-</u>
Liabilities:							
Current:							
Accounts payable and accrued liabilities	13,520	6,943	690	9,319			
Due to other funds		3,667				59	
Deferred revenue	89,445		7,500				
Compensated absences							
Total current liabilities	<u>102,965</u>	<u>10,610</u>	<u>8,190</u>	<u>9,319</u>	<u>-</u>	<u>59</u>	<u>-</u>
Net Position:							
Net investment in capital assets		2,309					
Unrestricted	<u>119,011</u>	<u>(5,300)</u>	<u>113,928</u>	<u>24,723</u>	<u>-</u>	<u>(59)</u>	<u>-</u>
Total Net Position	<u>\$ 119,011</u>	<u>\$ (2,991)</u>	<u>\$ 113,928</u>	<u>\$ 24,723</u>	<u>\$ -</u>	<u>\$ (59)</u>	<u>\$ -</u>

(Continued on next page)

CAPITOL REGION EDUCATION COUNCIL
NONMAJOR ENTERPRISE FUNDS
COMBINING STATEMENT OF NET POSITION (CONTINUED)

JUNE 30, 2013

	<u>Property and Equipment Rental</u>	<u>CASBO Support Services</u>	<u>Conference Services</u>	<u>Technical Assistance Brokering Services</u>	<u>Community Education</u>	<u>Construction Services</u>	<u>Total</u>
Assets:							
Current:							
Cash and cash equivalents	\$ 32,381	\$ 25,513	\$	\$ 286,775	\$ 26,001	\$ 853,477	\$ 1,538,842
Accounts receivable			4,370	30,225	63,149	335,600	502,095
Prepaid items			6,739			50,000	56,739
Total current assets	<u>32,381</u>	<u>25,513</u>	<u>11,109</u>	<u>317,000</u>	<u>89,150</u>	<u>1,239,077</u>	<u>2,097,676</u>
Noncurrent:							
Capital assets, net	<u>1,458</u>					<u>24,841</u>	<u>28,608</u>
Total assets	<u>33,839</u>	<u>25,513</u>	<u>11,109</u>	<u>317,000</u>	<u>89,150</u>	<u>1,263,918</u>	<u>2,126,284</u>
Liabilities:							
Current:							
Accounts payable and accrued liabilities			6,947	10,614	19,398	131,223	198,654
Due to other funds			36,945				40,671
Deferred revenue					20,494		117,439
Compensated absences			2,837			60,627	63,464
Total current liabilities	<u>-</u>	<u>-</u>	<u>46,729</u>	<u>10,614</u>	<u>39,892</u>	<u>191,850</u>	<u>420,228</u>
Net Position:							
Net investment in capital assets	1,458					24,841	28,608
Unrestricted	<u>32,381</u>	<u>25,513</u>	<u>(35,620)</u>	<u>306,386</u>	<u>49,258</u>	<u>1,047,227</u>	<u>1,677,448</u>
Total Net Position	<u>\$ 33,839</u>	<u>\$ 25,513</u>	<u>\$ (35,620)</u>	<u>\$ 306,386</u>	<u>\$ 49,258</u>	<u>\$ 1,072,068</u>	<u>\$ 1,706,056</u>

CAPITOL REGION EDUCATION COUNCIL

COMBINING STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN FUND NET POSITION

FOR THE YEAR ENDED JUNE 30, 2013

	<u>Montessori Training Center of New England</u>	<u>Learning Corridor Theater</u>	<u>Cooperative Purchasing</u>	<u>Regional Fingerprinting Services</u>	<u>Office of Communications</u>	<u>Staff Development</u>	<u>BEST Services</u>
Operating Revenues:							
Sales of services	\$ 112,539	\$ 50,984	\$ 148,439	\$ 125,703	\$ -	\$ -	\$ -
Operating Expenses:							
Salaries	48,873	13,126	81,199	52,300			
Employee benefits	4,888	3,589	20,400	23,727			
78 Purchased professional and technical services	23,873		11,858				
Purchased property services	1,424	19,462		6,120			
Other purchased services	13,180	100	15,539	56,895		59	
Supplies	10,160	7,641		1,348			
Property		6,857		839			
Depreciation		693					
Other	1,301		4,085				
Total operating expenses	<u>103,699</u>	<u>51,468</u>	<u>133,081</u>	<u>141,229</u>	<u>-</u>	<u>59</u>	<u>-</u>
Income (Loss) Before Transfers	8,840	(484)	15,358	(15,526)	-	(59)	-
Transfers In	2,200						
Transfers Out	<u>(10,912)</u>		<u>(13,325)</u>		<u>(25,755)</u>	<u>(74,072)</u>	<u>(20,666)</u>
Change in Net Position	128	(484)	2,033	(15,526)	(25,755)	(74,131)	(20,666)
Net Position at Beginning of Year	<u>118,883</u>	<u>(2,507)</u>	<u>111,895</u>	<u>40,249</u>	<u>25,755</u>	<u>74,072</u>	<u>20,666</u>
Net Position at End of Year	<u>\$ 119,011</u>	<u>\$ (2,991)</u>	<u>\$ 113,928</u>	<u>\$ 24,723</u>	<u>\$ -</u>	<u>\$ (59)</u>	<u>\$ -</u>

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CAPITOL REGION EDUCATION COUNCIL
NONMAJOR ENTERPRISE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN FUND NET POSITION (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2013

	<u>Property and Equipment Rental</u>	<u>CASBO Support Services</u>	<u>Conference Services</u>	<u>Technical Assistance Brokering Services</u>	<u>Community Education</u>	<u>Construction Services</u>	<u>Total</u>
Operating Revenues:							
Sales of services	\$	\$	\$ 48,391	\$ 198,930	\$ 267,585	\$ 1,151,248	\$ 2,103,819
Operating Expenses:							
Salaries			81,162	24,651	135,657	358,479	795,447
Employee benefits			21,791	7,505	37,705	94,578	214,183
79 Purchased professional and technical services			248	156,154	20,879	107,343	320,355
Purchased property services					10,993	1,890	39,889
Other purchased services			2,931	5,713	29,995	33,906	158,318
Supplies			63,832	53	3,935	16,871	103,840
Property					28	39,161	46,885
Depreciation	852					3,992	5,537
Other					366	1,817	7,569
Total operating expenses	<u>852</u>	<u>-</u>	<u>169,964</u>	<u>194,076</u>	<u>239,558</u>	<u>658,037</u>	<u>1,692,023</u>
Income (Loss) Before Transfers	(852)	-	(121,573)	4,854	28,027	493,211	411,796
Transfers In			123,431	25,850	34,273	7,024	192,778
Transfers Out				(15,586)	(45,317)	(287,858)	(493,491)
Change in Net Position	(852)	-	1,858	15,118	16,983	212,377	111,083
Net Position at Beginning of Year	<u>34,691</u>	<u>25,513</u>	<u>(37,478)</u>	<u>\$ 291,268</u>	<u>32,275</u>	<u>859,691</u>	<u>1,594,973</u>
Net Position at End of Year	<u>\$ 33,839</u>	<u>\$ 25,513</u>	<u>\$ (35,620)</u>	<u>\$ 306,386</u>	<u>\$ 49,258</u>	<u>\$ 1,072,068</u>	<u>\$ 1,706,056</u>

CAPITOL REGION EDUCATION COUNCIL

NONMAJOR ENTERPRISE FUNDS
COMBINING STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2013

	Montessori Training Center of New England	Learning Corridor Theater	Cooperative Purchasing	Regional Fingerprinting Services	Office of Communications	Staff Development	BEST Services
Cash Flows from Operating Activities:							
Cash received from customers and users	\$ 131,182	\$ 56,367	\$ 155,032	\$ 125,433	\$	\$	\$
Cash received from interfund services provided							
Cash payments to suppliers	(49,259)	(32,892)	(30,987)	(62,373)		(59)	
Cash payments to employees	(53,755)	(16,711)	(101,599)	(76,026)			
Net cash provided by (used in) operating activities	<u>28,168</u>	<u>-</u>	<u>22,446</u>	<u>(12,966)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Cash Flows from Noncapital Financing Activities:							
Transfers from other funds	2,200						
Transfers to other funds	(10,912)		(13,325)		(25,755)	(74,072)	(20,666)
Net cash provided by (used in) noncapital financing activities	<u>(8,712)</u>	<u>-</u>	<u>(13,325)</u>	<u>-</u>	<u>(25,755)</u>	<u>(74,072)</u>	<u>(20,666)</u>
Cash Flows from Capital and Related Financing Activities:							
Additions to property, plant and equipment							
Net Increase (Decrease) in Cash and Cash Equivalents	19,456	-	9,121	(12,966)	(25,755)	(74,072)	(20,666)
Cash and Cash Equivalents at Beginning of Year	<u>143,912</u>	<u>-</u>	<u>111,014</u>	<u>44,158</u>	<u>25,755</u>	<u>74,072</u>	<u>20,666</u>
Cash and Cash Equivalents at End of Year	<u>\$ 163,368</u>	<u>\$ -</u>	<u>\$ 120,135</u>	<u>\$ 31,192</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:							
Operating income (loss)	\$ 8,840	\$ (484)	\$ 15,358	\$ (15,526)	\$	\$ (59)	\$
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:							
Depreciation		693					
Change in assets and liabilities:							
(Increase) decrease in accounts receivable	(14,308)	5,383	(907)	(270)			
(Increase) decrease in other assets							
Increase (decrease) in compensated absences							
Increase (decrease) in due to other funds		(6,764)				59	
Increase (decrease) in deferred revenues	32,951		7,499				
Total adjustments	<u>19,328</u>	<u>484</u>	<u>7,088</u>	<u>2,560</u>	<u>-</u>	<u>59</u>	<u>-</u>
Net Cash Provided by (Used in) Operating Activities	<u>\$ 28,168</u>	<u>\$ -</u>	<u>\$ 22,446</u>	<u>\$ (12,966)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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CAPITOL REGION EDUCATION COUNCIL
NONMAJOR ENTERPRISE FUNDS
COMBINING STATEMENT OF CASH FLOWS (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2013

	<u>Property and Equipment Rental</u>	<u>CASBO Support Services</u>	<u>Conference Services</u>	<u>Technical Assistance Brokering Services</u>	<u>Community Education</u>	<u>Construction Services</u>	<u>Total</u>
Cash Flows from Operating Activities:							
Cash received from customers and users	\$	\$	\$ 47,267	\$ 189,150	\$ 215,491	\$ 972,588	\$ 1,892,510
Cash received from interfund services provided							-
Cash payments to suppliers	(18)		(65,894)	(157,432)	(84,612)	(196,649)	(680,175)
Cash payments to employees			(102,871)	(32,156)	(175,802)	(468,096)	(1,027,016)
Net cash provided by (used in) operating activities	<u>(18)</u>	<u>-</u>	<u>(123,431)</u>	<u>(438)</u>	<u>(44,923)</u>	<u>307,843</u>	<u>176,681</u>
Cash Flows from Noncapital Financing Activities:							
Transfers from other funds			123,431	25,850	34,273	7,024	192,778
Transfers to other funds				(15,586)	(45,317)	(287,858)	(493,491)
Net cash provided by (used in) noncapital financing activities	<u>-</u>	<u>-</u>	<u>123,431</u>	<u>10,264</u>	<u>(11,044)</u>	<u>(280,834)</u>	<u>(300,713)</u>
Cash Flows from Capital and Related Financing Activities:							
Additions to property, plant and equipment						(14,560)	(14,560)
Net Increase (Decrease) in Cash and Cash Equivalents	(18)	-	-	9,826	(55,967)	12,449	(138,592)
Cash and Cash Equivalents at Beginning of Year	<u>32,399</u>	<u>25,513</u>	<u>-</u>	<u>276,949</u>	<u>81,968</u>	<u>841,028</u>	<u>1,677,434</u>
Cash and Cash Equivalents at End of Year	<u>\$ 32,381</u>	<u>\$ 25,513</u>	<u>\$ -</u>	<u>\$ 286,775</u>	<u>\$ 26,001</u>	<u>\$ 853,477</u>	<u>\$ 1,538,842</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:							
Operating income (loss)	\$ (852)	\$	\$ (121,573)	\$ 4,854	\$ 28,027	\$ 493,211	\$ 411,796
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:							
Depreciation	852					3,992	5,537
Change in assets and liabilities:							
(Increase) decrease in accounts receivable			(1,125)	(9,779)	(43,726)	(178,660)	(243,392)
(Increase) decrease in other assets			(420)			(50,000)	(50,420)
Increase (decrease) in compensated absences			81		(2,439)	(15,042)	(17,400)
Increase (decrease) in due to other funds			(1,933)				(8,638)
Increase (decrease) in deferred revenues					(8,368)		32,082
Total adjustments	<u>834</u>	<u>-</u>	<u>(1,858)</u>	<u>(5,292)</u>	<u>(72,950)</u>	<u>(185,368)</u>	<u>(235,115)</u>
Net Cash Provided by (Used in) Operating Activities	<u>\$ (18)</u>	<u>\$ -</u>	<u>\$ (123,431)</u>	<u>\$ (438)</u>	<u>\$ (44,923)</u>	<u>\$ 307,843</u>	<u>\$ 176,681</u>

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Internal Service Funds

INTERNAL SERVICE FUNDS

CREC STAFF DEVELOPMENT - Funds contributed by all CREC operating programs that support a coordinated internal staff development program for all CREC staff members.

CREC WIDE AREA NETWORK - This fund centralizes organization-wide technology costs and allocates costs to the internal users of these services.

COPY CENTER - The CREC Copy Center offers a variety of services including copying, offset printing, mailing and assembly of printed materials to CREC programs, interested school systems and nonprofit organizations.

SELF INSURANCE - CREC's employee health insurance is primarily provided by a self-insured fund administered by Blue Cross/Blue Shield of Connecticut. This program accounts for all CREC health insurance activity and is responsible for maintaining the required reserves to provide health insurance coverage.

CREC UNEMPLOYMENT - The CREC Unemployment Fund is a self-funded program to cover unemployment compensation costs incurred by the agency. CREC funds its unemployment claims to the State Unemployment Compensation Fund under the reimbursement method as opposed to the taxable method.

WORKERS' COMPENSATION - The Workers' Compensation Fund is a self-insured program to cover workers' compensation costs incurred by the agency. This program started on July 1, 2010 and accounts for all CREC workers compensation activity. It funds the required reserves and excess insurance coverage.

EMPLOYEE BENEFIT FUND - CREC sponsors the CREC 403(b) Retirement Plan, which was established July 1, 1997. It provides benefits at retirement to all noncertified employees of CREC. CREC matches eligible member contributions up to 5% of covered salary.

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CAPITOL REGION EDUCATION COUNCIL
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF NET POSITION

JUNE 30, 2013

	<u>CREC Staff Development</u>	<u>CREC Wide Area Network</u>	<u>Copy Center</u>	<u>Self Insurance</u>	<u>CREC Unemployment</u>	<u>Workers' Compensation</u>	<u>Employee Benefit Fund</u>	<u>Total</u>
Assets:								
Current:								
Cash and cash equivalents	\$ 333,969	\$ 161,233	\$ 210,932	\$ 11,763,802	\$ 1,691,132	\$ 611,653	\$ 1,350,276	\$ 16,122,997
Accounts receivable	16,850	273,031		13,467		558,426		861,774
Prepaid items			11,177			64,999		76,176
Total current assets	<u>350,819</u>	<u>434,264</u>	<u>222,109</u>	<u>11,777,269</u>	<u>1,691,132</u>	<u>1,235,078</u>	<u>1,350,276</u>	<u>17,060,947</u>
Noncurrent:								
Capital assets, net		137,763	10,410					148,173
Total assets	<u>350,819</u>	<u>572,027</u>	<u>232,519</u>	<u>11,777,269</u>	<u>1,691,132</u>	<u>1,235,078</u>	<u>1,350,276</u>	<u>17,209,120</u>
Liabilities:								
Current:								
Accounts payable and accrued liabilities	44,674	106,449	3,042	1,073,572	75,074	1,110,088	47,497	2,460,396
Deferred revenue	28,150							28,150
Compensated absences		89,251	1,486					90,737
Total liabilities	<u>72,824</u>	<u>195,700</u>	<u>4,528</u>	<u>1,073,572</u>	<u>75,074</u>	<u>1,110,088</u>	<u>47,497</u>	<u>2,579,283</u>
Net Position:								
Net investment in capital assets		137,763	10,410					148,173
Unrestricted	<u>277,995</u>	<u>238,564</u>	<u>217,581</u>	<u>10,703,697</u>	<u>1,616,058</u>	<u>124,990</u>	<u>1,302,779</u>	<u>14,481,664</u>
Total Net Position	<u>\$ 277,995</u>	<u>\$ 376,327</u>	<u>\$ 227,991</u>	<u>\$ 10,703,697</u>	<u>\$ 1,616,058</u>	<u>\$ 124,990</u>	<u>\$ 1,302,779</u>	<u>\$ 14,629,837</u>

CAPITOL REGION EDUCATION COUNCIL
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
FOR THE YEAR ENDED JUNE 30, 2013

	CREC Staff Development	CREC Wide Area Network	Copy Center	Self Insurance	CREC Unemployment	Workers' Compensation	Employee Benefit Fund	Total
Operating Revenues:								
Sales of services	\$ 231,744	\$ 2,537,476	\$ 233,925	\$ 18,624,827	\$ 895,225	\$ 1,097,231	\$ 1,511,834	\$ 25,132,262
Other local revenues	56,413			3,087,244				3,143,657
Total operating revenues	<u>288,157</u>	<u>2,537,476</u>	<u>233,925</u>	<u>21,712,071</u>	<u>895,225</u>	<u>1,097,231</u>	<u>1,511,834</u>	<u>28,275,919</u>
Operating Expenses:								
Salaries	79,774	1,526,642	43,706	180,621		64,662		1,895,405
Employee benefits	13,238	450,077	16,635	18,923,079	553,530	904,540	1,420,782	22,281,881
Purchased professional and technical services	3,139	17,730		38,382	7,475			66,726
Purchased property services		23,418	37,140	2,385				62,943
Other purchased services	89,548	320,707	106,929	19,954		126,360		663,498
Supplies	10,041	524	13,916	7,068		153		31,702
Property		47,457						47,457
Depreciation		25,439	1,968					27,407
Other		218		906		14,726		15,850
Total operating expenses	<u>195,740</u>	<u>2,412,212</u>	<u>220,294</u>	<u>19,172,395</u>	<u>561,005</u>	<u>1,110,441</u>	<u>1,420,782</u>	<u>25,092,869</u>
Income (Loss) Before Transfers	92,417	125,264	13,631	2,539,676	334,220	(13,210)	91,052	3,183,050
Transfers In	1,000		10,485					11,485
Transfers Out	<u>(71,818)</u>	<u>(28,053)</u>	<u>(13,910)</u>	<u>(10)</u>		<u>(66)</u>		<u>(113,857)</u>
Change in Net Position	21,599	97,211	10,206	2,539,666	334,220	(13,276)	91,052	3,080,678
Net Position at Beginning of Year	<u>256,396</u>	<u>279,116</u>	<u>217,785</u>	<u>8,164,031</u>	<u>1,281,838</u>	<u>138,266</u>	<u>1,211,727</u>	<u>11,549,159</u>
Net Position at End of Year	<u>\$ 277,995</u>	<u>\$ 376,327</u>	<u>\$ 227,991</u>	<u>\$ 10,703,697</u>	<u>\$ 1,616,058</u>	<u>\$ 124,990</u>	<u>\$ 1,302,779</u>	<u>\$ 14,629,837</u>

CAPITOL REGION EDUCATION COUNCIL

INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2013

	CREC Staff Development	CREC Wide Area Network	Copy Center	Self Insurance	CREC Unemployment	Workers' Compensation	Employee Benefit Fund	Total
Cash Flows from Operating Activities:								
Cash received from customers and users	\$ 277,957	\$ 2,534,730	\$ 233,924	\$ 21,705,486	\$ 895,225	\$ 538,805	\$ 1,511,834	\$ 27,697,961
Cash payments to suppliers	(74,464)	(389,397)	(161,839)	(35,262)	(7,475)	(131,975)	9,501	(790,911)
Cash payments to employees	(92,638)	(1,945,403)	(60,261)	(19,073,325)	(564,151)	(940,685)	(1,420,782)	(24,097,245)
Cash payments for interfund services used				(3,300)		1,145,574		1,142,274
Net cash provided by operating activities	<u>110,855</u>	<u>199,930</u>	<u>11,824</u>	<u>2,593,599</u>	<u>323,599</u>	<u>611,719</u>	<u>100,553</u>	<u>3,952,079</u>
Cash Flows from Noncapital Financing Activities:								
Transfers from other funds	1,000		10,485					11,485
Transfers to other funds	(71,818)	(28,053)	(13,910)	(10)		(66)		(113,857)
Net cash used in noncapital financing activities	<u>(70,818)</u>	<u>(28,053)</u>	<u>(3,425)</u>	<u>(10)</u>	<u>-</u>	<u>(66)</u>	<u>-</u>	<u>(102,372)</u>
Cash Flows from Capital and Related Financing Activities:								
Additions to property, plant and equipment		(121,590)						(121,590)
Net Increase in Cash and Cash Equivalents	40,037	50,287	8,399	2,593,589	323,599	611,653	100,553	3,728,117
Cash and Cash Equivalents at Beginning of Year	293,932	110,946	202,533	9,170,213	1,367,533	-	1,249,723	12,394,880
Cash and Cash Equivalents at End of Year	<u>\$ 333,969</u>	<u>\$ 161,233</u>	<u>\$ 210,932</u>	<u>\$ 11,763,802</u>	<u>\$ 1,691,132</u>	<u>\$ 611,653</u>	<u>\$ 1,350,276</u>	<u>\$ 16,122,997</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided by Operating Activities:								
Operating income (loss)	\$ 92,417	\$ 125,264	\$ 13,631	\$ 2,539,676	\$ 334,220	\$ (13,210)	\$ 91,052	\$ 3,183,050
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:								
Depreciation		25,439	1,968					27,407
Change in assets and liabilities:								
(Increase) decrease in accounts receivable	(16,850)	(2,746)		(6,586)		(558,426)		(584,608)
(Increase) decrease in other assets			(2,730)			(15,000)		(17,730)
(Increase) decrease in due from other funds				(3,300)		1,145,574		1,142,274
Increase (decrease) in accounts payable and accrued liabilities	28,638	27,675	(1,082)	63,809	(10,621)	52,781	9,501	170,701
Increase (decrease) in compensated absences		24,298	37					24,335
Increase (decrease) in deferred revenues	6,650							6,650
Total adjustments	<u>18,438</u>	<u>74,666</u>	<u>(1,807)</u>	<u>53,923</u>	<u>(10,621)</u>	<u>624,929</u>	<u>9,501</u>	<u>769,029</u>
Net Cash Provided by Operating Activities	<u>\$ 110,855</u>	<u>\$ 199,930</u>	<u>\$ 11,824</u>	<u>\$ 2,593,599</u>	<u>\$ 323,599</u>	<u>\$ 611,719</u>	<u>\$ 100,553</u>	<u>\$ 3,952,079</u>

Fiduciary Funds

FIDUCIARY FUNDS

RIVER STREET SCHOOL EQUIPMENT ESCROW - Earnings from activities for equipment and contributions from others held by CREC on behalf of the River Street School.

RIVER STREET SCHOOL-COLTSVILLE - Earnings from student activity projects and contributions from others held by CREC on behalf of the River Street School students at Coltsville.

GREATER HARTFORD ACADEMY OF THE ARTS - Student activity funds held on behalf of the students of the Academy to be used to further special activities at the school.

METROPOLITAN LEARNING CENTER - Funds earned by the students of MLC from special projects, held by CREC to be used to finance future projects and activities.

SPECIAL EDUCATION ESCROW - Funds held on behalf of member districts for special education.

RIVER STREET SCHOOL - Earnings from student activity projects and contributions held by CREC on behalf of the River Street School students.

GREAT PATH ACADEMY - Funds held on behalf of the students of the school.

STATEWIDE RESCS ESCROW - Funds held by CREC as fiduciary of the CT RESC Alliance to be used to support joint activities.

ACADEMY OF AEROSPACE AND ENGINEERING/GREATER HARTFORD ACADEMY OF MATHEMATICS AND SCIENCE MAGNET SCHOOL ESCROW - Student activity funds held on behalf of the students of the Academy to be used to further special activities at the school.

INTEGRATED PROGRAM MODEL - Student activity funds held on behalf of the students of the program.

GLASTONBURY/EAST HARTFORD MAGNET SCHOOL ESCROW - Student activity funds held on behalf of the students of the school.

RESC ALLIANCE MINORITY RECRUITING - Member district funds, held by CREC, used to further the Minority Recruiting Program.

CREC CHARTER OAK ESCROW - Funds contributed by CREC staff housed in the Central Administrative Building are used to support monthly staff activities.

POLARIS STUDENT ACTIVITY FUND - Funds held on behalf of the students of the Polaris Center.

CHOICE ESCROW - Funds held on behalf of the students of the Choice program.

TWO RIVERS ESCROW - Student activity funds held on behalf of the students of the school.

MONTESSORI MAGNET SCHOOL - Student activity funds held on behalf of the students of the school.

INTERNATIONAL MAGNET SCHOOL FOR GLOBAL CITIZENSHIP ESCROW - Student activity funds held on behalf of the students of the school.

REGGIO MAGNET SCHOOL OF THE ARTS ESCROW - Student activity funds held on behalf of the students of the school.

HARTFORD AREA SUPERINTENDENTS' ASSOCIATION - Activity funds held on behalf of the local superintendents association.

DISCOVER ACADEMY ESCROW - Student activity funds held on behalf of the students of the school.

TWO RIVERS HIGH SCHOOL ESCROW - Student activity funds held on behalf of the students of the school.

PUBLIC SAFETY ACADEMY ESCROW - Student activity funds held on behalf of the students of the school.

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CAPITOL REGION EDUCATION COUNCIL

FIDUCIARY FUNDS
COMBINING BALANCE SHEET

JUNE 30, 2013

	<u>RSS Equipment Escrow</u>	<u>River Street/ Coltsville</u>	<u>Greater Hartford Academy of the Arts</u>	<u>Metropolitan Learning Center</u>	<u>Special Education Escrow</u>	<u>River Street School</u>	<u>Great Path Academy</u>	<u>Statewide RESCS Escrow</u>
Assets:								
Cash and cash equivalents	\$ <u>11,940</u>	\$ <u>16,375</u>	\$ <u>90,210</u>	\$ <u>22,963</u>	\$ <u>73,690</u>	\$ <u>131,590</u>	\$ <u> </u>	\$ <u>7</u>
∞ Total Assets	\$ <u><u>11,940</u></u>	\$ <u><u>16,375</u></u>	\$ <u><u>90,210</u></u>	\$ <u><u>22,963</u></u>	\$ <u><u>73,690</u></u>	\$ <u><u>131,590</u></u>	\$ <u><u>-</u></u>	\$ <u><u>7</u></u>
Liabilities:								
Fiduciary deposits	\$ <u>11,940</u>	\$ <u>16,375</u>	\$ <u>90,210</u>	\$ <u>22,963</u>	\$ <u>73,690</u>	\$ <u>131,590</u>	\$ <u> </u>	\$ <u>7</u>
Total Liabilities	\$ <u><u>11,940</u></u>	\$ <u><u>16,375</u></u>	\$ <u><u>90,210</u></u>	\$ <u><u>22,963</u></u>	\$ <u><u>73,690</u></u>	\$ <u><u>131,590</u></u>	\$ <u><u>-</u></u>	\$ <u><u>7</u></u>

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CAPITOL REGION EDUCATION COUNCIL
FIDUCIARY FUNDS
COMBINING BALANCE SHEET (CONTINUED)

JUNE 30, 2013

	Academy of Aerospace and Engineering/ GHAMAS Magnet School Escrow	Integrated Program Model	Glastonbury/ East Hartford Magnet School Escrow	RESC Alliance Minority Recruiting	CREC Charter Oak Escrow	Polaris Student Activity	Choice Escrow	Two Rivers Escrow
Assets:								
Cash and cash equivalents	\$ <u>11,666</u>	\$ <u>235</u>	\$ <u>3,090</u>	\$ <u>744</u>	\$ <u>4,713</u>	\$ <u>7,572</u>	\$ <u>189</u>	\$ <u>34,543</u>
∞ Total Assets	\$ <u><u>11,666</u></u>	\$ <u><u>235</u></u>	\$ <u><u>3,090</u></u>	\$ <u><u>744</u></u>	\$ <u><u>4,713</u></u>	\$ <u><u>7,572</u></u>	\$ <u><u>189</u></u>	\$ <u><u>34,543</u></u>
Liabilities:								
Fiduciary deposits	\$ <u>11,666</u>	\$ <u>235</u>	\$ <u>3,090</u>	\$ <u>744</u>	\$ <u>4,713</u>	\$ <u>7,572</u>	\$ <u>189</u>	\$ <u>34,543</u>
Total Liabilities	\$ <u><u>11,666</u></u>	\$ <u><u>235</u></u>	\$ <u><u>3,090</u></u>	\$ <u><u>744</u></u>	\$ <u><u>4,713</u></u>	\$ <u><u>7,572</u></u>	\$ <u><u>189</u></u>	\$ <u><u>34,543</u></u>

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CAPITOL REGION EDUCATION COUNCIL
FIDUCIARY FUNDS
COMBINING BALANCE SHEET (CONTINUED)

JUNE 30, 2013

	<u>Montessori Magnet School</u>	<u>IMS for Global Citizenship Escrow</u>	<u>Reggio Magnet School of the Arts Escrow</u>	<u>HASA Escrow</u>	<u>Discovery Academy Escrow</u>	<u>Two Rivers High School Escrow</u>	<u>Public Safety Academy Escrow</u>	<u>Total</u>
Assets:								
Cash and cash equivalents	\$ <u>11,377</u>	\$ <u> </u>	\$ <u>8,083</u>	\$ <u>26,713</u>	\$ <u>1,174</u>	\$ <u>898</u>	\$ <u>860</u>	\$ <u>458,632</u>
87 Total Assets	\$ <u><u>11,377</u></u>	\$ <u><u>-</u></u>	\$ <u><u>8,083</u></u>	\$ <u><u>26,713</u></u>	\$ <u><u>1,174</u></u>	\$ <u><u>898</u></u>	\$ <u><u>860</u></u>	\$ <u><u>458,632</u></u>
Liabilities:								
Fiduciary deposits	\$ <u>11,377</u>	\$ <u> </u>	\$ <u>8,083</u>	\$ <u>26,713</u>	\$ <u>1,174</u>	\$ <u>898</u>	\$ <u>860</u>	\$ <u>458,632</u>
Total Liabilities	\$ <u><u>11,377</u></u>	\$ <u><u>-</u></u>	\$ <u><u>8,083</u></u>	\$ <u><u>26,713</u></u>	\$ <u><u>1,174</u></u>	\$ <u><u>898</u></u>	\$ <u><u>860</u></u>	\$ <u><u>458,632</u></u>

CAPITOL REGION EDUCATION COUNCIL

AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN
ASSETS AND LIABILITIES

FOR THE YEAR ENDED JUNE 30, 2013

	<u>Balance July 1, 2012</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2013</u>
RSS Equipment Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ <u>11,940</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>11,940</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>11,940</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>11,940</u>
River Street/Coltsville				
ASSETS:				
Cash and Cash Equivalents	\$ <u>16,375</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>16,375</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>16,375</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>16,375</u>
Greater Hartford Arts Academy				
ASSETS:				
Cash and Cash Equivalents	\$ <u>59,156</u>	\$ <u>87,804</u>	\$ <u>56,750</u>	\$ <u>90,210</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>59,156</u>	\$ <u>87,804</u>	\$ <u>56,750</u>	\$ <u>90,210</u>
Metropolitan Learning Center				
ASSETS:				
Cash and Cash Equivalents	\$ <u>22,963</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>22,963</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>22,963</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>22,963</u>
Special Education Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ <u>108,531</u>	\$ <u>102,834</u>	\$ <u>137,675</u>	\$ <u>73,690</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>108,531</u>	\$ <u>102,834</u>	\$ <u>137,675</u>	\$ <u>73,690</u>
River Street School				
ASSETS:				
Cash and Cash Equivalents	\$ <u>132,298</u>	\$ <u>14,421</u>	\$ <u>15,129</u>	\$ <u>131,590</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>132,298</u>	\$ <u>14,421</u>	\$ <u>15,129</u>	\$ <u>131,590</u>

(Continued on next page)

CAPITOL REGION EDUCATION COUNCIL

AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN
ASSETS AND LIABILITIES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2013

	<u>Balance July 1, 2012</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2013</u>
Great Path Academy				
ASSETS:				
Cash and Cash Equivalents	\$ -	\$ 291	\$ 291	\$ -
LIABILITIES:				
Accounts Payable	\$ 291	\$ -	\$ 291	\$ -
Fiduciary Deposits	(291)	291	-	-
Total Liabilities	\$ -	\$ 291	\$ 291	\$ -
Statewide RESCS Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ -	\$ 65,000	\$ 64,993	\$ 7
LIABILITIES:				
Accounts Payable	\$ 976	\$ -	\$ 976	\$ -
Fiduciary Deposits	(976)	65,000	64,017	7
Total Liabilities	\$ -	\$ 65,000	\$ 64,993	\$ 7
Academy of Aerospace and Engineering/ GHAMAS Magnet School Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ 9,639	\$ 2,115	\$ 88	\$ 11,666
LIABILITIES:				
Fiduciary Deposits	\$ 9,639	\$ 2,115	\$ 88	\$ 11,666
Integrated Program Model				
ASSETS:				
Cash and Cash Equivalents	\$ 235	\$ -	\$ -	\$ 235
LIABILITIES:				
Fiduciary Deposits	\$ 235	\$ -	\$ -	\$ 235
Glastonbury/East Hartford Magnet School Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ 2,773	\$ 384	\$ 67	\$ 3,090
LIABILITIES:				
Fiduciary Deposits	\$ 2,773	\$ 384	\$ 67	\$ 3,090

(Continued on next page)

CAPITOL REGION EDUCATION COUNCIL

AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN
ASSETS AND LIABILITIES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2013

	<u>Balance</u> <u>July 1, 2012</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2013</u>
RESC Alliance Minority Recruiting				
ASSETS:				
Cash and Cash Equivalents	\$ 744	\$ -	\$ -	\$ 744
LIABILITIES:				
Fiduciary Deposits	\$ 744	\$ -	\$ -	\$ 744
CREC Charter Oak Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ 4,334	\$ 687	\$ 308	\$ 4,713
LIABILITIES:				
Fiduciary Deposits	\$ 4,334	\$ 687	\$ 308	\$ 4,713
Polaris Student Activity Fund				
ASSETS:				
Cash and Cash Equivalents	\$ 6,625	\$ 2,699	\$ 1,752	\$ 7,572
LIABILITIES:				
Accounts Payable	\$ 351	\$ -	\$ 351	\$ -
Fiduciary Deposits	6,274	2,699	1,401	7,572
Total Liabilities	\$ 6,625	\$ 2,699	\$ 1,752	\$ 7,572
Choice Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ 189	\$ -	\$ -	\$ 189
LIABILITIES:				
Fiduciary Deposits	\$ 189	\$ -	\$ -	\$ 189
Two Rivers Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ 31,043	\$ 32,797	\$ 29,297	\$ 34,543
LIABILITIES:				
Fiduciary Deposits	\$ 31,043	\$ 32,797	\$ 29,297	\$ 34,543

(Continued on next page)

CAPITOL REGION EDUCATION COUNCIL

AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN
ASSETS AND LIABILITIES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2013

	<u>Balance</u> <u>July 1, 2012</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2013</u>
Montessori Magnet School				
ASSETS:				
Cash and Cash Equivalents	\$ <u>11,681</u>	\$ <u>690</u>	\$ <u>994</u>	\$ <u>11,377</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>11,681</u>	\$ <u>690</u>	\$ <u>994</u>	\$ <u>11,377</u>
IMS for Global Citizenship Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ <u>-</u>	\$ <u>74</u>	\$ <u>74</u>	\$ <u>-</u>
LIABILITIES:				
Accounts Payable	\$ 74	\$	\$ 74	\$ -
Fiduciary Deposits	<u>(74)</u>	<u>74</u>	<u>-</u>	<u>-</u>
Total Liabilities	\$ <u>-</u>	\$ <u>74</u>	\$ <u>74</u>	\$ <u>-</u>
Reggio Magnet School of the Arts Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ <u>6,550</u>	\$ <u>6,295</u>	\$ <u>4,762</u>	\$ <u>8,083</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>6,550</u>	\$ <u>6,295</u>	\$ <u>4,762</u>	\$ <u>8,083</u>
HASA				
ASSETS:				
Cash and Cash Equivalents	\$ <u>26,411</u>	\$ <u>7,525</u>	\$ <u>7,223</u>	\$ <u>26,713</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>26,411</u>	\$ <u>7,525</u>	\$ <u>7,223</u>	\$ <u>26,713</u>
Discovery Academy Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ 316	\$ 1,099	\$ 241	\$ 1,174
Other Assets	<u>530</u>	<u>-</u>	<u>530</u>	<u>-</u>
Total Assets	\$ <u>846</u>	\$ <u>1,099</u>	\$ <u>771</u>	\$ <u>1,174</u>
LIABILITIES:				
Fiduciary Deposits	\$ <u>846</u>	\$ <u>1,099</u>	\$ <u>771</u>	\$ <u>1,174</u>

(Continued on next page)

CAPITOL REGION EDUCATION COUNCIL

AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN
ASSETS AND LIABILITIES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2013

	<u>Balance July 1, 2012</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2013</u>
Two Rivers High School Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ -	\$ 2,548	\$ 1,650	\$ 898
LIABILITIES:				
Fiduciary Deposits	\$ -	\$ 2,548	\$ 1,650	\$ 898
Public Safety Academy Escrow				
ASSETS:				
Cash and Cash Equivalents	\$ -	\$ 860	\$ -	\$ 860
LIABILITIES:				
Fiduciary Deposits	\$ -	\$ 860	\$ -	\$ 860
TOTAL				
ASSETS:				
Cash and Cash Equivalents	\$ 451,803	\$ 328,123	\$ 321,294	\$ 458,632
Other Assets	530	-	530	-
Total Assets	<u>\$ 452,333</u>	<u>\$ 328,123</u>	<u>\$ 321,824</u>	<u>\$ 458,632</u>
LIABILITIES:				
Accounts Payable	\$ 1,692	\$ -	\$ 1,692	\$ -
Fiduciary Deposits	450,641	328,123	320,132	458,632
Total Liabilities	<u>\$ 452,333</u>	<u>\$ 328,123</u>	<u>\$ 321,824</u>	<u>\$ 458,632</u>

**Capital Assets Used in the
Operation of Governmental Funds**

**CAPITAL ASSETS USED IN THE OPERATION
OF GOVERNMENTAL FUNDS**

The following schedules present only the capital asset balances related to governmental funds. The assets are reported at historical cost or estimated historical cost.

CREC's capitalization policy requires the recording of capital assets with original cost of \$1,000 or more and an estimated useful life in excess of two years. Provision for depreciation is not included in the schedules.

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CAPITOL REGION EDUCATION COUNCIL

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

COMPARATIVE SCHEDULE BY SOURCE

JUNE 30, 2013 AND 2012

	<u>2013</u>	<u>2012</u>
Governmental Funds Capital Assets:		
Land	\$ 10,008,175	\$ 10,008,175
Buildings and improvements	91,165,116	81,881,781
Vehicles	2,243,856	1,963,905
Furniture, fixtures and improvements	8,684,395	7,611,439
Construction in progress	<u>90,291,872</u>	<u>10,683,475</u>
Total	<u>\$ 202,393,414</u>	<u>\$ 112,148,775</u>
Investments in Governmental Funds Capital Assets by Source:		
General Fund	\$ 10,733,938	\$ 9,373,552
Special Revenue Fund	194,313	201,792
Capital Projects Fund	<u>191,465,163</u>	<u>102,573,431</u>
Total	<u>\$ 202,393,414</u>	<u>\$ 112,148,775</u>

CAPITOL REGION EDUCATION COUNCIL

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

SCHEDULE BY FUNCTION AND ACTIVITY

JUNE 30, 2013

	<u>Land</u>	<u>Buildings and Improvements</u>	<u>Vehicles</u>	<u>Furniture, Fixtures and Equipment</u>	<u>Construction in Progress</u>	<u>Total</u>
Education	\$ 9,676,175	\$ 85,844,259	\$ 2,210,616	\$ 7,903,268	\$ 90,291,872	\$ 195,926,190
Facilities	332,000	5,316,768	33,240	463,851		6,145,859
Administration		4,089		317,276		321,365
Total	<u>\$ 10,008,175</u>	<u>\$ 91,165,116</u>	<u>\$ 2,243,856</u>	<u>\$ 8,684,395</u>	<u>\$ 90,291,872</u>	<u>\$ 202,393,414</u>

CAPITOL REGION EDUCATION COUNCIL

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

SCHEDULE OF CHANGES BY FUNCTION AND ACTIVITY

FOR THE YEAR ENDED JUNE 30, 2013

	Governmental Funds Capital Assets July 1, 2012	Additions	Deductions	Governmental Funds Capital Assets June 30, 2013
Education	\$ 107,352,382	\$ 88,840,213	\$ (266,405)	\$ 195,926,190
Facilities	4,368,510	1,778,988	(1,639)	6,145,859
Administration	<u>427,883</u>	<u>10,724</u>	<u>(117,242)</u>	<u>321,365</u>
Total	<u>\$ 112,148,775</u>	<u>\$ 90,629,925</u>	<u>\$ (385,286)</u>	<u>\$ 202,393,414</u>

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Statistical Section

Statistical Section Information

The objectives of statistical section information are to provide financial statement users with historical context and detail, to assist in the use of the information contained in the financial statements, the notes to the financial statements and the required supplementary information.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.).
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in the tables is derived from the comprehensive annual financial reports for the relevant year.

**CAPITOL REGION EDUCATION COUNCIL
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS**

(In Thousands)

		FISCAL YEAR									
		2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Governmental activities:											
	Invested in capital assets, net of related debt	\$ 163,888	\$ 76,673	\$ 59,554	\$ 56,113	\$ 55,600	\$ 49,911	\$ 51,159	\$ 51,855	\$ 54,229	\$ 54,212
	Restricted	17	17	17	17	17	17	17	17	17	17
	Unrestricted	<u>30,280</u>	<u>28,592</u>	<u>22,322</u>	<u>17,526</u>	<u>17,688</u>	<u>18,917</u>	<u>17,039</u>	<u>15,556</u>	<u>13,058</u>	<u>11,509</u>
	Total Governmental Activities Net Position	\$ <u>194,185</u>	\$ <u>105,282</u>	\$ <u>81,893</u>	\$ <u>73,656</u>	\$ <u>73,305</u>	\$ <u>68,845</u>	\$ <u>68,215</u>	\$ <u>67,428</u>	\$ <u>67,304</u>	\$ <u>65,738</u>
Business-type activities:											
∞	Invested in capital assets, net of related debt	\$ 39	\$ 26	\$ 14	\$ 12	\$ 8	\$ 9	\$ 13	\$ 17	\$ 37	\$ 45
	Unrestricted	<u>194</u>	<u>273</u>	<u>(150)</u>	<u>(456)</u>	<u>(759)</u>	<u>(929)</u>	<u>(849)</u>	<u>(635)</u>	<u>(300)</u>	<u>175</u>
	Total Business-Type Activities Net Position	\$ <u>233</u>	\$ <u>299</u>	\$ <u>(136)</u>	\$ <u>(444)</u>	\$ <u>(751)</u>	\$ <u>(920)</u>	\$ <u>(836)</u>	\$ <u>(618)</u>	\$ <u>(263)</u>	\$ <u>220</u>
Primary government:											
	Invested in capital assets, net of related debt	\$ 163,927	\$ 76,699	\$ 59,568	\$ 56,125	\$ 55,608	\$ 49,920	\$ 51,172	\$ 51,872	\$ 54,266	\$ 54,257
	Restricted	17	17	17	17	17	17	17	17	17	17
	Unrestricted	<u>30,474</u>	<u>28,865</u>	<u>22,172</u>	<u>17,070</u>	<u>16,929</u>	<u>17,988</u>	<u>16,190</u>	<u>14,921</u>	<u>12,758</u>	<u>11,684</u>
	Total Primary Government Net Position	\$ <u>194,418</u>	\$ <u>105,581</u>	\$ <u>81,757</u>	\$ <u>73,212</u>	\$ <u>72,554</u>	\$ <u>67,925</u>	\$ <u>67,379</u>	\$ <u>66,810</u>	\$ <u>67,041</u>	\$ <u>65,958</u>

Notes:

Schedule prepared on the accrual basis of accounting.

**CAPITOL REGION EDUCATION COUNCIL
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(In Thousands)**

	FISCAL YEAR									
	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Expenses:										
Governmental activities:										
Education	\$ 216,321	\$ 182,121	\$ 152,266	\$ 132,199	\$ 126,040	\$ 125,235	\$ 94,926	\$ 94,321	\$ 88,144	\$ 79,591
Facilities	911	911	824	736	796	908	731	420	617	513
Administration	5,480	5,422	5,235	5,116	5,354	5,031	4,639	4,577	4,502	4,902
Interest on debt	65	87	114	148	149	222	216	242	265	294
Total governmental activities expenses	<u>222,777</u>	<u>188,541</u>	<u>158,439</u>	<u>138,199</u>	<u>132,339</u>	<u>131,396</u>	<u>100,512</u>	<u>99,560</u>	<u>93,528</u>	<u>85,300</u>
Business-type activities:										
Montessori Training Center of New England	105	159	176	158	241	143	123			
Learning Corridor Theater	51	93	74	48	76	63	52	73	86	9
Cooperative Purchasing	133	50	32	28	19	14	13	13	1	5
Regional Fingerprinting Service	141	136	123	95	89	74	80	62	66	49
Staff Development						2	3	15	9	4
BEST Services					15	19	4	1	3	2
Property Rental	1	1	1	1	1	1	1	18	27	47
CASBO Support Services		1	2	3	6	10	13	12	4	8
Conference Services	170	186	196	193	201	188	181	166	154	143
Technology Sale of Services	457	367	383	356	306	493	604	532	584	1,740
Farmington Valley Director									2	7
Technical Assistance Brokering Service	194	222	202	211	300	347	439	876	194	257
Understanding By Design								41	155	123
Community Education	240	201	143	177	205	248	310	127	156	222
School Facility Services	658	501	881	564	309	283	273	326	388	330
School Improvement Center	742	962	749	724	839	795	991	653	394	136
Total business-type activities expenses	<u>2,892</u>	<u>2,879</u>	<u>2,962</u>	<u>2,558</u>	<u>2,607</u>	<u>2,683</u>	<u>3,088</u>	<u>2,915</u>	<u>2,223</u>	<u>3,082</u>
Total Primary Government Expenses	<u>\$ 225,669</u>	<u>\$ 191,420</u>	<u>\$ 161,401</u>	<u>\$ 140,757</u>	<u>\$ 134,946</u>	<u>\$ 134,079</u>	<u>\$ 103,600</u>	<u>\$ 102,475</u>	<u>\$ 95,751</u>	<u>\$ 88,382</u>
Program revenues:										
Governmental activities:										
Charges for services:										
Education	\$ 78,858	\$ 73,213	\$ 65,377	\$ 61,538	\$ 60,747	\$ 58,383	\$ 50,013	\$ 48,644	\$ 41,074	\$ 36,633
Other activities	41	48	67	81	208	306	187	276	160	355
Operating grants and contributions	124,371	108,671	99,498	74,329	70,327	72,011	50,100	51,163	51,731	46,964
Capital grants and contributions	107,845	29,897	1,761	2,463	4,803	427		1,183	1,424	5,219
Total governmental activities program revenues	<u>311,115</u>	<u>211,829</u>	<u>166,703</u>	<u>138,411</u>	<u>136,085</u>	<u>131,127</u>	<u>100,300</u>	<u>101,266</u>	<u>94,389</u>	<u>89,171</u>
Business-type activities:										
Charges for services	3,103	3,043	2,906	2,538	2,833	2,592	2,853	2,351	1,905	2,793
Operating grants and contributions	12	77	78	158	174	154	118	166	8	15
Total business-type activities program revenues	<u>3,115</u>	<u>3,120</u>	<u>2,984</u>	<u>2,696</u>	<u>3,007</u>	<u>2,746</u>	<u>2,971</u>	<u>2,517</u>	<u>1,913</u>	<u>2,808</u>
Total Primary Government Program Revenues	<u>\$ 314,230</u>	<u>\$ 214,949</u>	<u>\$ 169,687</u>	<u>\$ 141,107</u>	<u>\$ 139,092</u>	<u>\$ 133,873</u>	<u>\$ 103,271</u>	<u>\$ 103,783</u>	<u>\$ 96,302</u>	<u>\$ 91,979</u>
Net (expense) revenue:										
Governmental activities	\$ 88,338	\$ 23,288	\$ 8,264	\$ 212	\$ 3,746	\$ (269)	\$ (212)	\$ 1,706	\$ 861	\$ 3,871
Business-type activities	223	241	22	138	400	63	(117)	(398)	(310)	(274)
Total Primary Government Net (Expense) Revenue	<u>\$ 88,561</u>	<u>\$ 23,529</u>	<u>\$ 8,286</u>	<u>\$ 350</u>	<u>\$ 4,146</u>	<u>\$ (206)</u>	<u>\$ (329)</u>	<u>\$ 1,308</u>	<u>\$ 551</u>	<u>\$ 3,597</u>
General revenues and other changes in net assets:										
Governmental activities:										
Grants and contributions not restricted to specific purposes	\$ 217	\$ 226	\$ 217	\$ 296	\$ 368	\$ 368	\$ 359	\$ 359	\$ 359	\$ 336
Unrestricted investment earnings	59	69	42	12	115	384	539	445	173	72
Extraordinary items								(2,343)		
Transfers	289	(194)	(286)	(169)	232	147	101	(43)	173	56
Total governmental activities	<u>565</u>	<u>101</u>	<u>(27)</u>	<u>139</u>	<u>715</u>	<u>899</u>	<u>999</u>	<u>(1,582)</u>	<u>705</u>	<u>464</u>
Business-type activities:										
Transfers	(289)	194	286	169	(232)	(147)	(101)	43	(173)	(56)
Total Primary Government	<u>\$ 276</u>	<u>\$ 295</u>	<u>\$ 259</u>	<u>\$ 308</u>	<u>\$ 483</u>	<u>\$ 752</u>	<u>\$ 898</u>	<u>\$ (1,539)</u>	<u>\$ 532</u>	<u>\$ 408</u>
Changes in net position:										
Governmental activities	\$ 88,903	\$ 23,389	\$ 8,237	\$ 351	\$ 4,461	\$ 630	\$ 787	\$ 124	\$ 1,566	\$ 4,335
Business-type activities	(66)	435	308	307	168	(84)	(218)	(355)	(483)	(330)
Total Primary Government	<u>\$ 88,837</u>	<u>\$ 23,824</u>	<u>\$ 8,545</u>	<u>\$ 658</u>	<u>\$ 4,629</u>	<u>\$ 546</u>	<u>\$ 569</u>	<u>\$ (231)</u>	<u>\$ 1,083</u>	<u>\$ 4,005</u>

Notes:

Schedule prepared on the accrual basis of accounting.

CAPITOL REGION EDUCATION COUNCIL

TABLE 3

FUND BALANCES, GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS

(In Thousands)

	FISCAL YEAR									
	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
General Fund:										
Reserved	\$	\$	\$	\$ 34	\$ 34	\$ 34	\$ 34	\$ 73	\$ 73	\$ 34
Unreserved				11,015	11,335	11,147	10,805	9,497	8,796	8,474
Nonspendable	4,362	1,950	128							
Assigned	5,111	4,925	4,860							
Unassigned	9,385	12,311	9,439							
Total General Fund	\$ 18,858	\$ 19,186	\$ 14,427	\$ 11,049	\$ 11,369	\$ 11,181	\$ 10,839	\$ 9,570	\$ 8,869	\$ 8,508
All other governmental funds:										
Reserved	\$	\$	\$	\$ 958	\$ 985	\$ 987	\$ 1,014	\$ 1,015	\$ 1,001	\$ 1,173
Unreserved, reported in:										
Special revenue funds				(1,258)	(970)	(630)	(361)	(335)	(435)	(40)
Capital projects funds				760	1,076	1,205	101	(399)	(405)	(668)
Nonspendable	200	37	123							
Restricted	2,192	2,033	1,807							
Committed	1,628	1,532	1,435							
Assigned		1								
Unassigned	(3,573)	(3,113)	(3,109)							
Total All Other Governmental Funds	\$ 447	\$ 490	\$ 256	\$ 460	\$ 1,091	\$ 1,562	\$ 754	\$ 281	\$ 161	\$ 465

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Note: Schedule prepared on the modified accrual basis of accounting.

CAPITOL REGION EDUCATION COUNCIL
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(In Thousands)

	FISCAL YEAR									
	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Revenues:										
Tuition	\$ 29,649	\$ 28,759	\$ 28,129	\$ 27,526	\$ 28,930	\$ 28,653	\$ 24,881	\$ 22,259	\$ 20,092	\$ 18,268
Grants in aid	230,446	136,951	99,529	75,506	73,515	67,768	46,153	51,752	51,588	49,381
Room and board	1,455	1,502	1,545	1,441	1,740	3,916	4,195	3,770	3,443	3,249
Sales of services	47,523	42,639	36,041	32,858	31,108	30,509	25,218	23,655	19,429	18,380
Investment income	59	69	42	12	112	381	537	442	171	71
Other local revenues	2,377	2,292	1,795	1,506	1,279	768	330	299	598	340
Total revenues	311,509	212,212	167,081	138,849	136,684	131,995	101,314	102,177	95,321	89,689
Expenditures:										
Current:										
Special Programs	212,019	173,674	148,445	125,660	120,088	103,156	90,594	90,471	87,025	77,331
Facilities/Service Center	2,636	926	831	746	804	762	673	551	494	429
Administration	17,649	15,410	12,070	11,154	10,724	25,919	7,843	7,231	5,826	5,727
Debt service:										
Principal	291	396	396	396	396	396	396	367	356	371
Interest	68	91	118	144	170	247	223	248	272	295
Capital outlay	79,608	17,075	2,347	2,398	5,704	1,205	780	2,982	1,479	6,278
Total expenditures	312,271	207,572	164,207	140,498	137,886	131,685	100,509	101,850	95,452	90,431
Excess (Deficiency) of Revenues Over Expenditures	(762)	4,640	2,874	(1,649)	(1,202)	310	805	327	(131)	(742)
Other Financing Sources (Uses):										
Transfers in	3,620	3,289	3,153	2,624	2,005	3,107	2,540	3,129	2,086	2,063
Transfers out	(3,229)	(3,417)	(3,427)	(2,720)	(1,735)	(3,043)	(2,382)	(3,136)	(1,898)	(1,974)
Proceeds from capital lease		480	575	795	649	775	780	500		1,059
Total other financing sources	391	352	301	699	919	839	938	493	188	1,148
Net Change in Fund Balances	\$ (371)	\$ 4,992	\$ 3,175	\$ (950)	\$ (283)	\$ 1,149	\$ 1,743	\$ 820	\$ 57	\$ 406
Debt Service as a Percentage of Noncapital Expenditures	0.2%	0.3%	0.3%	0.4%	0.4%	0.5%	0.6%	0.6%	0.7%	0.8%

Note: Schedule prepared on the modified accrual basis of accounting.

**CAPITOL REGION EDUCATION COUNCIL
REVENUE BY SOURCE
ALL FUND TYPES**

<u>Member Boards of Education</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Avon	\$ 801,443	\$ 651,844	\$ 548,712	579,641	\$ 509,459
Berlin	690,955	629,152	742,160	726,204	657,617
Bloomfield	1,147,567	1,239,409	1,139,277	1,140,537	1,195,271
Bolton	271,642	223,071	225,870	284,310	341,121
Bristol	1,567,546	1,469,510	936,771	977,271	1,053,757
Canton	213,008	216,982	158,256	203,650	109,770
Cromwell	195,420	194,919	138,847	158,573	92,149
East Granby	318,208	295,638	264,326	313,790	242,423
East Hartford	3,266,151	2,534,687	2,496,924	1,843,998	1,737,077
East Windsor	643,871	676,268	633,544	807,616	784,166
Ellington	1,117,922	785,844	714,953	580,350	469,247
Enfield	1,411,448	1,210,901	937,047	958,631	985,477
Farmington	1,216,430	1,130,747	1,038,033	748,938	866,012
Glastonbury	2,454,646	2,267,880	2,280,294	2,013,650	1,855,129
Granby	487,988	331,702	296,598	301,230	356,496
Hartford	14,368,889	12,560,787	11,259,478	10,084,944	9,709,037
Hartland	14,375	8,615	795	48	47
Manchester	2,532,153	2,772,705	2,113,986	1,922,503	2,201,824
New Britain	3,718,940	3,254,495	2,857,201	2,048,833	1,539,669
New Hartford	61,657	61,174	149,434	108,282	34,142
Newington	1,124,477	1,085,962	994,352	893,253	824,313
Plainville	347,332	410,035	498,222	398,034	441,249
Portland	264,884	211,394	110,652	118,385	231,044
Rocky Hill	952,396	792,657	683,043	734,365	526,987
Simsbury	1,351,266	1,608,598	1,146,014	1,611,403	1,111,469
Somers	521,166	580,707	594,394	473,200	402,289
South Windsor	1,564,610	1,539,400	1,429,102	1,147,482	1,158,877
Southington	2,358,781	2,354,062	2,287,214	2,160,268	1,484,531
Suffield	933,425	923,902	856,628	648,704	693,565
Vernon	1,716,606	1,251,977	1,301,144	1,093,255	892,226
West Hartford	1,944,583	1,996,819	1,512,521	1,360,541	780,713
Wethersfield	1,971,300	1,653,503	1,579,678	1,605,587	1,063,339
Windsor	947,143	927,056	2,288,517	2,577,284	1,963,023
Windsor Locks	2,832,801	2,671,224	572,338	458,985	435,466
Regional District #10	319,496	357,633	437,340	391,081	187,447
Revenue from Member Boards of Education	<u>55,650,525</u>	<u>50,881,259</u>	<u>45,223,666</u>	<u>41,474,825</u>	<u>36,936,428</u>
<u>Other Sources</u>					
Other LEAs and Agencies	67,010,327	63,284,540	53,949,072	46,852,209	50,892,112
State Grants	208,488,805	114,197,251	84,486,594	63,233,476	62,181,044
Federal Grants	8,547,029	8,314,740	5,544,364	4,394,233	3,899,042
Other Special Revenues	3,203,035	2,700,557	2,189,685	1,902,252	1,612,148
Revenue from Other Sources	<u>287,249,196</u>	<u>188,497,088</u>	<u>146,169,715</u>	<u>116,382,170</u>	<u>118,584,346</u>
Total Revenues	<u>\$ 342,899,721</u>	<u>\$ 239,378,347</u>	<u>\$ 191,393,381</u>	<u>\$ 157,856,995</u>	<u>\$ 155,520,774</u>

Source: Capitol Region Education Council Business Services Department

CAPITOL REGION EDUCATION COUNCIL

PRINCIPAL REVENUE PAYERS

CURRENT YEAR AND NINE YEARS AGO

<u>Clients</u>	<u>2013</u>	<u>2004</u>
Hartford	\$ 14,368,889	\$ 6,905,135
New Britain	3,718,940	698,036
East Hartford	3,266,151	1,019,097
Windsor	2,832,801	1,147,698
Manchester	2,532,153	1,182,086
Glastonbury	2,454,646	1,002,993
Southington	2,358,781	975,011
Wethersfield	1,971,300	879,956
West Hartford	1,944,583	599,118
Vernon	1,716,606	991,024
Bristol	1,567,546	689,744
South Windsor	1,564,610	793,328
Enfield	1,411,448	746,835
Simsbury	1,351,266	762,672
Farmington	1,216,430	717,752
Bloomfield	1,147,567	952,805
Newington	1,124,477	542,713
Ellington	1,117,922	336,036
Rocky Hill	952,396	293,357
Windsor Locks	947,143	655,450
Suffield	933,425	134,340

CAPITOL REGION EDUCATION COUNCIL

RATIOS OF OUTSTANDING DEBT BY TYPE

LAST TEN FISCAL YEARS
(In Thousands, Except per Capita)

Fiscal Year	Governmental Activities			Total Primary Government	Program Enrollment	Debt Per Capita
	General Obligation Bonds	Notes Payable	Capital Leases			
2013	\$ 825	\$ 33	\$ 451	\$ 1,309	6,748	0.19 %
2012	1,100	49	973	2,122	5,976	0.36
2011	1,480	65	1,172	2,717	5,071	0.54
2010	1,860	82	1,314	3,256	4,472	0.73
2009	2,240	98	1,240	3,578	4,008	0.89
2008	2,620	114	1,258	3,992	3,395	1.18
2007	3,000	131	993	4,124	3,361	1.23
2006	3,380	147	441	3,968	3,251	1.22
2005	3,730	167	373	4,270	3,228	1.32
2004	4,070	197	719	4,986	3,040	1.64

CAPITOL REGION EDUCATION COUNCIL

CREC MEMBER DATA

	2000 Population	Population Growth 1990-2000	Number of Public Schools	District Reference Group (DRG)	District Enrollment as % of Estimated Student Population	5-Year Enrollment Change
Connecticut						
1 Avon	15,832	13.6%	5	B	90.6%	-0.3%
2 Berlin	18,215	8.5%	5	D	92.5%	-7.9%
3 Bloomfield	19,587	0.5%	7	G	84.2%	-3.9%
4 Bolton	5,017	9.7%	2	C	94.1%	-2.5%
5 Bristol	60,062	-1.0%	14	G	90.9%	-6.4%
6 Canton	8,840	6.9%	4	C	93.1%	0.5%
7 Cromwell	12,871	4.8%	4	D	95.1%	-1.3%
8 East Granby	4,745	10.3%	4	D	94.6%	-9.5%
9 East Hartford	49,575	-1.7%	14	H	95.1%	-4.0%
10 East Windsor	9,818	-2.6%	3	F	not available	not available
11 Ellington	12,921	15.4%	6	C	96.8%	8.4%
12 Enfield	45,212	-0.7%	10	F	92.7%	-13.0%
13 Farmington	23,641	14.7%	7	B	93.2%	-4.9%
14 Glastonbury	31,876	14.2%	9	B	95.2%	-1.2%
15 Granby	10,347	10.4%	5	B	95.9%	-5.4%
16 Hartford	121,578	-13.0%	47	I	95.1%	-5.8%
17 Hartland	2,012	7.8%	1	E	99.1%	-0.9%
18 Manchester	54,740	6.0%	12	G	89.8%	-8.7%
19 New Britain	71,538	-5.2%	15	I	94.2%	-7.3%
20 Newington	29,306	0.3%	7	D	96.1%	-5.5%
21 New Hartford	6,088	5.5%	3	C	93.5%	-5.4%
22 Plainville	17,328	-0.4%	5	F	96.6%	-8.8%
23 Portland	8,732	3.7%	5	E	93.9%	-6.2%
24 Regional District #10	16,473	34.4%	4	C	N/A	-5.7%
25 Rocky Hill	17,966	8.5%	4	D	93.5%	-1.8%
26 Simsbury	23,234	5.5%	7	B	90.9%	-6.7%
27 Somers	10,417	14.4%	3	C	95.7%	-7.0%
28 South Windsor	24,412	10.5%	7	B	94.0%	-13.6%
29 Southington	39,728	3.1%	11	D	92.2%	-3.4%
30 Suffield	13,552	18.6%	4	C	94.5%	-4.5%
31 Vernon	28,063	-6.0%	7	G	94.6%	-5.7%
32 West Hartford	63,589	5.8%	16	B	90.3%	-0.5%
33 Wethersfield	26,271	2.4%	7	D	90.5%	-4.2%
34 Windsor	28,237	1.5%	7	D	86.2%	-15.8%
35 Windsor Locks	12,043	-2.5%	4	F	96.8%	-8.4%
Totals	943,866		275			

Source: State of Connecticut Department of Education CEDaR. Strategic School Profile 2011-12.

CAPITOL REGION EDUCATION COUNCIL

TOTAL POPULATION BY TOWN

FISCAL YEARS 2003 TO 2012

Town	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon	18,283	18,113	18,145	17,357	17,328	17,333	17,342	17,209	16,992	16,709
Berlin	20,463	19,881	19,901	20,467	20,364	20,254	20,137	19,590	19,471	19,322
Bloomfield	20,602	20,502	20,525	20,696	20,727	20,693	20,643	20,581	20,414	19,803
Bolton	4,960	4,974	4,977	5,155	5,117	5,116	5,142	5,170	5,173	5,199
Bristol	60,603	60,525	60,510	61,027	60,927	60,911	61,258	61,353	60,994	60,722
Canton	10,351	10,300	10,337	10,125	10,104	10,086	10,081	9,932	9,603	9,413
Cromwell	14,217	14,037	14,038	13,669	13,600	13,552	13,540	13,594	13,520	13,471
East Granby	5,184	5,152	5,155	5,210	5,155	5,122	5,082	5,058	5,018	4,977
East Hartford	51,272	51,293	51,318	48,634	48,571	48,697	48,934	49,173	49,416	49,596
East Windsor	11,387	11,170	11,201	11,041	10,822	10,617	10,563	10,447	10,261	10,185
Ellington	15,779	15,582	15,679	14,829	14,568	14,426	14,370	14,217	14,141	13,952
Enfield	44,660	44,686	44,635	45,259	44,895	45,011	45,297	45,441	45,567	45,539
Farmington	25,529	25,361	25,368	25,144	25,116	25,084	25,040	24,941	24,682	24,507
Glastonbury	34,698	34,454	34,467	33,353	33,263	33,169	33,077	33,089	32,852	32,789
Granby	11,316	11,291	11,292	11,220	11,219	11,215	11,187	11,088	10,989	10,869
Hartford	124,893	124,867	124,744	124,060	124,062	124,563	124,699	124,397	125,053	124,387
Hartland	2,132	2,116	2,114	2,087	2,079	2,077	2,090	2,082	2,078	2,068
Manchester	58,289	58,287	58,354	56,388	56,385	55,857	55,738	55,572	55,563	55,390
New Britain	73,153	73,261	73,253	70,548	70,486	70,664	70,855	71,254	71,832	71,572
New Hartford	6,903	6,929	6,994	6,763	6,728	6,736	6,794	6,746	6,662	6,548
Newington	30,602	30,586	30,599	29,818	29,699	29,619	29,586	29,676	29,646	29,695
Plainville	17,819	17,730	17,724	17,284	17,221	17,193	17,312	17,382	17,371	17,461
Portland	9,472	9,530	9,522	9,577	9,551	9,537	9,595	9,543	9,340	9,264
Regional District #10	15,034	14,917	14,980	14,774	14,710	14,707	14,749	14,668	14,478	14,303
Rocky Hill	19,729	19,723	19,754	18,827	18,852	18,808	18,835	18,760	18,620	18,528
Simsbury	23,620	23,528	23,507	23,648	23,615	23,659	23,660	23,656	23,460	23,496
Somers	11,451	11,433	11,469	11,215	10,984	10,850	10,888	10,877	10,888	10,870
Southington	43,434	43,103	43,130	42,534	42,250	42,142	42,249	42,077	41,723	41,397
South Windsor	25,835	25,729	25,751	26,258	25,966	25,940	26,030	25,985	25,586	25,270
Suffield	15,868	15,747	15,789	15,163	15,136	15,104	15,127	14,704	14,539	14,217
Vernon	29,122	29,139	29,205	30,182	29,839	29,620	29,672	29,491	29,338	29,206
West Hartford	63,274	63,317	63,362	60,852	60,495	60,486	60,794	61,173	61,392	61,424
Wethersfield	26,710	26,690	26,695	25,767	25,719	25,781	26,057	26,220	26,358	26,398
Windsor	29,140	29,067	29,060	29,014	28,851	28,754	28,703	28,778	28,652	28,565
Windsor Locks	12,546	12,507	12,502	12,517	12,495	12,491	12,444	12,411	12,333	12,256
Total CREC Membership	988,330	985,527	986,056	970,462	966,899	965,874	967,570	966,335	964,005	959,368

Source: State of Connecticut Department of Health - Estimated Population.

CAPITOL REGION EDUCATION COUNCIL

PER PUPIL EXPENSE

	Net Expense Per Pupil 2013	Net Expense Per Pupil 2012	Net Expense Per Pupil 2011	Net Expense Per Pupil 2010	Net Expense Per Pupil 2009	Net Expense Per Pupil 2008	Net Expense Per Pupil 2007	Net Expense Per Pupil 2006	Net Expense Per Pupil 2005	Net Expense Per Pupil 2004
Avon	\$ 13,545	\$ 12,918	\$ 12,159	\$ 11,585	\$ 11,282	\$ 10,822	\$ 10,301	\$ 10,216	\$ 9,874	\$ 9,301
Berlin	14,003	13,710	12,909	12,504	12,063	11,222	10,618	9,786	9,172	8,555
Bloomfield	18,444	17,343	17,254	16,432	15,881	14,712	13,855	12,855	12,464	11,548
Bolton	14,956	14,424	14,136	14,228	13,908	13,196	12,030	11,328	10,914	10,194
Bristol	12,479	12,619	12,259	12,138	11,652	10,991	10,606	9,973	9,570	9,105
Canton	13,674	13,196	12,561	12,583	12,006	11,993	11,116	10,480	9,937	9,440
Cromwell	12,984	12,850	12,784	12,698	12,000	11,936	11,620	10,793	10,067	9,482
East Granby	16,300	15,775	14,894	14,166	14,067	13,447	12,158	11,828	11,316	10,800
East Hartford	12,176	11,771	11,903	11,422	11,709	11,109	10,481	10,119	10,067	9,421
East Windsor	14,837	14,920	14,647	12,909	12,828	11,536	10,343	9,464	8,907	8,466
Ellington	11,234	10,969	10,716	10,545	10,595	10,165	9,842	9,574	9,227	8,982
Enfield	12,784	12,369	12,079	11,815	11,741	11,430	10,861	10,012	9,440	9,335
Farmington	14,408	14,103	13,163	12,620	11,968	11,868	11,338	10,513	9,566	9,199
Glastonbury	13,322	13,008	12,489	12,072	11,608	11,210	10,519	9,778	9,271	8,699
Granby	12,899	12,430	12,145	11,780	11,709	11,119	10,446	9,933	9,493	8,999
Hartford	17,917	17,793	17,941	17,531	16,202	15,717	15,448	14,365	13,236	12,366
Hartland	15,111	13,944	13,983	13,995	13,382	12,903	12,175	11,845	11,173	9,987
Manchester	14,607	14,404	13,654	13,392	13,163	12,960	12,025	11,201	10,320	10,003
New Britain	11,832	11,630	13,020	12,144	11,910	11,654	10,824	10,603	10,430	10,070
New Hartford	14,062	13,513	13,420	12,432	12,401	11,886	11,498	10,848	10,293	10,153
Newington	14,525	14,405	13,955	13,418	12,491	11,881	11,301	10,602	10,101	9,434
Plainville	14,385	14,031	13,455	13,147	12,915	12,456	11,655	10,951	10,598	10,142
Portland	13,109	12,937	12,676	11,971	12,159	12,056	11,289	11,343	10,504	9,918
Regional District #10	12,649	12,198	11,354	11,345	11,080	10,593	10,184	9,572	9,352	8,877
Rocky Hill	13,333	12,878	12,656	12,170	11,710	11,431	10,766	10,331	10,095	9,507
Ellington	14,082	13,503	13,012	12,660	12,181	11,739	11,222	10,422	9,933	9,522
Somers	12,886	12,496	12,463	11,807	11,386	10,796	10,085	9,516	9,151	8,639
South Windsor	15,148	14,732	13,802	12,734	12,048	11,162	10,540	9,904	9,514	8,793
Southington	12,504	12,232	12,502	12,119	11,587	11,099	10,731	10,415	9,892	9,461
Suffield	13,303	12,754	12,566	12,238	11,859	10,820	10,133	9,439	8,957	8,400
Vernon	13,450	12,960	13,895	12,509	12,812	12,098	11,664	11,126	10,401	10,154
West Hartford	13,719	13,075	12,797	12,476	12,325	11,939	11,476	10,842	10,302	9,783
Wethersfield	13,740	13,476	13,057	12,964	12,948	11,861	11,234	10,767	10,254	9,371
Windsor	15,582	15,424	14,925	14,395	13,393	12,598	11,845	11,372	10,873	10,398
Windsor Locks	16,382	15,278	15,195	15,024	14,032	13,274	12,562	11,163	10,715	10,246

Source: State of Connecticut Department of Education Division of Grants Services website - unaudited

CAPITOL REGION EDUCATION COUNCIL

CREC MEMBER TOWNS AVERAGE DAILY MEMBERSHIP (ADM) - PUBLIC SCHOOL PUPILS

FISCAL YEARS 2004 TO 2013

<u>Town</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Avon	3,472	3,538	3,585	3,617	3,574	3,596	3,513	3,400	3,315	3,265
Berlin	3,054	3,079	3,167	3,219	3,267	3,313	3,323	3,410	3,426	3,414
Bloomfield	2,261	2,374	2,406	2,530	2,557	2,630	2,701	2,735	2,767	2,755
Bolton	815	828	829	839	845	869	922	941	942	969
Bristol	8,504	8,637	8,762	8,784	8,913	9,038	9,100	9,107	9,073	9,051
Canton	1,775	1,772	1,811	1,793	1,784	1,730	1,734	1,693	1,669	1,631
Cromwell	2,043	2,035	2,020	2,050	2,011	1,983	1,997	1,969	1,931	1,891
East Granby	901	890	924	939	906	914	938	903	892	896
East Hartford	8,034	8,142	8,027	8,009	7,918	8,064	8,358	8,363	8,144	8,198
East Windsor	1,364	1,369	1,397	1,476	1,526	1,556	1,616	1,635	1,662	1,653
Ellington	2,789	2,766	2,733	2,670	2,662	2,628	2,561	2,521	2,487	2,418
Enfield	5,767	5,918	6,052	6,215	6,399	6,436	6,580	6,716	6,792	6,860
Farmington	4,079	4,045	4,128	4,143	4,168	4,178	4,231	4,260	4,393	4,343
Glastonbury	6,753	6,826	6,991	6,999	7,036	7,021	6,931	6,879	6,802	6,732
Granby	2,084	2,148	2,206	2,259	2,205	2,261	2,258	2,233	2,214	2,203
Hartford	21,671	21,057	20,995	21,318	21,725	22,323	22,407	22,946	23,411	24,054
Hartland	300	319	319	317	337	339	351	359	379	392
Manchester	7,147	7,246	7,504	7,498	7,480	7,430	7,608	7,666	7,907	7,979
New Britain	11,187	11,011	10,856	10,874	10,814	10,982	11,224	11,249	11,171	11,070
New Hartford	1,124	1,136	1,131	1,146	1,157	1,142	1,156	1,150	1,179	1,154
Newington	4,452	4,477	4,501	4,504	4,525	4,552	4,578	4,587	4,612	4,599
Plainville	2,400	2,443	2,503	2,552	2,525	2,606	2,633	2,638	2,628	2,645
Portland	1,428	1,420	1,444	1,471	1,464	1,448	1,471	1,423	1,445	1,437
Regional District #10	2,671	2,694	2,770	2,810	2,829	2,823	2,809	2,804	2,731	2,705
Rocky Hill	2,600	2,621	2,626	2,674	2,640	2,626	2,606	2,563	2,488	2,489
Simsbury	4,600	4,733	4,819	4,926	4,961	4,967	4,991	5,063	5,053	5,035
Somers	1,569	1,613	1,620	1,634	1,702	1,707	1,716	1,724	1,722	1,731
Southington	6,769	6,790	6,843	6,826	6,817	6,882	6,871	6,801	6,771	6,743
South Windsor	4,425	4,506	4,684	4,808	4,965	5,084	5,190	5,238	5,161	5,277
Suffield	2,384	2,426	2,407	2,441	2,440	2,500	2,496	2,441	2,385	2,376
Vernon	3,710	3,751	3,771	3,738	3,638	3,757	3,802	3,849	3,989	4,023
West Hartford	10,332	10,439	10,450	10,315	10,111	9,997	10,130	9,995	9,935	9,853
Wethersfield	3,878	3,838	3,929	3,946	3,966	3,921	3,946	3,855	3,801	3,771
Windsor	4,019	4,074	4,152	4,272	4,461	4,560	4,651	4,655	4,696	4,714
Windsor Locks	1,835	1,861	1,891	1,917	1,972	1,964	2,038	2,072	2,063	2,028
Total CREC Membership	<u>152,195</u>	<u>152,820</u>	<u>154,254</u>	<u>155,529</u>	<u>156,300</u>	<u>157,827</u>	<u>159,437</u>	<u>159,843</u>	<u>160,036</u>	<u>160,354</u>

Source: State of Connecticut Department of Education Division of Grants Services website

**CAPITOL REGION EDUCATION COUNCIL
PROGRAM ENROLLMENT SUMMARY**

PROGRAM	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Discovery Academy	220	150								
Farmington Valley Diagnostic Center	21	24	21	25	16	32	15	16	17	11
Glastonbury-East Hartford Elementary Magnet School	387	259	262	261	251	257	255	249	258	258
Great Path Academy		246	283	234	165	111	89	84	83	
Greater Hartford Academy of the Arts	725	639	620	616	507	424	412	393	387	380
Greater Hartford Academy of the Arts Elementary	164									
Greater Hartford Academy of the Arts Middle School	184									
Academy of Aerospace & Engineering and Greater Hartford Academy of Math and Science	675	568	410	348	283	211	232	202	204	211
Integrated Program Model	6	5	5	9	24	26	32	32	31	32
International Magnet School for Global Citizenship	357	311	244	182	125					
Lincoln Academy	11	8	9	3						
Medical Professions and Teaching Preparation Academy	337	279	179							
Metropolitan Learning Center	716	719	711	713	683	676	681	675	681	573
Montessori Magnet School	340	350	337	336	332	331	330	331	305	295
Museum Academy	312	271								
Polaris Center	58	47	47	53	68	89	82	68	56	65
Public Safety Academy	381	389	293	216	105					
Reggio Magnet School of the Arts	355	284	255	173	152					
River Street School	215	205	204	204	198	190	185	178	165	157
Soundbridge	86	97	103	89	98	61	57	59	64	65
Two Rivers Magnet High School	96									
Two Rivers Magnet Middle School	662	684	658	592	589	581	609	583	594	598
University of Hartford Magnet School	440	441	430	418	412	406	382	381	383	395
TOTAL	<u>6,748</u>	<u>5,976</u>	<u>5,071</u>	<u>4,472</u>	<u>4,008</u>	<u>3,395</u>	<u>3,361</u>	<u>3,251</u>	<u>3,228</u>	<u>3,040</u>

Source: Capitol Region Education Council Business Services Department-Enrollment October 1

(Details provided on following pages)

TABLE 12

CAPITOL REGION EDUCATION COUNCIL

DISCOVERY ACADEMY

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>	<u>2011</u>
Avon		1
Berlin	2	1
Bloomfield	5	4
Bolton	2	2
Bristol	4	4
Canton		2
Cromwell		
East Granby		
East Hartford	12	11
East Windsor		
Ellington	3	1
Enfield	11	4
Farmington	4	3
Glastonbury	1	1
Granby		
Hartford	63	48
Hartland		
Manchester	9	10
New Britain	9	5
New Hartford		
Newington	5	3
Plainville	7	4
Portland	2	
Rocky Hill	10	5
Simsbury	1	
Somers		
South Windsor	7	5
Southington	2	2
Suffield		
Vernon	2	
West Hartford	9	9
Wethersfield	22	10
Windsor	7	5
Windsor Locks	2	1
Region #10		
Non-Member LEAs	<u>19</u>	<u>9</u>
TOTAL	<u><u>220</u></u>	<u><u>150</u></u>

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL
FARMINGTON VALLEY DIAGNOSTIC CENTER
 Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon		3		2	1	5	2	2	3	
Berlin										
Bloomfield										1
Bolton										
Bristol										
Canton			2	4		1	2			
Cromwell										
East Granby			1	1		3	1		1	1
East Hartford										
East Windsor										
Ellington										
Enfield										
Farmington	6	2	6	1	4	4	2	2	4	2
Glastonbury										
Granby	1		1	2			2		3	2
Hartford						1				
Hartland										
Manchester										
New Britain										
New Hartford										
Newington										
Plainville	2	1	1	2	3	4	3	2		1
Portland										
Rocky Hill										
Simsbury	3	4	4	5	4	8	2	6	5	1
Somers										
South Windsor										
Southington	5	10	2	4	1	2		1	1	1
Suffield					1					
Vernon										
West Hartford										
Wethersfield										
Windsor										
Windsor Locks										
Region #10	2	4	4	4	2	4	1	3		2
Non-Member LEAs	2					0				
TOTAL	21	24	21	25	16	32	15	16	17	11

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

GLASTONBURY-EAST HARTFORD ELEMENTARY MAGNET SCHOOL

Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon										
Berlin										
Bloomfield										
Bolton										
Bristol	2									
Canton										
Cromwell										
East Granby										
East Hartford	137	128	124	134	136	133	137	134	151	149
East Windsor										
Ellington	3									
Enfield										
Farmington										
Glastonbury	143	106	123	120	115	124	118	115	107	109
Granby										
Hartford	69	23	12	7						
Hartland										
Manchester	3									
New Britain	3									
New Hartford										
Newington										
Plainville			1							
Portland										
Rocky Hill	1									
Simsbury										
Somers										
South Windsor	3	2	2							
Southington	1									
Suffield	1									
Vernon	1									
West Hartford										
Wethersfield	2									
Windsor	2									
Windsor Locks										
Region #10										
Non-Member LEAs	16									
TOTAL	387	259	262	261	251	257	255	249	258	258

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

GREAT PATH ACADEMY
Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Avon								
Berlin	1	1						
Bloomfield	12	17	6	2	2			
Bolton		4	7	7	5	7	4	6
Bristol								
Canton								
Cromwell								
East Granby								
East Hartford	45	37	27	23	27	20	22	20
East Windsor	2	2						
Ellington			3			3	5	4
Enfield	1							
Farmington								
Glastonbury	4	5	7	15	15	12	12	12
Granby		2	3	1	1	5		
Hartford	67	114	103	59	19	14	14	14
Hartland								
Manchester	67	43	32	22	24	16	15	17
New Britain	4	9	6	4				
New Hartford								
Newington			2	3				
Plainville								
Portland								
Rocky Hill								
Simsbury				1				
Somers	1							
South Windsor	7	10	9	6	2			
Southington		1						
Suffield								
Vernon	5	7	1	2				
West Hartford	1	1	1					
Wethersfield	10	3						
Windsor	4	5	4	1	1			
Windsor Locks		2	1		1			
Region #10								
Non-Member LEAs	<u>15</u>	<u>20</u>	<u>22</u>	<u>19</u>	<u>14</u>	<u>12</u>	<u>12</u>	<u>10</u>
Total	<u>246</u>	<u>283</u>	<u>234</u>	<u>165</u>	<u>111</u>	<u>89</u>	<u>84</u>	<u>83</u>

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

GREATER HARTFORD ACADEMY OF THE ARTS

Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon	15	13	9	8	8	5	6	4	3	3
Berlin	26	23	26	16	7	8	4	3	2	
Bloomfield	3	2	4	3	3	2	4	3	8	7
Bolton	2	3	3	3	3		2	6	4	5
Bristol	17	12	10	5	3		2	2		2
Canton	13	11	5	4	7	11	10	12	12	8
Cromwell	9	7	2	4	2	4	6	3	2	6
East Granby			2	3	1	2	2	2	2	3
East Hartford	9	15	9	18	15	7	7	8	5	6
East Windsor	3	3	1	4	2			1	3	4
Ellington	13	4	4	4	6	6	5	5	2	
Enfield	10	7	6	7	6	7	5	5	10	10
Farmington	17	11	11	14	9	7	4	5	5	5
Glastonbury	25	18	26	28	22	19	19	25	21	25
Granby	13	11	12	13	8	6	4	6	9	9
Hartford	203	203	200	167	114	63	59	53	63	69
Hartland	1	1		2		2	2			
Manchester	9	9	11	14	20	17	13	12	12	12
New Britain	23	23	22	26	11	11	18	17	13	16
New Hartford	3	2	1	2	2	1		1	1	
Newington	17	16	15	8	8	11	12	16	14	17
Plainville	1	3	4	2	2			1		
Portland	6	9	10	7	3	4	3	5	3	
Rocky Hill	14	8	12	19	22	26	24	22	19	15
Simsbury	19	27	12	25	25	28	27	21	22	19
Somers	4	1	1	1	1					
South Windsor	10	10	7	9	5	4	7	7	6	7
Southington	32	33	29	21	12	15	16	10	12	14
Suffield	13	10	9	5	5	7	6	6	6	4
Vernon	11	7	12	13	10	8	4	5	6	5
West Hartford	30	25	27	31	27	26	25	19	27	25
Wethersfield	11	11	17	19	20	20	15	15	14	10
Windsor	10	5	9	11	13	15	11	12	8	8
Windsor Locks	5	8	5	6	4	4	6	9	9	9
Region #10	2	5	5	5	2		3	2	2	1
Non-Member LEAs	126	83	82	89	99	78	81	70	62	56
TOTAL	725	639	620	616	507	424	412	393	387	380

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

GREATER HARTFORD ACADEMY OF THE ARTS ELEMENTARY

Student Enrollment by LEA (Continued)

LEA	2012
Avon	8
Berlin	2
Bloomfield	1
Bolton	
Bristol	2
Canton	1
Cromwell	1
East Granby	
East Hartford	2
East Windsor	
Ellington	3
Enfield	4
Farmington	8
Glastonbury	8
Granby	1
Hartford	74
Hartland	
Manchester	2
New Britain	2
New Hartford	
Newington	4
Plainville	2
Portland	
Rocky Hill	2
Simsbury	6
Somers	
South Windsor	1
Southington	1
Suffield	
Vernon	5
West Hartford	11
Wethersfield	
Windsor	2
Windsor Locks	
Region #10	
Non-Member LEAs	11
TOTAL	164

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

GREATER HARTFORD ACADEMY OF THE ARTS MIDDLE SCHOOL

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>
Avon	
Berlin	1
Bloomfield	1
Bolton	
Bristol	4
Canton	
Cromwell	
East Granby	2
East Hartford	3
East Windsor	3
Ellington	
Enfield	6
Farmington	
Glastonbury	4
Granby	
Hartford	84
Hartland	
Manchester	10
New Britain	27
New Hartford	
Newington	1
Plainville	1
Portland	
Rocky Hill	3
Simsbury	
Somers	
South Windsor	
Southington	1
Suffield	2
Vernon	11
West Hartford	4
Wethersfield	1
Windsor	1
Windsor Locks	
Region #10	1
Non-Member LEAs	13
	184
TOTAL	<u><u>184</u></u>

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

ACADEMY OF AEROSPACE & ENGINEERING AND GREATER HARTFORD ACADEMY OF MATH & SCIENCE

Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon	6	6	4	4	6	6	6	3	2	1
Berlin	17	13	7		2					
Bloomfield	11	6	5	8	9	10	11	10	10	12
Bolton	1	1						2	2	2
Bristol	18	14	5	1	1					
Canton	1	3	4	5	4	3	3	1	1	
Cromwell	3	1	2	1	1					
East Granby	4	3	1	1						
East Hartford	18	20	10	2						
East Windsor	4	1	2	1	1					
Ellington	7	8	3	4	6	2	5	9	7	5
Enfield	14	10	1	3	1					
Farmington	10	13	12	9	8	7	8	6	8	8
Glastonbury	3	6	5	6	4		1	3		5
Granby	18	10	9	9	11	13	10	6	6	3
Hartford	208	171	117	114	87	49	62	56	64	77
Hartland	1									
Manchester	23	24	15	18	17	21	21	20	21	20
New Britain	30	34	22	16	12	15	16	16	16	14
New Hartford										
Newington	28	24	21	17	11	9	11	8	8	9
Plainville	5	5	4	3	1					
Portland	1	4	4	4	4					
Rocky Hill	49	37	31	31	25	24	27	24	24	26
Simsbury	3	3	4	7	8	9	10	8	8	8
Somers	1	1								
South Windsor	7	2	2	1						
Southington	34	31	25	23	12	12	10	4	4	4
Suffield	11	10	12	9	12	6	3	3		
Vernon	5	6	4	4	1			2	2	2
West Hartford	28	21	18	12	10	4	3	3	1	2
Wethersfield	21	23	19	11	13	13	13	8	8	5
Windsor	17	14	10	7	8	6	8	7	9	6
Windsor Locks	10	5	3	2						
Region #10	7	3	1	3	1					
Non-Member LEAs	51	35	28	12	7	2	4	3	3	2
TOTAL	675	568	410	348	283	211	232	202	204	211

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

INTEGRATED PROGRAM MODEL
Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon										
Berlin						1	1	1	1	1
Bloomfield										1
Bolton										
Bristol	1				1					
Canton					1	1	1			
Cromwell										
East Granby										
East Hartford							1			
East Windsor										
Ellington									1	1
Enfield										
Farmington									1	1
Glastonbury										
Granby										
Hartford					1	1	1	3	2	2
Hartland										
Manchester										
New Britain	3	2	1	1	3	3	1	1	1	
New Hartford										1
Newington										
Plainville		1	2	1	2	2	3	3	3	2
Portland					1		1	1	1	1
Rocky Hill							1	1	1	1
Simsbury				1						
Somers										
South Windsor										
Southington										
Suffield										
Vernon							1	1	1	1
West Hartford										
Wethersfield	1	1	1	1						
Windsor										
Windsor Locks								1	1	
Region #10								1		
Non-Member LEAs	<u>1</u>	<u>1</u>	<u>1</u>	<u>5</u>	<u>15</u>	<u>18</u>	<u>21</u>	<u>19</u>	<u>18</u>	<u>20</u>
TOTAL	<u>6</u>	<u>5</u>	<u>5</u>	<u>9</u>	<u>24</u>	<u>26</u>	<u>32</u>	<u>32</u>	<u>31</u>	<u>32</u>

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

INTERNATIONAL MAGNET SCHOOL FOR GLOBAL CITIZENSHIP

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Avon					
Berlin	4	3	3		1
Bloomfield	3	3			
Bolton	1	1			
Bristol	5	3			1
Canton		1			
Cromwell	5	2	1	1	1
East Granby					
East Hartford	48	43	31	14	8
East Windsor	2	1			1
Ellington	13	13	5	2	
Enfield	7	3	2	2	1
Farmington	1			1	1
Glastonbury	7	28	34	27	13
Granby					
Hartford	119	107	88	78	60
Hartland					
Manchester	30	23	15	5	5
New Britain	7	1	1	1	1
New Hartford					
Newington	2	4	4	5	4
Plainville	1	1			
Portland	1	1	1	2	2
Rocky Hill	3	3	1	3	4
Simsbury	1				
Somers					
South Windsor	34	18	14	13	5
Southington					
Suffield					
Vernon	11	10	10	7	5
West Hartford	4	5	2	2	5
Wethersfield	15	11	11	5	4
Windsor	1	1	1		
Windsor Locks	1				
Region #10					
Non-Member LEAs	<u>31</u>	<u>25</u>	<u>20</u>	<u>14</u>	<u>3</u>
TOTAL	<u>357</u>	<u>311</u>	<u>244</u>	<u>182</u>	<u>125</u>

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

LINCOLN ACADEMY
Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Avon				
Berlin				
Bloomfield				
Bolton				
Bristol				
Canton				
Cromwell				
East Granby				
East Hartford		1	2	
East Windsor				
Ellington				
Enfield				
Farmington				
Glastonbury	1	1	1	
Granby				
Hartford	1			
Hartland				
Manchester	1		2	2
New Britain				
New Hartford				
Newington			1	
Plainville				
Portland				
Rocky Hill				
Simsbury				
Somers				
South Windsor	2	3	2	
Southington				
Suffield				
Vernon	1			
West Hartford				
Wethersfield	2			
Windsor				
Windsor Locks				
Region #10				
Non-Member LEAs	<u>3</u>	<u>3</u>	<u>1</u>	<u>1</u>
TOTAL	<u>11</u>	<u>8</u>	<u>9</u>	<u>3</u>

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

MEDICAL PROFESSIONS AND TEACHING PREPARATION ACADEMY

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Avon			
Berlin	2	1	3
Bloomfield	9	10	6
Bolton			
Bristol	3	2	3
Canton			
Cromwell	1		
East Granby			
East Hartford	32	24	10
East Windsor	1	1	
Ellington	3	3	
Enfield	19	18	7
Farmington		1	1
Glastonbury	4	3	1
Granby	2	2	
Hartford	90	81	70
Hartland			
Manchester	27	14	9
New Britain	48	45	31
New Hartford	1		
Newington	6	5	4
Plainville	2	2	2
Portland			
Rocky Hill	2	2	2
Simsbury		2	
Somers	2	2	
South Windsor	7	9	4
Southington			1
Suffield	2	3	1
Vernon	15	6	7
West Hartford	7	8	8
Wethersfield	5	2	2
Windsor	18	14	
Windsor Locks	7	4	2
Region #10			
Non-Member LEAs	<u>22</u>	<u>15</u>	<u>5</u>
TOTAL	<u>337</u>	<u>279</u>	<u>179</u>

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

METROPOLITAN LEARNING CENTER

Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon										
Berlin										
Bloomfield	113	117	129	141	138	136	141	138	134	105
Bolton										
Bristol	4	3	1							
Canton			1							
Cromwell										
East Granby	9	7	3	2	1					
East Hartford	37	34	27	24	4	9				
East Windsor	43	43	42	47	42	40	46	41	44	38
Ellington	1	2	1	1	1					
Enfield	70	64	58	43	42	40	43	38	41	33
Farmington										
Glastonbury			1							
Granby	2	3	1	2						
Hartford	168	188	207	214	221	209	200	197	191	173
Hartland										
Manchester	14	7	3	2	1	5				
New Britain	26	25	21	12	6	1				
New Hartford	1									
Newington	3	1								
Plainville	2	1	1							
Portland										
Rocky Hill										
Simsbury	1	1	2	2	1					
Somers										
South Windsor	1	1			1					
Southington										
Suffield	2	1	1	1	1					
Vernon	3	2	2	1		1				
West Hartford	10	8	3	4	8					
Wethersfield	5	3	3	3	2					
Windsor	152	154	152	150	150	168	186	200	203	160
Windsor Locks	40	50	51	63	64	67	65	61	68	64
Region #10			1							
Non-Member LEAs	9	4		1						
TOTAL	716	719	711	713	683	676	681	675	681	573

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

MONTESORI MAGNET SCHOOL
 Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>
Avon			2	2	2	2	1			
Berlin	1		2	2	2	1	1	1		
Bloomfield	15	13	14	15	17	25	29	31	30	29
Bolton	1									1
Bristol	10	7	3	1	2					
Canton									1	2
Cromwell	5	5	4	3	2	2	2	2	2	
East Granby										
East Hartford	19	18	22	27	27	28	25	26	21	19
East Windsor	1	1	2	1	1			1		
Ellington	3	4	3	1	1	1	2	2	2	2
Enfield	1	1	2				1			
Farmington	3	3		2		1				
Glastonbury	5	2	3	1	1		1			1
Granby										
Hartford	141	149	145	158	168	174	166	164	147	137
Hartland										
Manchester	10	10	13	9	8	10	12	12	17	14
New Britain	15	18	17	13	11	10	10	8	9	9
New Hartford		1	1	1	1	1	2			
Newington	13	11	11	3	2	2	2	4	3	4
Plainville	3	3	4	4	3	1	1	1	1	1
Portland										
Rocky Hill	5	3	4	6	7	5	5	4	3	5
Simsbury	1	3	3	2	1	1	1			
Somers	2	2								
South Windsor	2	4	3	1	1	1	2		1	
Southington	2	1	1	2	2	2	1	1	1	1
Suffield										
Vernon	4	4	4	4	4					1
West Hartford	14	14	11	16	11	7	10	9	8	13
Wethersfield	10	14	14	13	12	13	11	9	8	4
Windsor	23	23	23	29	32	34	36	44	45	49
Windsor Locks								1		
Region #10	3	3	3			0	1	1		
Non-Member LEAs	28	33	23	20	14	10	8	10	6	3
TOTAL	<u>340</u>	<u>350</u>	<u>337</u>	<u>336</u>	<u>332</u>	<u>331</u>	<u>330</u>	<u>331</u>	<u>305</u>	<u>295</u>

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

MUSEUM ACADEMY

Student Enrollment by LEA (Continued)

LEA	2012	2011
Avon	5	2
Berlin	2	2
Bloomfield	11	10
Bolton	2	2
Bristol	1	2
Canton	1	
Cromwell	1	1
East Granby		
East Hartford	22	17
East Windsor	2	2
Ellington		
Enfield	10	4
Farmington	1	2
Glastonbury	2	2
Granby		
Hartford	150	121
Hartland		
Manchester	7	6
New Britain	8	5
New Hartford		
Newington	3	12
Plainville		4
Portland	3	3
Rocky Hill	2	3
Simsbury	2	
Somers	2	2
South Windsor	4	
Southington	3	2
Suffield		
Vernon	3	
West Hartford	26	27
Wethersfield	4	5
Windsor	25	21
Windsor Locks	2	1
Region #10	8	
Non-Member LEAs		13
TOTAL	312	271

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

POLARIS CENTER

Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon										
Berlin						1		2		
Bloomfield		1	2	1	1	1	2	1	1	1
Bolton				1	2	1	1	1		
Bristol						1	2		1	2
Canton										
Cromwell	2	1	1							1
East Granby										1
East Hartford	1			2	1	1		2	2	1
East Windsor	2	3	1	2	1	2	4	1		1
Ellington			1						1	1
Enfield	1					1	1	1	2	1
Farmington				1						
Glastonbury	1			1	3	3			1	
Granby					2	1	1			1
Hartford	23	18	17	22	27	24	25	16	13	14
Hartland										
Manchester	1			3	9	9	4	7	1	7
New Britain	4	5	3	4	7	7	7	8	3	6
New Hartford										
Newington	3	3	1		2			2	1	
Plainville							1			
Portland										
Rocky Hill										
Simsbury			1				1			
Somers									1	
South Windsor	3		2	1	1	2		1	2	2
Southington	1	1	1							
Suffield										
Vernon	3	2	4	4	1	1	1	3	1	1
West Hartford				1		1	1	1		1
Wethersfield				2	1					
Windsor	2		1	3	5	4	1	1	2	2
Windsor Locks	1					3	3		1	
Region #10				1						
Non-Member LEAs	10	13	12	4	5	26	27	21	23	22
TOTAL	58	47	47	53	68	89	82	68	56	65

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

PUBLIC SAFETY ACADEMY

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Avon					
Berlin					
Bloomfield	13	15	12	3	
Bolton		1	1	1	1
Bristol	6	2	2		
Canton	2	2			
Cromwell					
East Granby	1	1	1	2	
East Hartford	40	38	39	19	4
East Windsor	9	8	9	5	4
Ellington	2	1	1	4	1
Enfield	58	68	44	33	17
Farmington	1	1	1		
Glastonbury	2	4	4	3	1
Granby	3	3	3	1	
Hartford	149	152	112	100	63
Hartland	1				
Manchester	14	16	9	8	5
New Britain	27	16	5	4	
New Hartford					
Newington	1	2	2	1	
Plainville	1	4	2	1	
Portland	1	1			
Rocky Hill	1	1	1		
Simsbury	1	1	1		
Somers	1				
South Windsor	1	2	2	6	3
Southington	2	1	1		
Suffield					
Vernon	16	15	13	5	2
West Hartford		3	3	1	
Wethersfield	2	4	3	4	1
Windsor	13	12	11	6	
Windsor Locks	8	9	5	6	2
Region #10					
Non-Member LEAs	<u>5</u>	<u>6</u>	<u>6</u>	<u>3</u>	<u>1</u>
TOTAL	<u>381</u>	<u>389</u>	<u>293</u>	<u>216</u>	<u>105</u>

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CAPITOL REGION EDUCATION COUNCIL

REGGIO MAGNET SCHOOL OF THE ARTS

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Avon	30	28	28	22	22
Berlin			1	1	1
Bloomfield	6	3	2		
Bolton					
Bristol	18	13	9	3	3
Canton	10	9	12	11	4
Cromwell					
East Granby					
East Hartford	7	6	5	3	4
East Windsor					
Ellington					
Enfield	1				
Farmington	15	9	8	6	11
Glastonbury					
Granby					
Hartford	166	149	131	82	58
Hartland	1	1			
Manchester	3	2	1		
New Britain	9	4	2	4	3
New Hartford	11	9	2	2	3
Newington					1
Plainville	3	1	2		
Portland					
Rocky Hill					
Simsbury	13	7	13	18	17
Somers					
South Windsor					
Southington	3	3	4	3	3
Suffield	1				
Vernon	3	3	3		
West Hartford	9	11	15	15	15
Wethersfield				2	2
Windsor	2	2	1		1
Windsor Locks					
Region #10	15	8	8		1
Non-Member LEAs	<u>29</u>	<u>16</u>	<u>8</u>	<u>1</u>	<u>3</u>
TOTAL	<u>355</u>	<u>284</u>	<u>255</u>	<u>173</u>	<u>152</u>

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CAPITOL REGION EDUCATION COUNCIL

RIVER STREET SCHOOL
 Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon	2	1	1	1	1	1	1	1	1	1
Berlin	2	2	4	1	4	4	4	3	4	
Bloomfield	1	2	2	3	5	7	6	4	4	3
Bolton	1	1	1	1	1	1	1			
Bristol	4	5	3	5	5	5	5	4	4	4
Canton							1			
Cromwell							1			
East Granby	1	1	1	1	1	1	1	1	1	2
East Hartford	1		1	1	2			1	1	1
East Windsor	1	1	1	2	3	4	3	2	1	1
Ellington	4	2	2	3	3	3	1	1	1	1
Enfield	1	2	4	5	7	7	6	6	7	9
Farmington	4	4	3	2	2	2		2	1	3
Glastonbury	11	10	11	9	9	7	7	5	5	4
Granby			1	1						
Hartford	19	12	14	13	9	4	3	5	8	8
Hartland										
Manchester	6	8	5	5	8	6	7	3	5	4
New Britain	7	8	8	7	3	2	2	4	2	2
New Hartford	1	1	1	1				1	1	1
Newington	4	4	4	4	3	3	4	4	4	3
Plainville							2	2	2	3
Portland	1	1								
Rocky Hill	3	2	1	1	2	2	2	2	2	1
Simsbury	3	4	3	2	4	4	3	3	2	3
Somers	3	5	4	3	3	3	3	2	2	2
South Windsor	5	5	3	3	4	3	3	3	3	1
Southington	5	5	6	7	5	5	3	3	2	3
Suffield	6	6	5	6	6	5	4	2	2	3
Vernon	6	5	6	5	5	6	6	6	5	5
West Hartford	8	7	5	5	3	4	5	5	3	4
Wethersfield	5	3	4	5	2	2	2	3	3	5
Windsor	9	3	9	10	10	10	9	10	7	7
Windsor Locks	3		2		1	1	3	4	4	3
Region #10			1	2	1	1				
Non-Member LEAs	88	95	88	90	86	87	87	86	78	70
TOTAL	215	205	204	204	198	190	185	178	165	157

(Continued on following page)

CAPITOL REGION EDUCATION COUNCIL

SOUNDBRIDGE

Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon										
Berlin	1	3	1		2			1	3	2
Bloomfield							3	4	5	5
Bolton										
Bristol	6	4	4	4	6	6	5	3	5	6
Canton										
Cromwell	1	2								
East Granby									1	1
East Hartford	3	4	3	2	3	3	3	3	1	2
East Windsor										
Ellington	1	1	1							
Enfield	2	1	1					2	2	2
Farmington			1	1						
Glastonbury	1		2		1			1	1	
Granby										
Hartford		1	4	5	6	6	6	7	8	11
Hartland										
Manchester			1	2	1	1	1	3	1	1
New Britain	3	2	4	4	2	4	5	6	4	4
New Hartford										
Newington	7	8	6	9	9	3	4	4	4	4
Plainville	1	2	1	1	1	1	1			
Portland	2	2								
Rocky Hill	6	4	8	4	4		2	2	2	2
Simsbury							1	3	3	3
Somers										
South Windsor	1		2	2	1	1		1	1	1
Southington	1	2	4	4	4	4	3	1	3	2
Suffield										
Vernon	1	1	1	1						
West Hartford	1									
Wethersfield	32	38	33	28	33	5	4	6	6	6
Windsor	3	4	4	3	3	1				
Windsor Locks	1	1	1	1	1	1	1	1	1	1
Region #10								1		
Non-Member LEAs	12	17	21	18	21	25	18	10	13	12
TOTAL	86	97	103	89	98	61	57	59	64	65

(Continued on following page)

TABLE 12

CAPITOL REGION EDUCATION COUNCIL**TWO RIVERS MAGNET HIGH SCHOOL**

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2012</u>
Avon	
Berlin	1
Bloomfield	
Bolton	
Bristol	2
Canton	
Cromwell	
East Granby	
East Hartford	28
East Windsor	1
Ellington	
Enfield	2
Farmington	
Glastonbury	
Granby	
Hartford	28
Hartland	
Manchester	17
New Britain	5
New Hartford	
Newington	1
Plainville	
Portland	
Rocky Hill	
Simsbury	
Somers	1
South Windsor	1
Southington	
Suffield	1
Vernon	
West Hartford	
Wethersfield	1
Windsor	2
Windsor Locks	
Region #10	
Non-Member LEAs	<u>5</u>
 TOTAL	 <u><u>96</u></u>

(Continued on following page)

TABLE 12

CAPITOL REGION EDUCATION COUNCIL

TWO RIVERS MAGNET MIDDLE SCHOOL

Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon										
Berlin	7	3	2							
Bloomfield	5	3	3	3	3	2				
Bolton	1	2	3	4						
Bristol	1	1	1		2					
Canton										
Cromwell			1							
East Granby										
East Hartford	174	207	185	132	133	144	153	137	132	130
East Windsor	2									
Ellington	2									
Enfield	7	9	8	3	2	1				
Farmington										
Glastonbury	26	21	33	48	67	67	72	80	94	92
Granby										
Hartford	113	105	123	161	157	146	146	138	128	135
Hartland										
Manchester	157	196	172	130	131	141	151	141	128	132
New Britain	49	39	28	16	6	4				
New Hartford										
Newington		1	1							
Plainville	3	2	1	1						
Portland	3	4	3	5						
Rocky Hill		3	2	2	1					
Simsbury		2								
Somers										
South Windsor	34	40	57	69	83	73	87	87	112	109
Southington	4	4	2	1	1					
Suffield		1	1							
Vernon	13	7	9	4						
West Hartford		3	3	4						
Wethersfield	6	5	2	2	1	1				
Windsor	10	6	1	1						
Windsor Locks	2	1	1							
Region #10	1			1						
Non-Member LEAs	42	19	16	5	2	2				
TOTAL	662	684	658	592	589	581	609	583	594	598

(Continued on following page)

TABLE 12

CAPITOL REGION EDUCATION COUNCIL

UNIVERSITY OF HARTFORD MAGNET SCHOOL

Student Enrollment by LEA (Continued)

LEA	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Avon	19	13	16	23	24	27	29	32	31	25
Berlin	7	4	2	1						
Bloomfield	10	10	12	13	16	17	15	11	11	16
Bolton	5									
Bristol		5	5	2						
Canton	3	1	1	1	1					
Cromwell	1	2								
East Granby										
East Hartford	11	13	16	9	9	8				
East Windsor	3	1								
Ellington	1		1							
Enfield	6	5	6	1	1	1				
Farmington	19	20	22	21	25	25	19	19	24	30
Glastonbury										
Granby	1									
Hartford	169	167	168	186	205	202	205	209	209	205
Hartland										
Manchester	5	4	4	1	2	2				
New Britain	31	37	33	23	7	4				
New Hartford										
Newington	1	3	2		1	1				
Plainville	3	3	3	1						
Portland	2	2	1							
Rocky Hill	1			1						
Simsbury	20	23	16	24	25	27	30	38	32	29
Somers										
South Windsor	3	4	3					2	2	2
Southington	4	4	3	2						
Suffield	2	2	1							
Vernon	11	11	11	6						
West Hartford	48	59	57	58	56	54	47	41	42	50
Wethersfield	22	26	27	30	33	31	37	29	32	38
Windsor	13	6	8	8	6	7				
Windsor Locks				1						
Region #10	2	2	3	2						
Non-Member LEAs	17	14	9	4	1					
TOTAL	440	441	430	418	412	406	382	381	383	395

CAPITOL REGION EDUCATION COUNCIL

TUITION RATES PER STUDENT

Program Name	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
River Street Day Program	\$ 58,212	\$ 58,212	\$ 58,212	\$ 56,516	\$ 54,341	\$ 51,754	\$ 49,289	\$ 46,942	\$ 44,708	\$ 42,578
River Street Extended Day Program Summer	4,339	4,339	4,256	4,132	3,973	3,784	3,604	3,432	3,269	3,113
Group Home Regular	15,713	15,713	15,403	14,944	14,368	13,684	13,033	12,412	11,821	11,258
Academic Regular	19,343	19,343	18,963	18,412	17,704	16,861	16,058	15,293	14,565	13,872
River Street Summer Program	5,620	5,620	5,510	5,352	5,147	4,902	4,668	4,446	4,235	4,034
Soundbridge Program Full Day	44,657	43,782	42,594	41,744	39,756	38,044	36,669	33,953	31,732	29,732
Half Day	24,111	23,638	22,950	22,500	21,531	20,703	19,955	18,477	17,268	15,268
Integrated Program Model	109,543	109,543	109,543	91,285	76,070	69,155	62,868	57,153	51,957	47,234
Integrated Program Model Summer Program	22,307	22,307	22,307	18,589	14,299	12,434	10,812	9,402	8,395	7,495
Polaris Center	58,113	58,113	56,417	54,247	52,161	49,677	47,311	45,058	42,912	40,869

Source: Capitol Region Education Council Business Services Department

CAPITOL REGION EDUCATION COUNCIL
WORKFORCE ANALYSIS
NUMBER OF EMPLOYEES LAST TEN YEARS

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Job Categories:										
Officials and managers	157	129	119	99	107	105	100	84	82	76
Professionals	837	764	659	614	639	603	511	504	487	497
Technicians	128	118	110	78	77	80	76	74	72	76
Office and clerical	123	100	98	88	87	88	86	82	81	79
Operatives (semi-skilled)	8	8	8	8	7	7	9	9	9	8
Service workers	<u>483</u>	<u>435</u>	<u>380</u>	<u>353</u>	<u>389</u>	<u>345</u>	<u>325</u>	<u>315</u>	<u>276</u>	<u>282</u>
Total Workforce Analysis	<u><u>1,736</u></u>	<u><u>1,554</u></u>	<u><u>1,374</u></u>	<u><u>1,240</u></u>	<u><u>1,306</u></u>	<u><u>1,228</u></u>	<u><u>1,107</u></u>	<u><u>1,068</u></u>	<u><u>1,007</u></u>	<u><u>1,018</u></u>

Source: CREC's Human Resource Department

CAPITOL REGION EDUCATION COUNCIL

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Education:										
Land	\$ 9,676,175	\$ 9,676,175	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 2,171,178
Buildings and improvements	85,844,259	78,173,076	76,359,973	67,113,954	66,059,698	64,044,935	63,985,134	60,529,341	51,681,596	52,418,497
Vehicles	2,210,616	1,930,665	1,630,345	1,464,195	1,241,764	1,045,797	1,061,739	909,719	747,816	864,380
Furniture, fixtures and equipment	7,903,268	6,888,991	6,931,029	5,226,655	5,389,902	5,024,525	4,841,774	5,380,876	4,818,264	4,073,652
Construction in progress	90,291,872	10,683,475	1,760,797	6,842,058	5,292,089	489,523	62,657	3,336,379	12,097,958	10,640,432
Facilities:										
Land	332,000	332,000	332,000	332,000	332,000	332,000	332,000	332,000	332,000	332,000
Buildings and improvements	5,316,768	3,704,616	3,680,055	3,669,966	3,669,966	3,660,566	3,367,706	3,276,720	3,123,235	3,123,235
Vehicles	33,240	33,240	49,640	33,240	14,435	14,435	14,435	14,435	14,435	3,085
Furniture, fixtures and equipment	463,851	298,654	294,756	294,756	298,841	288,464	279,107	278,143	273,421	249,248
Administration:										
Buildings and improvements	4,089	4,089								
Vehicles										
Furniture, fixtures and equipment	317,276	423,794	473,332	463,663	579,360	606,219	590,207	784,661	773,350	686,648
Construction in progress								4,700	4,700	
Total	<u>\$ 202,393,414</u>	<u>\$ 112,148,775</u>	<u>\$ 93,404,852</u>	<u>\$ 87,333,412</u>	<u>\$ 84,770,980</u>	<u>\$ 77,399,389</u>	<u>\$ 76,427,684</u>	<u>\$ 76,739,899</u>	<u>\$ 75,759,700</u>	<u>\$ 74,562,355</u>