

# Comprehensive Annual Financial Report

# Fiscal Year Ended June 30, 2007



111 Charter Oak Avenue Hartford, CT 06106 860-247-CREC www.crec.org

# CAPITOL REGION EDUCATION COUNCIL Hartford, Connecticut

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED JUNE 30, 2007



# **Capitol Region Education Council**

111 Charter Oak Avenue Hartford, CT 06106 860-247-CREC fax 860-246-3304 www.crec.org crec@crec.org

### **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

### JUNE 30, 2007

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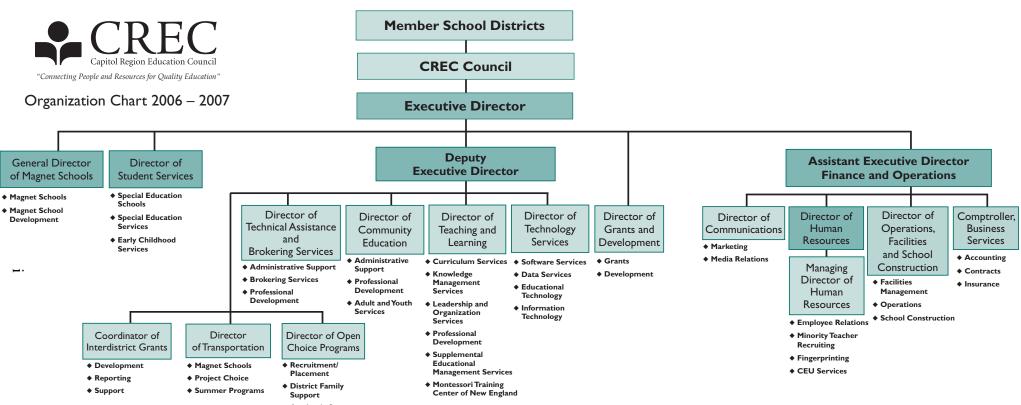
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**Introductory Section** 



Academic Support



Connecting People and Resources for Quality Education



- committed to the improved quality of public education;
- provide cost effective services to member districts and clients:
- listen and respond to client needs for the improved quality of public education, and
- provide leadership in the region through the quality of its services and its ability to identify and share quality services of its member districts and other organizations committed to public education.

school systems to meet their needs and the needs of students.

- Each student in the public schools of the Capitol Region will demonstrate learning at ever higher levels.
- Each student in the public schools of the Capitol Region will demonstrate, by the end of grade 3, high levels of literacy.
- Each student in the public schools of the Capitol Region will participate in learning environments that more nearly reflect the diversity of the region's population.

Member Districts: Avon Berlin Bloomfield Bolton Bristol Canton Cromwell East Granby East Hartford East Windsor Ellington Enfield Farmington Glastonbury Granby Hartford Hartland Manchester New Britain New Hartford Newington Plainville Portland Region #10 Rocky Hill Simsbury Somers Southington South Windsor Suffield Vernon West Hartford Wethersfield Windsor Windsor Locks

### 2006-2007 Governance

### Board of Directors

Berlin - John Richards Bolton - John Hambrook Canton - Frank Byus - Chair Granby - Cal Heminway Hartford - David MacDonald Plainville - Becky Tyrrell Region 10 - Beth Duffy - Sec/Treasurer Simsbury - Lydia Tedone - Vice Chair Southington - Jerry Belanger West Hartford - Terry Schmitt

### **Council Representatives**

Avon - Dr. Angela Shelton Berlin - John M. Richards Bloomfield - Shirley Thompson Bolton - John Hambrook Bristol - Christopher C. Wilson Canton - Frank Byus Cromwell - Shirley Banic East Granby - Michaela Rosenberger East Hartford - Karen S. Howe East Windsor - Terri Willingham Ellington - Ann Marie Hayes Enfield - Joyce P. Hall Farmington - Mary Grace Reed Glastonbury - Elizabeth Rogan Granby - Cal Heminway Hartford - David MacDonald Hartland - Amy Bourgue New Britain - Peter Kochol Newington - Helen W. Nelson Plainville - Becky Tyrrell Portland - Honora Kenney Region 10 - Beth Duffy Burlington - Peter Turner Rocky Hill - Charles McMonigle Simsbury - Lydia Tedone Somers - Joan Formeister Southington - Jerry Belanger Suffield - Lauren Life Vernon - Amarjit Buttar West Hartford - Terry Schmitt Wethersfield - Janis K. Malec Windsor Locks - Brenda Ives Windsor - Doreen Richardson

### **Professional Advisory Board**

Avon, Richard Kisiel Berlin, Michael Cicchetti Cromwell , Matt Bisceglia East Granby, Christine Mahoney East Hartford, Marion Martinez Enfield, John Gallacher Farmington, Robert Villanova Hartford, Jacqueline Jacoby (Professional Advisory Board continued) Glastonbury, Alan Bookman Granby, Gwen Van Dorp New Britain, Doris Kurtz New Hartford, Philip O'Reilly Newington, Ernest Perlini Plainville, Kathy Binkowski Portland, Sally Doyen Region 10, Paula Schwartz Rocky Hill, Cam Vautour Southington, Harvey Polansky South Windsor, Robert Kozaczka Suffield, John Reynolds Windsor, Elizabeth Feser Windsor Locks, Gregory Little

### **CREC** Administration

Bruce E. Douglas, Ph.D., *Executive Director* 

Colleen A. Palmer Deputy Executive Director

Donald P. Walsh, Assistant Executive Director, Finance & Operations

Joe Townsley, General Director, Magnet Schools

Frances DiFiore, Assistant Director of Magnet Schools, Director of Teaching & Learning

Richard A. Cormier, Director of Human Resources

Jacqueline L. Wasta, Director, Student Services

Douglas Casey, Director of Technology Services

Mark O'Donnell, Ph.D., Director, Grants Division

Linda L. Russell, Director, Technical Assistance & Brokering Services

Andrew Tyskiewicz, Director, Community Education, Training and Employment Services

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Capitol Region Education Council, Connecticut

For its Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2006

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

Kome flow

President

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**Executive Director** 



**Business Services** 



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November 10, 2007

To the Board of Directors and Council Capitol Region Education Council

This is the Comprehensive Annual Financial Report (CAFR) of the Capitol Region Education Council (CREC) for the fiscal year ended June 30, 2007. The purpose of the report is to provide citizens, member boards of education, investors, grantor agencies and other interested parties with reliable financial information about CREC. CREC's Business Services Division is responsible for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures. We believe that the data presented in this annual report is accurate in all material aspects; it is presented in a manner designed to fairly set forth the financial position and results of operations of CREC, as measured by the financial activity of its funds. The report contains all disclosures necessary to enable the reader to gain an understanding of CREC's financial affairs.

Management's discussion and analysis (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

### **REPORTING ENTITY**

CREC is the oldest and largest of Connecticut's six regional educational service centers (RESCs). CREC serves 35 member public school districts of North Central Connecticut. CREC was established in 1966 as a "grassroots" effort of local school districts, organized under the provisions of the Connecticut General Statutes, Section 10-66 a.-n. CREC's mission is to improve the quality of public education through cooperative programs.

Pursuant to C.G.S. 10-66c, CREC, as a regional educational service center, is a body corporate and politic and, as such, is a public educational authority acting on behalf of the State of Connecticut. The Internal Revenue Service has determined CREC to be an organization described in Section 170 (c) (1) of the Code. The Connecticut State Department of Education (SDE) is CREC's regulatory agency. Publicly elected board of education members appointed by each member school district govern CREC. The term of office of Council directors may not exceed three years. The Council appoints an executive director to serve as the executive agent of CREC.

CREC provides a diverse range of services in education, health and human services. Some of the major services provided to member districts include regional programs providing education and related health services for children with disabilities in the least restrictive environment, magnet schools promoting integrated and quality education, early childhood intervention initiatives, staff development programs and technical assistance services. The financial statements include all of the funds of CREC.

### ECONOMIC CONDITION AND OUTLOOK

The agency's economic condition is dependent upon the extent to which the primary purchasers of CREC services (local boards of education and the State) continue or increase their utilization of CREC services. CREC responds

Both the State and the local school districts, through their purchase of CREC's services, recognize the benefits of delivering educational services on a regional, cooperative basis. CREC's tradition of providing essential services with the flexibility to develop and modify program offerings based on market factors will continue. Current economic conditions indicate the slow growth environment in which CREC has operated during recent years, but CREC's services remain in demand. Revenue growth is expected to remain steady in 2008 as the State of Connecticut, the City of Hartford and member school districts continue to address budgetary concerns by utilizing CREC. CREC will continue to anticipate and identify new initiatives to provide increased sales of services to school districts.

### FUTURE PLANS

### Quality and Integrated Education:

Public Act 97-290, An Act Enhancing Educational Choices and Opportunities, sets forth the basis for much of the continued growth expected in quality and integrated education program activities. Specifically, this act requires each school district to immediately provide educational opportunities for students to interact with students and teachers from varied racial, ethnic and economic backgrounds and from other communities.

CREC has long held quality, integrated education as a primary focus. As a leader in promoting diversity, the application of CREC's core beliefs, mission, goals and objectives has resulted in tangible progress toward achieving this goal in our region. We expect that our magnet school enrollment, the Choice program, Interdistrict grants and other funding will continue to increase through 2008 and in future years, as the State responds to the racial and ethnic isolation in the Capitol Region and as a response to the State's settlement of Sheff vs. O'Neill diversity case.

Eight CREC magnet schools provided educational opportunities in the region during 2006-2007: the Metropolitan Learning Center (MLC) magnet school in Bloomfield; the East Hartford/Glastonbury Elementary Magnet School (EHGEMS) in East Hartford; the Greater Hartford Academy of the Arts (GHAA) in Hartford; the Greater Hartford Academy of Math and Science (GHAMAS) in Hartford; the Montessori Magnet in Hartford; the Two Rivers Magnet Middle School in East Hartford; the Great Path Academy in Manchester; and the University of Hartford Magnet School in Hartford. Our magnet school enrollment is over 2,950 students in 2007-2008 and our magnet school budgets total \$41,408,275. Our magnet schools will continue to grow and attract students by allowing them to focus on specific talents or interests, while studying a challenging core curriculum of language arts, mathematics, science, social studies and languages in a diverse environment. The Greater Hartford Academy of the Arts in 2007-2008 is offering full-time classes for 40 ninth graders, and the Great Path Academy has expanded its offering to tenth graders.

The Learning Corridor is a 16-acre, 350,000 square foot campus comprised of four interdistrict public magnet schools. In addition to four magnet schools, the campus also includes a Commons Building (cafeteria, offices, gymnasium and pool), the Theater of Performing Arts and a parking garage. CREC currently manages this property under contract to the City of Hartford.

The State of Connecticut has increased the funding for the construction of magnet schools, but has not adequately changed the basic funding formula for operating them, leaving an increasing gap in predictable operating funds for existing magnet schools and future magnet schools. CREC is working with State legislators, the Connecticut Department of Education, and magnet school stakeholders to address this issue. We anticipate that a better funding formula will be instituted in the future in order to improve the operation of magnet schools.

The Capitol Region Choice program served approximately 1,050 Hartford students who attended school in 28 CREC districts during the 2006-2007 school year. For the 2007-2008 school year, the Choice program will serve approximately 1,134 Hartford students in 28 districts and 120 schools. CREC plans to continue to manage and expand the Choice Program in future years through increased counseling and academic support, thereby increasing the avenues for funding highly effective Interdistrict programs, and improved and enhanced Choice and Magnet School transportation services. A new after-school academic remediation program targeting underperforming Choice students who attend school in the Greater Hartford suburbs is now being offered at CREC's Coltsville facility. The goal of the program is to ensure that our Choice students develop the academic skills to perform at or above level on the CMTs and CAPT tests which they take in their receiving schools.

The Interdistrict grants program also continues to respond to racial and ethnic isolation in the Capitol Region and has 21 grants in 2007-2008 with awards totaling \$1,839,889.

### Student Services Division:

River Street School, which provides services to children and adolescents with Autism and developmental disabilities, renovated a building adjacent to the school in 2006. The first full year of occupancy in the new location was 2006-07, which has enabled the program to improve the services it provides to children and districts. Specifically, the additional space has allowed for an increase in highly specialized classrooms for children with significant behavioral concerns. The Children's Therapy Specialists, located in the new building, provides occupational therapy services to children with extended hours on weekends and evenings. The new facility is also the home base for the program's outreach services. Soundbridge, a program serving children with hearing impairments, has begun a collaborative master's level program with the University of Hartford, designed to certify new teachers of the hearing impaired. Soundbridge has also received a grant for the expansion of the building, doubling its size. Plans are underway with an anticipated groundbreaking in the spring of 2008. The John J. Allison, Jr. Polaris Center has expanded its enrollment and its mental health services. The options for treatment and evaluation of students with social and emotional needs have been enhanced. Meanwhile, the Center has submitted a proposal to the State to renovate one of the residential houses to accommodate younger students in a separate academic environment adjacent to the school.

We continue to expand and develop our capacity in the area of early childhood services. Currently, Student Services manages the Parent Aide, Parent Intervention Program (PIP) and Birth to Three services. It also houses the Hartford Association for the Education of Young Children (HAEYC) which helps area day care providers with the accreditation process. The Project Choice Early Beginnings (PCEB) Kindergarten program supports 75 Hartford kindergarteners who attend school and after care programs in suburban settings. The suburban teachers receive extra support and training in literacy from the PCEB staff. The School for Young Children on Asylum Hill (SYCAH), in collaboration with Hartford's Asylum Hill Congregational Church and Saint Joseph College, has completed its first full year of service. This program is now exploring ways to expand the number of children and families it serves. Additionally, the Student Services staff is working with SYCAH in hopes of developing a professional development center for area teachers and early care providers.

### Technical Assistance and Brokering Services Division (TABS):

TABS is offering the first Connecticut Advanced Alternate Route to Certification Program in Special Education. Upon successful completion, the first cohort of 12 teachers will gain this cross endorsement in the summer of 2008. A second group will begin the program in the second semester this year. There are already individuals expressing interest in the third group, scheduled to begin in June 2008.

TABS has also developed a new Master Instructional Coaches Academy in partnership with Kansas University, in which certified trainers are learning advanced skills to coach classroom teachers in various instructional and behavioral issues. There are currently 21 individuals from districts are enrolled in instructional coaching. An additional 11 are enrolled in the Master Instructional Coaches Academy.

A new Speech and Language Assistant Program (SLPA), in collaboration with SDE and Manchester Community College, is also under way. There are currently 17 students in the SLPA program taking the first course this fall; courses will continue in the spring. To date, there have been over 70 inquiries about the SLPA program since October. Registration for the spring will be scheduled in the near future.

In addition, the division will continue to provide agency-wide professional development for CREC's administrators, faculty and staff.

### Community Education Division:

The Division of Community Education will continue to address the needs of adults and families in the Capitol Region through its many community-based programs. Programs include pre-vocational and literacy training, English as a Second Language classes and family development initiatives. The division's work bridges the gap between parents and schools and initiates intergenerational community projects. The Division is the sole provider for statewide professional development for Connecticut's 1,500 Adult Education teachers, as well as the coordinator of several other professional development initiatives such as the School to Career and Teaching American History projects. The work of the division will positively impact regional efforts for human resource development and serve as an economic catalyst.

### Grants and Development Division:

In 2005-2006, CREC's Grants and Development Division expanded to include another grant writer to raise private funds. In 2006-2007, the Grants and Development Division recruited a cadre of consultant grant writers in the effort to apply for more grants for CREC districts and CREC programs. In 2007-2008, the Grants and Development Office will again work to raise funds to meet the objective of reducing district tuition charges for CREC schools and programs. Grant coordinators in each division will work closely with Grants and Development staff to identify areas of greatest need and assist in the preparation of grant applications to address those needs. In the fall of 2007, the CREC divisions developed a theme for the entire organization for its 2007-2008 development fund raising efforts. The theme, "Educational Workforce Excellence" is a cross-divisional effort that will not only affect CREC programs and schools, but will help CREC school districts in the effort to train, recruit and hire teachers and support staff who are highly qualified.

### Institute of Teaching and Learning:

The Institute of Teaching and Learning has increased its capacity to meet the needs of our districts, as well as CREC's magnet schools, by providing multiple professional development opportunities to tailor instruction for students in diverse classrooms. Our education specialists will provide services including workshop trainings, coaching program development and on-site consultation. Specific areas include Differentiated Instruction, Curriculum Development, Response to Intervention, Classroom Walkthrough Training, Supplemental Educational Services (NCLB), Data Driven Decision Making, Making Standards Work and Effective Teaching Strategies. A new initiative is the development of a Common Assessment Consortium in the region. CREC's education specialists will be working with member districts to refine and develop common assessments.

Professional staff from the Institute of Teaching and Learning are working in partnership with the School Improvement Unit of the Connecticut State Department of Education to support identified districts in need of improvement to implement the Connecticut Accountability Initiatives. We will continue to manage the supplemental educational service program in Hartford Public Schools, where we have 2,000 students enrolled in tutoring services.

The Institute will continue to provide numerous workshops in the region with national and local speakers in areas of professional learning that are important to our districts. Some of the speakers scheduled for the 2007-2008 year are Larry Ainsworth, Cris Tovani, Ken O'Conner and Greg Tang.

### Operations, Facilities and School Construction Division:

The school construction office will continue to serve the Wallingford Vocational-Agricultural School Building Committee as its "owner's representative." Our role is to represent the building committee's interests in this \$28 million project. We will be actively engaged in this project for the next two years and expect to be in the construction phase by spring of next year.

In addition to providing project management services for districts during 2006-2007, we developed Operations Plans and Educational Specifications for the submission of grant applications (EDO49s) for newly proposed magnet schools. We have developed six grant applications which were submitted to the State Department of Education.

We have selected the architect for the Soundbridge addition utilizing the newly adopted bidding requirements for selection based on the "lowest, qualified, responsible bidder." We plan to begin the design work for this project by the end of November 2007.

We continue to provide districts and municipalities with assistance to participate in CL&P-sponsored lighting upgrade programs. We are now providing this assistance to several school districts outside of the CREC region as a result of its endorsement by the CT RESC Alliance. In addition, we plan to offer a similar program that extends the same financial incentive (zero percent financing) to upgrade mechanical equipment and controls. This program will demonstrate the same benefits as our lighting initiative, reduced energy consumption and cost savings.

The division will continue to manage and maintain approximately 1,000,000 square feet of space that CREC currently occupies.

### Technology Services Division:

Technology Services has developed several new areas of service delivery in response to the evolving needs of the districts. To provide school leaders and teachers with more timely and relevant information about student performance, the division has leveraged its existing knowledge of data-driven decision making into professional development and consulting services for schools. On a broader scale, the division has aligned itself with key data-management system providers — such as Microsoft, PowerSchool, ProTraxx and Tyler — to provide volume purchasing discounts, contract negotiating, custom hosting, development, implementation and management services to districts in support of these systems.

In the area of information technology, the division has expanded its consulting services beyond operational support to more strategic areas of systems planning and development. The agency has enabled districts to reduce their functional costs and operational risk by engaging CREC's Wide Area Network department in the provision of business continuity, monitoring, security, and network administration. The Technology Services division will continue to deepen the offerings it provides to schools, including "virtual chief information officer (CIO)" services to empower districts with strategic vision in the latest IT best practices.

### Business Services Division:

CREC's Cooperative Purchasing offer to districts throughout Connecticut grew significantly in 2006-2007; total district expenditures exceeded \$8 million. The program should continue to grow during 2007-2008. The program provides volume discount opportunities based on aggregated advance bidding and awards in technology, school supplies and numerous other products.

### FINANCIAL INFORMATION

The management of CREC is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of CREC are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting standards. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the valuation of costs and benefits requires estimates and judgments by management.

### Single Audit:

As a recipient of federal and state financial funds, CREC is required to undergo a single audit in conformance with: a) the provisions of the Federal Single Audit Act of 1984 as amended in 1996, b) the U.S. Office of Management and Budget Circular A-133, *Audits of State, Local Governments and Non-Profit Organizations* and c) the Connecticut State Single Audit Act. Information related to these single audits, including the schedule of federal and state financial assistance, the findings and recommendations and auditor's reports on the internal control structure, and our compliance with applicable laws and regulations, is issued under separate cover and is not included in this report.

As part of CREC's single audit described above, tests are conducted to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that CREC has complied with applicable laws and regulations. The results of CREC's single audit for the fiscal year ended June 30, 2007 provided no instances of material weakness in the internal control structure or significant violations of applicable laws and regulations.

### **Budgetary Controls:**

CREC maintains budgetary control at the program level. The objective of our budgetary control is to ensure compliance with legal provisions embodied in the annual appropriated budget, as presented by the management of CREC and approved by the Board of Directors of CREC. The Business Services Division performs budget administration. CREC maintains a formal encumbrance system during the course of the fiscal year. Outstanding encumbrances lapse at year-end and are not recorded as budgetary expenditures. They may be re-encumbered in the new year as expenditures against the newly adopted budget.

### **OTHER INFORMATION**

### **Independent Audit:**

State statute requires an annual audit of the books of account, financial records and transactions of all CREC programs by independent certified public accountants appointed by the Representative Council. This requirement has been complied with, and the report of the independent accountants has been included in this report.

### Awards and Acknowledgements:

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Capitol Region Education Council for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2006. This was the fourteenth consecutive year that CREC has received this prestigious award. In order to be awarded a Certificate of Achievement, CREC must publish an easily readable and efficiently organized CAFR that satisfies both accounting principles generally accepted in the United States of America and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the dedicated service of the staff of the Business Services Division. We wish to express our appreciation to all members of the division who assisted with the preparation of this report.

We are grateful to the Council's independent auditors, Blum, Shapiro & Company, P.C., for their professional assistance and advice during the course of this audit. We also thank CREC's board of directors and our executive director for their interest and support in planning and conducting the financial operations of CREC in a responsible and progressive manner.

Respectfully submitted,

Jacomp

Donald P. Walsh Assistant Executive Director Finance and Operations

Jeffrey E. Ivory Comptroller

**Financial Section** 

Blum, Shapiro & Company, P.C. Certified Public Accountants and Business Consultants

29 South Main Street P.O. Box 272000 West Hartford, CT 06127-2000 blumshapiro.com

Tel 860.561.4000 Fax 860.521.9241

# BlumShapıro

### **Report of Independent Accountants**

To the Board of Directors and Council **Capitol Region Education Council** Hartford, Connecticut

We have audited the accompanying financial statements of the governmental activities, the businesstype activities, each major fund and the aggregate remaining fund information of the Capitol Region Education Council as of and for the year ended June 30, 2007, which collectively comprise the Capitol Region Education Council's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Capitol Region Education Council's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of CREC's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Capitol Region Education Council, as of June 30, 2007, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 9, 2007 on our consideration of the Capitol Region Education Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in conjunction with this report in considering the results of our audit.

Management's discussion and analysis on pages 3 through 10 and budgetary comparison information on page 39 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Capitol Region Education Council's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the audit of the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the audit of the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the audit of the basic financial statements and, accordingly, we express no opinion on them.

Blum, Shapino + Company, P.C.

November 9, 2007

### CAPITOL REGION EDUCATION COUNCIL MANAGEMENT'S DISCUSSION AND ANALYSIS JUNE 30, 2007

This section of the Capitol Region Education Council's (CREC) Comprehensive Annual Financial Report (CAFR) presents our discussion and analysis of the financial performance of CREC for the fiscal year ended June 30, 2007. Readers should refer to the transmittal letter at the beginning of this report and the financial statements which immediately follow this section.

### FINANCIAL HIGHLIGHTS

- The total cost of all of CREC's programs was \$103.6 million.
- The General Fund reported a fund balance this year of \$10.8 million, up from \$9.6 million last year.
- During the year, CREC's governmental revenues of \$101 million were \$686 thousand greater than expenses for governmental activities (before transfers).
- CREC's net assets increased by \$569 thousand as result of this year's operations. While net assets of our business-type activities decreased by \$218 thousand, net assets of our governmental activities increased by \$787 thousand.
- Overall, the growth in CREC's net assets reflected increased demand for special education services, increased enrollment and a greater demand for CREC's services by school districts.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

The CAFR is CREC's annual financial report, containing introductory material, the basic financial statements and additional statements and schedules with financial, economic and demographic information. The basic financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The first two statements are government-wide statements that provide both short-term and long-term information about CREC's overall financial health. The fund financial statements provide detailed information about the individual parts of CREC - its governmental, proprietary and fiduciary funds.

### Government-Wide Financial Statements

The analysis of CREC as a whole is presented on Exhibits I and II. Exhibit I, the statement of net assets and Exhibit II, the statement of activities, present comprehensive financial information about all of the activities of CREC (except fiduciary activities) as a whole and provide both short-term and long-term information about CREC's finances. Accounting methods used are similar to those of private sector companies. These two statements report CREC's net assets and changes in them. CREC's net assets (the difference between assets and liabilities) is one way to measure CREC's financial health, or financial status. Over time, increases or decreases in CREC's net assets are one indicator of whether its financial health is improving or declining.

In the government-wide statements, CREC's funds are divided into two types of activities:

- *Governmental activities* Most of CREC's basic services are reported here, including education, health and human services. CREC's major services include regional programs that provide education and related health services for children with disabilities in the least restrictive environment, magnet schools that promote integrated and quality education, and early childhood programs that provide intervention initiatives. Federal and State grants, contracts, tuition and room and board charges finance most of these activities.
- *Business-type activities* CREC provides products and services directly to the public and other governmental agencies in exchange for fees and charges. CREC's business activities include technical assistance consulting services, technology services, training school facility services and teaching and learning professional development workshops.

### Fund Financial Statements

The fund financial statements begin with Exhibit III and provide detailed information about the major funds – not CREC as a whole. CREC establishes categories of funds comprised of many individual funds to help control and manage financial activities for particular purposes, such as the Grants and Contracts Fund, to show that it is meeting legal responsibilities for using revenues such as grants received for education from the State Department of Education. CREC's funds are divided into three categories: governmental, proprietary and fiduciary.

• *Governmental Funds (Exhibits III and IV)* - Most of CREC's basic programs and services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. A fund represents a group of related accounts which are segregated for specific activities or objectives. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed, short-term view of CREC's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are greater or fewer financial resources that can be spent in the near future to finance CREC's programs. The relationship (or differences) between the information provided in the governmental funds statements is described in a reconciliation at the bottom of the governmental fund financial statements.

CREC operates 62 governmental programs. The individual programs are described and the fund accounts are detailed in the Combining and Individual Fund Statements and Schedules section.

The CREC Council adopts an annual budget for each of its governmental programs. A budgetary comparison statement has been provided for the General Fund and the Special Revenue Fund to demonstrate compliance with the adopted budget.

• *Proprietary Funds (Exhibits V, VI and VII)* - Proprietary funds are reported in the same way as the government-wide statements. CREC has two types of proprietary funds:

CREC's 16 enterprise funds (a type of proprietary fund) provide products and services directly to other RESCs, school districts and the public in exchange for fees. CREC identifies specific product and service needs within the community and establishes the means of delivery and pricing. The enterprise funds are the same as the business-type activities reported in the government-wide statements, but provide more detail and additional information, such as cash flows.

Internal service funds (the other type of proprietary fund) are created to provide goods or services to other CREC programs such as staff development and training, support staff services, a defined contribution plan, a self-funded health insurance plan and a self-funded unemployment compensation plan.

• *Fiduciary Funds (Exhibits VIII and IX)* - Fiduciary funds are used to account for assets CREC holds for the benefit of parties outside the government in a trustee or agency capacity. Examples of fiduciary funds are scholarship funds and student activities funds. These activities are excluded from CREC's other financial statements because CREC cannot use these assets to finance its operations. CREC is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

CREC's combined net assets increased \$569 thousand, or 0.9%, to \$67.4 million. The increase of CREC's financial position was due to continued strong demand for CREC services, which increased its ability to: a) lower current liabilities by paying down notes payable on the Riverstreet facility and b) increased unrestricted net assets.

# TABLE 1NET ASSETS(In Thousands)

		nmental ivities	Busines Activ	• •	Т	otal
	2007	2006	2007	2006	2007	2006
Current assets Capital assets, net of	\$ 22,326	\$ 22,563	\$ 736	\$ 869	\$ 23,062	\$ 23,432
accumulated depreciation	56,652	57,847	13	17	56,665	57,864
Total assets	78,978	80,410	749	886	79,727	81,296
Current liabilities	5,920	8,332	1,539	1,486	7,459	9,818
Long-term liabilities outstanding	4,843	4,650	46	18	4,889	4,668
Total liabilities	10,763	12,982	1,585	1,504	12,348	14,486
Net assets: Invested in capital assets, net of related debt Restricted for:	51,159	51,855	13	17	51,172	51,872
Trust purposes: Nonexpendable Unrestricted	17 17,039	17 15,556	(849)	(635)	17 16,190	17 14,921
Total Net Assets	\$68,215	\$67,428	\$(836)	\$ (618)	\$ <u>67,379</u>	\$66,810

Net assets of CREC's governmental activities increased 1.2%. Even as current assets and capital assets decreased from the previous year, strong demand for services in the special education schools increased unrestricted net assets and helped to fund the decrease in current liabilities.

The financial position of the business-type activities net assets declined by \$218 thousand and was due primarily to lack of sales in technology training for teachers, curriculum development and professional development activities.

Unrestricted net assets - the part of net assets that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation or other legal requirements - changed from \$15.6 million at June 30, 2006 to \$17 million at June 30, 2007, due to strong growth in governmental funds as enrollment in CREC's schools continued to grow.

The unrestricted net assets of business-type activities decreased by 33.5%, from a deficit of \$635 thousand to a deficit of \$848 thousand. Unrestricted net assets decreased by \$213 thousand, due primarily to loss of revenue experienced by the enterprise funds as referenced above. Start up costs for new initiatives to provide training, professional development, curriculum assessment and conference services to member school districts were adversely affected by decreases in district funding and attendance.

### TABLE 2 CHANGES IN NET ASSETS (In Thousands)

			nental ties			-Type ties	_	]	al	
	2007		2006	2007		2006		2007		2006
Revenues:		-		 			-		-	
Program revenues										
Charges for services	\$ 50,200	\$	48,920	\$ 2,853	\$	2,351	\$	53,053	\$	51,271
Operating grants and	50 100		<b>5</b> 1 1 60	110		1.6.6		50.010		51.000
contributions	50,100		51,163	118		166		50,218		51,329
Capital grants and contributions General revenues:			1,183							1,183
Grants and contributions not										
restricted to specific purposes	359		359					359		359
Unrestricted investment	557		557					557		557
earnings	539		445					539		445
Total revenues	101,198	_	102,070	 2,971		2,517	-	104,169	-	104,587
Total revenues	101,190	-	102,070	 2,971		2,317	-	104,109	-	104,307
Program expenses:										
Education	94,926		94,321					94,926		94,321
Facilities	731		420					731		420
Administration	4,639		4,577					4,639		4,577
Interest on debt	216		242					216		242
Montessori Training Center				102				100		
of New England Learning Corridor Theatre				123 52		73		123 52		73
Cooperative Purchasing				13		13		13		13
Regional Fingerprinting Services				80		62		80		62
Office of Communications				1		02		1		02
Staff Development				3		15		3		15
BEST Services				4		1		4		1
Property Rental				1		18		1		18
CASBO Support Services				13		12		13		12
Conference Services				181		166		181		166
Technology Sale of Services				604		532		604		532
Technical Assistance and				420		076		420		076
Brokering Services Understanding By Design				439		876 41		439		876 41
Community Education				310		127		310		127
School Facility Services				273		326		273		326
School Improvement Center				991		653		991		653
-	100 512	-	00 560				-		-	
Total program expenses	100,512	-	99,560	 3,088		2,915	-	103,600	-	102,475
Increase (decrease) in net assets										
before extraordinary item and										
transfers	686		2,510	(117)		(398)		569		2,112
Extraordinary item			(2,343)	. /		. ,				(2,343)
Transfers	101	_	(43)	(101)		43	-		-	
Increase in Net Assets	\$ 787	\$	124	\$ (218)	_ \$	(355)	\$	569	\$	(231)

The total cost of CREC's programs and services increased by 1.1% to \$103.6 million. The expenditures are primarily related to educating and providing services for CREC students and member districts. The administrative activities of CREC were 4.6% of total costs, compared to an equal amount of 4.6% the previous year. The most significant increases were in salaries (6.7%) and employee benefits (7.8%), an increase of \$4.7 million, largely for teachers and paraprofessionals. A significant part of the employee benefits increase was due to an 18% increase from the previous year for teacher's retirement, for which the State of Connecticut ultimately supplies the revenue.

### Governmental Activities

Governmental activities revenue decreased by \$872 thousand, or 0.9%. Approximately 50% of revenues came from charges for services and approximately 50% came from operating grants and contributions. Program revenue in other governmental activities offset the loss of the Hartford School Readiness program of \$4.5 million in 2006.

- Special education services increased revenues in 2007 by providing more services while controlling expenditures.
- Increased revenues in fiscal 2007 resulted from an increase in educational services provided to districts as well as from enrollment growth in the magnet schools.
- Investment income increased from \$445 thousand in 2006 to \$537 thousand, or 21%, in 2007 due to an increase in interest rates and larger carrying balances.

Along with the increased revenues, governmental expenditures also increased by \$952 thousand, or 1%. The absence of the Hartford School Readiness program expenditures of \$4.5 million also lowered the percentage increase over the previous year for salaries and benefits expenditures.

### **Business-Type** Activities

Revenues of CREC's business-type activities (see Table 2) increased by 18% (\$3 million in 2007 compared to \$2.5 million in 2006) and expenses increased by 6%. Expenses exceeded revenues by \$117 thousand. The losses in the business-type activities were primarily attributable to less than anticipated participation by districts in training and professional development workshops.

### FUNDS FINANCIAL ANALYSIS

### **Governmental Funds**

As CREC completed the year, its governmental funds (as presented in the balance sheet - Exhibit III) reported a combined fund balance of \$11.6 million, which increased from last year's \$9.9 million.

The General Fund had a net change in fund balance of \$1.3 million. River Street School had revenues that exceeded expenditures by \$378 thousand, due to the increase in services for special education provided by the school. The Student Services division, which operates all the special education schools, had combined revenues exceeding expenditures of \$526 thousand. With growing enrollments, the magnet schools, in total, had an excess of revenue over expenditures of \$41 thousand. Investment income growth and indirect revenue growth were major contributors to the increased general fund net change in fund balance.

The Grants and Contracts Fund had a net decrease in fund balance of \$26 thousand. Birth To Three and Special Services Support Team had combined revenues over expenditures of \$50 thousand while Related Services and Early Childhood Services had a deficit of \$80 thousand. This accounts for most of the gains and losses in the Grants and Contracts Fund. The Debt Service Fund and Permanent Fund remained relatively unchanged.

### TABLE 3 GOVERNMENTAL FUND BALANCES (In Thousands)

	-	Fund Balance June 30, 2007	 Fund Balance July 1, 2006
General fund	\$	10,840	\$ 9,570
Grants and contracts fund		(361)	(335)
Capital projects fund		101	(399)
Debt service fund		997	998
Permanent fund	-	17	 17
Totals	\$	11,594	\$ 9,851

### **Capital Projects**

The increase of \$500 thousand in fund balance for the special education schools was the most significant item in the Capital Project activity in fiscal 2007. Allocation of fund balances to capital projects is required as the buildings age and capital repairs increase.

### **Proprietary Funds**

Proprietary fund net assets were \$3.2 million at the end of fiscal 2007, an increase of \$312 thousand, or 11%. As previously mentioned, enterprise funds experienced a deficit of \$217 thousand due to less than anticipated participation by districts in training and professional development workshops and increasing costs.

### TABLE 4 PROPRIETARY FUND NET ASSETS (In Thousands)

	_	Balance June 30, 2007	· -	Balance July 1, 2006
Enterprise Fund Internal Service Fund	\$	(835) 3,986	\$	(618) 3,457
Totals	\$_	3,151	\$	2,839

Net assets for the internal service fund increased \$529 thousand, or 15%, and this is attributable to CREC's selfinsurance fund, which realized net income of \$218 thousand, CREC's unemployment fund's net income of \$155 thousand and CREC's wide area network net income of \$145 thousand. These three internal service fund expenditures were less than anticipated and thus contributed to net assets.

### CAPITAL ASSET AND DEBT ADMINISTRATION

### Capital Assets

As of June 30, 2007, CREC had \$56.7 million invested in a broad range of capital assets, including land, buildings, vehicles and equipment (see Table 5). Capital assets net of depreciation decreased 1.2 million, or 2%. The additions to capital assets included technology equipment, vehicles and building improvements. Current year additions were not enough to compensate for the \$1.9 million yearly depreciation expense, which was the primary reason for the decrease in capital assets from the previous year.

### TABLE 5 CAPITAL ASSETS AT YEAR-END (Net of Depreciation) (In Thousands)

	_	Gover Act				Busin Act	ess- tivit	• •		Fota ima ernr	ry
	_	2007	_	2006	· -	2007		2006	 2007		2006
Land Buildings and improvements Vehicles Eurniture, fixtures and equipment	\$	2,225 52,404 341 1,620	\$	2,225 49,998 237 2,046	\$	13	\$	17	\$ 2,225 52,404 341 1,633	\$	2,225 49,998 237 2,063
Furniture, fixtures and equipment Construction in progress	_	62	_	2,040 3,341		15		17	 1,035 62		2,003 3,341
Totals	\$	56,652	\$_	57,847	\$	13	\$	17	\$ 56,665	\$	57,864

More detailed information about CREC's capital assets is presented in Note 1 and Note 6 to the financial statements.

### Long-Term Debt

As of June 30, 2007, CREC had \$3.1 million in bonds and notes outstanding versus \$3.5 million last year - a decrease of 11% as shown in Table 6.

### TABLE 6 OUTSTANDING DEBT, AT YEAR END (In Thousands)

	_	Gover Act		· _		ess-Type tivities		Т	otal	s
	_	2007	 2006	· _	2007	2006	<u> </u>	2007		2006
Bonds payable Notes payable	\$	3,000 131	\$ 3,380 147	\$		\$	\$	3,000 131	\$	3,380 147
Totals	\$	3,131	\$ 3,527	\$	-	\$	\$	3,131	\$	3,527

The decrease in debt reflects the scheduled principal payments on CREC's outstanding bonds. No additional debt was assumed during the fiscal year. CREC maintains a "BBB" rating from Standard & Poor's for its general obligation bonds.

Additional information on CREC's long-term debt and obligations can be found in Note 9 to the Financial Statements.

Connecticut General Statutes (C.G.S.) Section 10-66c defines the borrowing authority for Regional Education Service Centers (RESCs). CREC was established and organized as a RESC under the provisions of C.G. S. Section 10-66a.-n. The statute does not define any limitations on the level or amount of debt which a RESC may borrow.

### FACTORS AFFECTING CREC'S FUTURE

State funding for magnet schools continues to be inadequate. Each year, supplemental funds have been provided by the State Department of Education (SDE) to operate the magnet schools. New parent choice legislation will help with enrollment goals, but will not provide the stable funding formula needed to operate magnet schools. CREC is working with state legislators, SDE and magnet school stakeholders to address this issue.

The Choice program and the Interdistrict Grants funding should continue to increase through 2008 and in future years as the State continues to respond to the educational equity issues in the Capitol Region. Future funding will continue to rest with state priorities.

CREC's continued strength is most evident in the special education schools, where traditional revenue growth is expected to remain steady. The flexibility to develop and modify programs in special education and fill district's needs provides the largest growth opportunity for the agency.

### **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of CREC's finances and to demonstrate CREC's accountability for the funds it receives to all readers of these statements. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Donald P. Walsh, Assistant Executive Director, Finance and Operations, CREC, 111 Charter Oak Avenue, Hartford, CT 06106.

Basic Financial Statements

### EXHIBIT I

## **CAPITOL REGION EDUCATION COUNCIL**

### STATEMENT OF NET ASSETS

### JUNE 30, 2007

		Governmental Activities	Business-Type Activities		Total
Assets:	-			-	
Current assets:					
Cash and cash equivalents	\$	11,642,472	\$ 293,054	\$	11,935,526
Investments		80,081			80,081
Receivables		10,361,314	436,890		10,798,204
Other		241,506	6,237		247,743
Noncurrent assets:					
Capital assets not being depreciated Capital assets, net of		2,287,582			2,287,582
accumulated depreciation		54,364,803	12,778		54,377,581
Total assets	-	78,977,758	748,959	-	79,726,717
Liabilities: Current liabilities: Accounts payable and accrued liabilities		4,647,625	200,279		4,847,904
Internal balances		(1,256,094)	1,256,094		-
Unearned revenue		1,029,021	81,910		1,110,931
Bond anticipation notes payable Noncurrent liabilities:		1,500,000			1,500,000
Due within one year		1,516,607	46,125		1,562,732
Due in more than one year		3,326,055			3,326,055
Total liabilities	-	10,763,214	1,584,408	-	12,347,622
Net Assets: Invested in capital assets,					
net of related debt Restricted for trust purposes:		51,159,292	12,778		51,172,070
Nonexpendable		17,000			17,000
Unrestricted	-	17,038,252	(848,227)	-	16,190,025
Total Net Assets	\$	68,214,544	\$ (835,449)	\$	67,379,095

### CAPITOL REGION EDUCATION COUNCIL STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2007

				Program Revenue	_	Net (Expense) Revenue and Changes in Net Assets						
Function/Program Activities	Expe	enses	Charges for Services		Operating Grants and Contributions	 Capital Grants and Contributions	- ·	Governmental Activities		Business-Type Activities		Total
Governmental activities:												
Education	\$ 94,	926,401 \$	50,012,894	\$	49,796,680	\$	\$	4,883,173	\$	:	\$	4,883,173
Facilities		730,686	2,552		12,378			(715,756)				(715,756)
Administration	4,	638,832	184,636		224,702			(4,229,494)				(4,229,494)
Interest expense		215,873		-	66,204			(149,669)	_			(149,669)
Total governmental activities	100,	511,792	50,200,082	-	50,099,964	 -		(211,746)	-	-		(211,746)
Business-type activities:												
Montessori Training Center of New England		122,900	153,660							30,760		30,760
Learning Corridor Theater		52,232	70,861							18,629		18,629
Cooperative Purchasing		13,207	11,262							(1,945)		(1,945)
Regional Fingerprinting Services		79,949	80,421							472		472
Office of Communications		710	5,125							4,415		4,415
Staff Development		3,008	19,998							16,990		16,990
BEST Services		3,951	5,299							1,348		1,348
Property Rental		1,351								(1,351)		(1,351)
CASBO Support Services		12,524	16,539							4,015		4,015
Conference Services		180,540	164,567							(15,973)		(15,973)
Technology Sale of Services		603,956	403,380		111,872					(88,704)		(88,704)
Technical Assistance Brokering Service		439,405	374,537							(64,868)		(64,868)
Community Education		309,919	345,519		5,840					41,440		41,440
School Facility Services		272,663	300,251							27,588		27,588
School Improvement Center		991,376	901,522							(89,854)		(89,854)
Total business-type activities	3,	087,691	2,852,941	•	117,712	 -		-	-	(117,038)		(117,038)
Total	\$ 103,	599,483 \$	53,053,023	\$	50,217,676	\$ 		(211,746)	-	(117,038)		(328,784)
	General r	evenues:										
			tions not restricted	tos	specific programs			358,832				358,832
			nent earnings		·F · · · · · · · · · · · · · · · · · ·			539,143				539,143
	Transfers		8					100,579		(100,579)		-
			venues and transfer	s				998,554	-	(100,579)		897,975
	Change in	n net assets						786,808		(217,617)		569,191
	Net Asse	ts at Beginn	ing of Year					67,427,736	_	(617,832)		66,809,904
	Net Asse	ts at End of	Year				\$	68,214,544	\$	(835,449)	\$	67,379,095

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### GOVERNMENTAL FUNDS

#### BALANCE SHEET

### JUNE 30, 2007

	_	General Fund														Grants and Contracts Fund		River Street Building	_	Nonmajor Governmental Funds		Total Governmental Funds
ASSETS																						
Cash and cash equivalents Investments Accounts receivable	\$	5,249,157 60,021 6,482,452	\$	477,912 2,374,971	\$	101,949 1,424,051	\$	1,205,374 20,060 4	\$	7,034,392 80,081 10,281,478												
Due from other funds		3,570,226		2,371,971		1,121,001		·		3,570,226												
Other assets	-	220,071		6,018			_	820		226,909												
Total Assets	\$	15,581,927	\$	2,858,901	\$	1,526,000	\$	1,226,258	\$	21,193,086												
LIABILITIES AND FUND BALANCES																						
Liabilities:																						
Accounts payable and accrued	¢	2 002 225	<i>ф</i>	704 402	¢	26.000	¢	1 200	¢	2 027 21 6												
liabilities Due to other funds	\$	3,093,235	\$	706,683 2,258,572	\$	26,000	\$	1,298 55,560	\$	3,827,216 2,314,132												
Deferred revenue		1,648,825		2,238,372				54,117		1,957,388												
Bond anticipation notes payable	_	-,,				1,500,000	_			1,500,000												
Total liabilities	_	4,742,060		3,219,701		1,526,000	_	110,975	. <u>-</u>	9,598,736												
Fund Balances:																						
Reserved		34,384						1,014,118		1,048,502												
Unreserved, reported in: General Fund		10,805,483								10,805,483												
Special Revenue		10,803,485		(360,800)				(117)		(360,917)												
Capital Projects				(300,000)				101,282		101,282												
Total fund balances	-	10,839,867		(360,800)		-	-	1,115,283		11,594,350												
Total Liabilities and Fund Balances	\$	15,581,927	\$	2,858,901	\$	1,526,000	\$	1,226,258														

Amounts reported for governmental activities in the statement of net assets (Exhibit I) are different because:56,534,702Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.56,534,702Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds.928,367Internal service funds are used by management to charge the cost of risk management to individual funds. The assets3,985,832Long-term liabilities, including bonds payable, are not reported in the funds.(4,828,707)Net Assets of Governmental Activities (Exhibit I)\$ 68,214,544

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

### FOR THE YEAR ENDED JUNE 30, 2007

		General Fund	_	Grants and Contracts Funds		River Street Building	_	Nonmajor Governmental Funds		Total Governmental Funds
Revenues:			<b>^</b>		<u>^</u>		<b>.</b>		<u>^</u>	
Tuition	\$	24,633,326	\$	59,545	\$		\$		\$	24,881,524
Grants in aid		32,362,534		13,790,818				188,653		46,153,352
Room and board		4,194,645								4,194,645
Sales of services		22,364,408		2,853,466						25,217,874
Investment income		505,947						30,698		536,645
Other local revenues		161,747	_	168,240	_		_		_	329,987
Total revenues		84,222,607	_	16,872,069		-	-	219,351		101,314,027
Expenditures:										
Current:										
Salaries		47,974,672		6,845,684						54,820,356
Employee benefits		13,481,764		1,437,636						14,919,400
Purchased professional and technical										
services		3,734,832		1,457,200						5,192,032
Purchased property services		6,457,106		179,754						6,636,860
Other purchased services		4,812,470		5,531,073						10,343,543
Supplies		5,049,107		357,180						5,406,287
Property		1,145,779		137,269						1,283,048
Other objects		127,324		9,850				188,770		325,944
Debt service:										
Principal								396,350		396,350
Interest and fiscal charges								223,299		223,299
Capital outlay						181,854		780,324		962,178
Total expenditures		82,783,054	_	15,955,646	_	181,854	_	1,588,743	_	100,509,297
Excess (Deficiency) of Revenues over										
Expenditures		1,439,553	_	916,423	_	(181,854)	_	(1,369,392)	_	804,730
Other Financing Sources (Uses):										
Transfers in		1,252,415		18,000		526,839		743,161		2,540,415
Transfers out		(1,421,798)		(959,864)						(2,381,662)
Capital lease								780,324		780,324
Total other financing sources (uses)	_	(169,383)	_	(941,864)	_	526,839	_	1,523,485	_	939,077
Net Change in Fund Balances		1,270,170		(25,441)		344,985		154,093		1,743,807
Fund Balances at Beginning of Year	_	9,569,697	_	(335,359)	_	(344,985)	_	961,190		
Fund Balances at End of Year	\$	10,839,867	\$_	(360,800)	\$_		\$_	1,115,283		

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is	
allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded	
capital outlays in the current period.	(1,213,277)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the fund.	(118,504)
The issuance of long-term debt proceeds provide current financial resources to governmental funds, but issuing debt increases	
long-term liabilities in the statement of net assets. Repayment of the principal of the long-term debt is an expenditure in the	
governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. This is the amount	
by which proceeds exceed repayments.	(126,048)
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore,	
are not reported as expenditures in governmental funds.	(28,172)
Internal service funds are used by management to charge the costs of risk management to individual funds. The net	
revenue (expense) of the internal service fund is reported with governmental activities (Exhibit VI).	 529,002
Change in Net Assets of Governmental Activities (Exhibit II)	\$ 786,808

### STATEMENT OF NET ASSETS - PROPRIETARY FUNDS

### JUNE 30, 2007

	-			Governmental Activities		
	-	Technology Sale of Services	Nonmajor Enterprise Funds	Total		Internal Service Funds
Assets:	_					
Current:						
Cash and cash equivalents	\$	1,000	\$ 292,054	\$ 293,054	\$	4,608,080
Receivable, net		9,226	427,664	436,890		79,836
Other assets	_		 6,237	 6,237	_	14,597
Total current assets		10,226	725,955	736,181		4,702,513
Noncurrent assets:						
Capital assets, net of accumulated depreciation	-	920	 11,858	 12,778	_	117,683
Total assets	_	11,146	 737,813	 748,959	_	4,820,196
Liabilities: Current liabilities:						
Accounts payable and accrued liabilities		15,090	185,189	200,279		761,568
Due to other funds		627,786	628,308	1,256,094		
Deferred revenues		8,321	73,589	81,910		
Current portion of obligations under capital lease				-		18,047
Current portion of compensated absences	_	16,427	 29,698	 46,125	_	31,734
Total current liabilities		667,624	916,784	1,584,408		811,349
Noncurrent liabilities: Obligations under capital lease	-		 	 	_	23,015
Total liabilities	_	667,624	 916,784	 1,584,408		834,364
Net Assets:						
Invested in capital assets, net of related debt		920	11,858	12,778		76,621
Unrestricted	_	(657,398)	 (190,829)	 (848,227)	_	3,909,211
Total Net Assets	\$	(656,478)	\$ (178,971)	\$ (835,449)	\$_	3,985,832

### STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS - PROPRIETARY FUNDS

### FOR THE YEAR ENDED JUNE 30, 2007

		Busi		Governmental				
	-	E		Activities				
	-	Technology Sale of Services	_	Nonmajor Enterprise Funds	-	Total	_	Internal Service Funds
Operating Revenues:								
Sales of services	\$	403,380	\$	2,435,228	\$	2,838,608	\$	10,678,191
Other local revenues	Ψ	105,500	Ψ	14,333	Ψ	14,333	Ψ	1,059,353
Total operating revenues	-	403,380	-	2,449,561	-	2,852,941	_	11,737,544
Operating Expenses:								
Salaries		421,190		1,392,168		1,813,358		1,048,473
Employee benefits		90,104		253,383		343,487		9,267,505
Purchased professional and technical services		14,496		331,901		346,397		156,519
Purchased property services		1,,,,,,		4,796		4,796		50,495
Other purchased services		71,362		284,603		355,965		510,702
Supplies		4,263		206,963		211,226		29,635
Property		289		1,371		1,660		49,632
Depreciation		2,252		2,890		5,142		39,023
Other		2,232		2,650 5,660		5,660		882
Ouler	-		-	5,000	-	5,000	-	002
Total operating expenses	_	603,956	_	2,483,735	-	3,087,691	_	11,152,866
Operating Income (Loss)	_	(200,576)	_	(34,174)	-	(234,750)	_	584,678
Nonoperating Revenues:								
Investment income								2,498
Grants in aid		111,872		5,840		117,712		2,470
Grants in ald	-	111,072	-	5,040	-	117,712		
Total nonoperating revenues	-	111,872	_	5,840	-	117,712	_	2,498
Income (Loss) Before Transfers		(88,704)		(28,334)		(117,038)		587,176
Transfers In		20,000		113,798		133,798		-
Transfers Out	-	(102,728)	_	(131,649)	_	(234,377)	_	(58,174)
Change in Net Assets		(171,432)		(46,185)		(217,617)		529,002
Net Assets at Beginning of Year	-	(485,046)	_	(132,786)	_	(617,832)	_	3,456,830
Net Assets at End of Year	\$_	(656,478) \$	; _	(178,971)	\$_	(835,449)	\$_	3,985,832

### STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

### FOR THE YEAR ENDED JUNE 30, 2007

		B	Governmental Activities				
	_	Technology Sale of Services		<u>nterprise Funds</u> Nonmajor Enterprise Funds		Total	Internal Service Funds
Cash Flows from Operating Activities:							
Receipts from customers and users	\$	396,192	\$	2,445,582	\$	2,841,774 \$	11,662,823
Receipts from interfund services provided		167,936		112,171		280,107	-
Payments to suppliers		(102,482)		(753,346)		(855,828)	(678,038)
Payments to employees Payments for interfund services used		(489,790)		(1,596,618) (138,455)		(2,086,408) (138,455)	(10,281,938)
Net cash provided by (used in) operating activities	_	(28,144)		69,334	_	41,190	702,847
Cash Flows from Noncapital Financing Activities:							
Grants in aid		111,872		5,840		117,712	
Transfers from other funds		20,000		113,798		133,798	
Transfers out to other funds	_	(102,728)		(131,649)	_	(234,377)	(58,174)
Net cash provided by (used in) noncapital financing activities	-	29,144		(12,011)	_	17,133	(58,174)
Cash Flows from Capital and Related Financing Activities:							
Proceeds from capital lease Principal payments on obligations under capital lease							44,676 (14,888)
Additions to property, plant and equipment				(1,240)		(1,240)	(57,744)
Net cash used in capital and related financing activities	_	-		(1,240)	_	(1,240)	(27,956)
Cash Flows from Investing Activities:							
Interest on investments						-	2,498
Net cash provided by investing activities	_	-		-	_	-	2,498
Net Increase in Cash and Cash Equivalents		1,000		56,083		57,083	619,215
Cash and Cash Equivalents at Beginning of Year	_	-	· _	235,971	_	235,971	3,988,865
Cash and Cash Equivalents at End of Year	\$_	1,000	\$	292,054	\$_	293,054 \$	4,608,080
Reconciliation of Operating Income (Loss) to Net Cash							
Provided by (Used in) Operating Activities:							
Operating income (loss)	\$_	(200,576)	\$_	(34,174)	\$_	(234,750) \$	584,678
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:							
Depreciation		2,252		2,890		5,142	39,023
Change in assets and liabilities:		2,232		2,000		5,142	57,025
(Increase) decrease in accounts receivable		98,056		92,195		190,251	(72,221)
(Increase) decrease in other assets				(186)		(186)	4,850
Increase (decrease) in accounts payable and accrued liabilities		(2,621)		114,770		112,149	148,026
Increase (decrease) in compensated absences		12,053		16,297		28,350	991
Increase (decrease) in due to other funds		167,936		(26,284)		141,652	-
Increase (decrease) in deferred revenues	_	(105,244)		(96,174)	_	(201,418)	(2,500)
Total adjustments	_	172,432		103,508	_	275,940	118,169
Net Cash Provided by (Used in) Operating Activities	\$_	(28,144)	\$	69,334	\$_	41,190 \$	702,847

## STATEMENT OF FIDUCIARY NET ASSETS - FIDUCIARY FUNDS

### JUNE 30, 2007

	_	Agency Funds
Assets: Cash and cash equivalents	\$_	561,746
Total Assets	\$_	561,746
Liabilities: Accounts payable Fiduciary deposits	\$	8,682 553,064
Total Liabilities	\$_	561,746

## NOTES TO FINANCIAL STATEMENTS

# JUNE 30, 2007

# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Capitol Region Education Council (CREC) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant policies of CREC are described below.

# A. Reporting Entity

The Capitol Region Education Council, a Regional Educational Service Center, was organized in 1966 under the provisions of the Connecticut General Statutes, Section 10-66a, as amended. CREC operates under a representative Council (one Council person from each member town) with a Board of Directors and an appointed Executive Director and provides the following services as authorized by statute: as a center for towns or regional boards of education to establish cooperative arrangements to provide special services, programs or activities to enable such boards to carry out the duties specified in the General Statutes.

*Blended Component Unit* - Capitol Region Education Council Foundation, Inc. (the Corporation) serves CREC and its members by providing financial and other support and it is governed by a Board of Directors comprised in majority by CREC's board of directors. The Corporation is reported as a special revenue fund.

## **B.** Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of CREC. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by tuition, room and board and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### JUNE 30, 2007

The various funds included in the financial statements are described below:

## **Governmental Funds**

Governmental Funds are those through which most governmental functions typically are financed.

*General Fund* - the primary operating fund of CREC. This fund is used to account for all financial transactions and resources except those required to be accounted for in another fund.

*Special Revenue Funds* - used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes. Programs included in Special Revenue Funds are programs funded by federal and state grants and programs operated under contract.

*Debt Service Funds* - used to account for financial resources used for the servicing of general long-term debt.

*Capital Project Funds* - used to account for financial resources to be used for the acquisition and/or construction of major capital facilities.

*Permanent Funds* - used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support CREC's programs.

## **Proprietary Funds**

Proprietary funds are used to account for activities that are similar to those often found in the private sector. These funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. The following are CREC's proprietary funds:

*Enterprise Funds* - account for operations that are financed in a manner similar to private business enterprises, where the intent is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

*Internal Service Funds* - account for the financing of goods or services provided by one department to other departments or agencies of CREC on a cost-reimbursement basis.

#### **Fiduciary Funds**

Fiduciary Funds are used to account for assets held by CREC in a trustee capacity or as an agent for individuals, private organizations and other governments. Fiduciary funds are not included in the government-wide statements. The fiduciary funds are as follows:

*Agency Funds* - are custodial in nature (assets equal liabilities) and do not involve measurement of results of operation.

### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned, and expenses are recorded when a liability is

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### **JUNE 30, 2007**

incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. CREC considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal period. Interest associated with the current fiscal period is all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. In determining when to recognize intergovernmental revenues (grants and entitlements), the legal and contractual requirements of the individual programs are used as guidance. Revenues are recognized when the eligibility requirements have been met. All other revenue items are considered to be measurable and available only when cash is received by CREC.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

CREC reports the following major governmental funds:

The *General Fund* is CREC's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Grants and Contracts Fund* is used to account for the proceeds of various education programs.

The *River Street Building* is used to account for acquisition and renovation of 627 River Street Building.

CREC reports the following major proprietary fund:

The *Technology Sale of Services Fund* is used to account for the operations of the Technology Center which provides training on current business and education software of CREC staff and CREC districts.

Additionally, CREC reports the following fund types:

The *Enterprise Funds* are used to account for the operations that are financed through user charges. The nonmajor Enterprise Funds include: Montessori Training Center of New England, Learning Corridor Theater, Cooperative Purchasing, Regional Fingerprinting Services, Office of Communications, Staff Development, BEST Services, Property Rental, CASBO Support Services, Conference Services, Technical Assistance Brokering Service, Understanding by Design, Community Education, School Facility Services and School Improvement Center.

The *Internal Service Funds* are used to account for operations that are financed on a cost reimbursement basis to programs within CREC's financial reporting entity. The Internal Service Funds include CREC Staff Development, CREC Wide Area Network, Copy Center, Self Insurance, CREC Unemployment and Employee Benefit Fund.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2007

The *Agency Funds* are used to account for assets held by CREC in an agent capacity for individuals, private organizations or other governments. These funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Agency Funds include: RSS Equipment Escrow, River Street/Coltsville, Greater Hartford Academy of the Arts, Metropolitan Learning Center, Special Education Escrow, River Street School, Great Path Academy, Statewide RESCS Escrow, GHAMAS Escrow, Integrated Program Model, East Hartford/Glastonbury Magnet School Escrow, RESC Alliance Minority Recruiting, CREC Charter Oak Escrow, Polaris Student Activity, Choice Escrow, Two Rivers Escrow and Montessori Magnet School.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. CREC has elected not to follow subsequent private-sector guidance.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the enterprise funds and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include: 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is CREC's policy to use restricted resources first, then unrestricted resources as they are needed.

#### **D.** Deposits and Investments

CREC's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize CREC to invest in obligations of the U.S. Treasury, commercial paper, corporate bonds, repurchase agreements and certain other investments as described in Note 4.

Investments are stated at fair value.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

### **JUNE 30, 2007**

### E. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

#### F. Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

## G. Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life of more than two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment of CREC is depreciated using the straight-line method over the following estimated useful lives:

Assets	Years					
Duildings	39					
Buildings Building improvements	39					
Building improvements Land						
Vehicles	Nondepreciable					
Office equipment	7					
Computer equipment	7 5					
Machinery and equipment	3 7					
machinery and equipment	1					

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

## JUNE 30, 2007

### H. Compensated Absences

Vacation benefits accumulate throughout the employment of an individual up to varying maximums. Earned vacation time accumulated by employees must be used in the subsequent year or it is forfeited. Employees in programs do not receive vacation pay for time not taken prior to the close of the program.

All vacation and sick pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

## I. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net assets.

## J. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change. Unreserved fund balance serves as a measure of current available financial resources.

## K. Equity

Equity in the government-wide financial statements is defined as "net assets" and is classified in the following categories:

Invested in Capital Assets, Net of Related Debt - This component of net assets consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted Net Assets - Net assets restrictions are externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Assets - This component consists of net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### **JUNE 30, 2007**

# 2. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

# A. Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the Government-Wide Statement of Net Assets

The governmental fund balance sheet includes a reconciliation between fund balance - total governmental funds and net assets governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation explains that long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds. The details of this \$4,828,707 difference are as follows:

Bonds payable	\$	3,000,000
Accrued interest payable		58,841
Notes payable		130,800
Capital leases payable		952,031
Compensated absences		687,035
-	-	
Net Adjustment to Reduce Fund Balance - Total Governmental		
Funds to Arrive at Net Assets - Governmental Activities	\$	4,828,707

# **B.** Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balances and the Government-Wide Statement of Activities

The governmental fund statement of revenues, expenditures and changes in fund balances includes a reconciliation between net changes in fund balances - total governmental funds and changes in net assets of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation explains that governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. The details of this \$1,213,277 difference are as follows:

Capital outlay Depreciation expense	\$ (677,036) 1,890,313
Net Adjustment to Decrease Net Changes in Fund Balances - Total Governmental Funds to Arrive at Changes in Net Assets of Governmental Activities	\$ 1,213,277

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**JUNE 30, 2007** 

Another element of that reconciliation states that the issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The details of this \$126,048 difference are as follows:

Debt issued or incurred:		
Capital lease financing	\$	780,324
Principal repayments:		
General obligation debt		(380,000)
Capital leases		(257,926)
Notes payable	_	(16,350)
Net Adjustment to Decrease Net Changes in Fund Balances - Total Governmental Funds to Arrive at Changes in Net Assets		
of Governmental Activities	\$_	126,048

Another element of that reconciliation states that some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. The details of this \$28,172 difference are as follows:

Compensated absences Accrued interest	\$ 35,598 (7,426)
Net Adjustment to Decrease Net Changes in Fund Balances - Total Governmental Funds to Arrive at Changes in Net Assets of Governmental Activities	\$ 28,172

## 3. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary Information

Budgets for General and Special Revenue Fund programs are authorized annually in accordance with procedures outlined in the Constitution by CREC. The procedures for establishing the budgetary data reflected in the financial statements are as follows:

- 1. Program directors submit proposed operating budgets for the fiscal year to the Executive Director for approval and adjustment. The operating budgets include proposed expenditures and the means of financing those expenditures.
- 2. The adjusted budgets are submitted to the Board of Directors and Council where they are legally enacted through resolutions.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

### JUNE 30, 2007

3. Program directors may modify budgets between line items within a program; however, any revisions that increase the total budgeted expenditures of any program must be approved by the Board of Directors and Council. The level of control at which expenditures may not legally exceed appropriations is the program level (i.e., Executive Director, Deputy Executive Director for the General Fund and Interdistrict Grants and Project Pact for the Special Revenue Funds).

The budgets are prepared on a modified accrual basis of accounting. On a budgetary basis, operating transfers in and out are classified as revenues and expenditures, respectively. All appropriations lapse at the end of the budget year. CREC has a formal purchase order system. CREC uses encumbrance accounting during the course of the year but cancels all unliquidated encumbrances prior to closing books.

Budgeted amounts are as originally adopted or as amended by the Board of Directors and Council. Supplemental appropriations were necessary during the year as new grants were received and new programs added.

The accompanying Statement of Revenues and Expenditures - General Fund and Major Special Revenue Fund - Budget and Actual (Non-GAAP Budgetary Basis) presents comparisons of the legally adopted budget with actual data on a budgetary basis. Also, CREC does not recognize the contribution by the State of Connecticut for teachers' retirement (as discussed in Note 15) for budgetary purposes. Since not all programs included in the General Fund financial statements are budgeted, a reconciliation of the resultant accounting basis entity differences in excess of revenues and other sources over expenditures and other uses for the General Fund for the year ended June 30, 2007 are presented below.

		General Fund GAAP Basis		Interprogram Elimination		Non Budgeted General Fund Programs		General Fund Non-GAAP Budgetary Basis
General Fund:			_		_			
Revenues and other financing sources	\$	85,475,022	\$	10,916,857	\$	(9,688,732)	\$	86,703,147
Expenditures and other financing uses	-	84,204,852	_	10,916,857	· _	(8,914,580)	-	86,207,129
Net Change in Fund Balance	\$	1,270,170	\$_		\$	(774,152)	\$	496,018

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### **JUNE 30, 2007**

## **B.** Deficit Fund Equity

Fund balance and net asset deficits existed as of June 30, 2007 in the following funds/programs:

General Fund Programs:	
Grants and Development Office	\$ 202,223
Technology Services	15,975
Administrative Building Cost Center	109,674
Connecticut Academy of Educational Leaders	261
Project Literacy	82,219
Montessori Magnet School	376,228
GHA of Math and Science Magnet School	631,314
Polaris Center	653,975
Magnet School Cost Center	191,062
Greater Hartford Academy of the Arts	61,885
Special Revenue Fund:	
Grants and Contracts Fund:	
Special Services Support Team Program	32,149
Capitol Region Choice Program	506,285
Suburban Youth Programs	491
Entitlement Grants	219
Preschool Intervention Program	62,753
Employment Training Program	159,826
Early Education Programs	37,613
CREC Foundation, Inc.	117
Capital Projects Funds:	
East Hartford/Glastonbury Magnet Construction	53,457
Polaris Center Renovation	337
Technology Sale of Services	656,478
Enterprise Funds:	
Learning Corridor Theater	45,535
Regional Fingerprinting Services	9,240
Conference Services	22,839
Understanding By Design	94,355
Community Education	19,316
School Improvement Center	334,950

# 4. CASH, CASH EQUIVALENTS AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a "qualified public depository" as defined by Statute, or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit in an "out of state bank," as defined by the Statutes, which is not a "qualified public depository."

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### JUNE 30, 2007

The Connecticut General Statutes (Section 7-400) permit CREC to invest in: (1) obligations of the United States and its agencies; (2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof; and (3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific funds with particular investment authority.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF) and the State Tax Exempt Proceeds Fund (TEPF). These investment pools are under the control of the State Treasurer, with oversight provided by the Treasurer's Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

#### A. Cash and Cash Equivalents

The following is a summary of cash and cash equivalents at June 30, 2007:

Deposits:	
Certificates of deposit	\$ 80,081
Petty cash	1,291
Cash equivalents:	
State Tax Exempt Proceeds Fund (TEPF)	63,121
Money market	11,541,380
U.S. Treasury bills	891,480
Less certificates of deposit classified as investments	 (80,081)
Total Cash and Cash Equivalents	\$ 12,497,272

#### **Deposits**

At June 30, 2007, the carrying amount of CREC's deposits was \$80,081, and the bank balance was \$3,495,835.

*Custodial Credit Risk* - Custodial credit risk is the risk that in the event of a bank failure, CREC's deposits may not be returned to it. CREC does not have a deposit policy for custodial credit risk. Of the June 30, 2007 bank balance, \$380,022 was covered by federal depository insurance. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository's risk based capital ratio. A minimum of \$341,581, based on June 30, 2007 deposits, was collateralized (collateral held by the pledging bank's trust department is not in CREC's name). The balance of deposits of \$2,774,232 was uninsured and uncollateralized.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### **JUNE 30, 2007**

#### **Cash Equivalents**

Cash equivalents are short-term, highly liquid investments that are both readily convertible to known amounts of cash and purchased within 90 days of maturity. At June 30, 2007, CREC's cash equivalents amounted to \$12,495,981. The following table provides a summary of CREC's cash equivalents (excluding U.S. government guaranteed obligations) as rated by nationally recognized statistical rating organizations.

	Standard and Poor's	Moody's
State Tax Exempt Proceeds Fund (TEPF)* Columbia Treasury Reserves Fund Treasury Obligations Fund	AAAm AAAm	Aaa Aaa

\*Fund not rated

#### **B.** Investments

Investments as of June 30, 2007 in all funds are as follows:

Investment Type	 Fair Value	Weighted Average Maturity (Years)
Interest Bearing Investments: Certificates of deposit*	\$ 80,081	0.30

\*Subject to coverage by federal depository insurance and collateralization as described under "Deposits" above.

#### 5. **RECEIVABLES**

Receivables as of year end for CREC's individual major funds and nonmajor, internal service, business-type activities, and fiduciary funds in the aggregate:

	General	Grants and Contracts Funds	-	River Street Building	Nonmajor Funds	-	Internal Service Funds	 Technology Sales of Services	-	Nonmajor Enterprise Funds	-	Total
Receivables: Accounts Intergovernmental	\$ 5,542,189 940,263	\$ 2,374,971	\$	1,424,051	\$ 4	\$	79,836	\$ 9,226	\$	427,664	\$	8,433,890 2,364,314
Total receivables	\$ 6,482,452	\$ 2,374,971	\$	1,424,051	\$ 4	\$	79,836	\$ 9,226	\$	427,664	\$	10,798,204

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### JUNE 30, 2007

Governmental funds report deferred revenue in connection with receivables that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	_	Unavailable		Unearned
School Building Grant Grant drawdowns prior to meeting all eligibility requirements Miscellaneous advance collections	\$	928,367	\$	71,220 957,801
Total Deferred/Unearned Revenue for Governmental Funds	\$_	928,367	_ \$ _	1,029,021

# 6. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2007 was as follows:

	_	Beginning Balance	_	Increases	_	Decreases		Ending Balance
Governmental activities:								
Capital assets not being depreciated:								
Land	\$	2,224,925	\$		\$		\$	2,224,925
Construction in progress	_	3,341,079	_		_	(3,278,422)	_	62,657
Total capital assets not being								
depreciated	_	5,566,004	_	-	_	(3,278,422)	_	2,287,582
Capital assets being depreciated:								
Buildings and improvements		63,806,061		3,546,779				67,352,840
Vehicles		924,154		165,876		(13,856)		1,076,174
Furniture, fixtures and equipment	_	6,751,506		300,547	_	(975,395)		6,076,658
Total capital assets being depreciated	_	71,481,721		4,013,202	_	(989,251)		74,505,672
Less accumulated depreciation for:								
Buildings and improvements		(13,808,629)		(1,140,541)				(14,949,170)
Vehicles		(686,691)		(62,380)		13,856		(735,215)
Furniture, fixtures and equipment		(4,705,464)		(726,415)		975,395		(4,456,484)
Total accumulated depreciation	_	(19,200,784)	_	(1,929,336)	_	989,251		(20,140,869)
Total capital assets being depreciated, net	_	52,280,937		2,083,866	_			54,364,803
Governmental Activities Capital Assets, Net	\$_	57,846,941	\$	2,083,866	\$_	(3,278,422)	\$	56,652,385

# NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### **JUNE 30, 2007**

		Beginning Balance	Increases	 Decreases	 Ending Balance		
Business-type activities:							
Furniture, fixtures and equipment	\$	430,012	\$	1,240	\$ (285,919)	\$ 145,333	
Less accumulated depreciation	_	(413,332)		(5,142)	 285,919	 (132,555)	
Business-Type Activities Capital Asset, Net	\$	16,680	\$	(3,902)	\$ -	\$ 12,778	

Depreciation expense was charged to functions/programs of the government as follows:

Governmental activities: Education Facilities Administration	\$ 1,854,172 44,583 30,581
Total Depreciation Expense - Governmental Activities	\$ 1,929,336
Business-type activities:	
Technology Sale of Services	\$ 2,252
Learning Corridor Theater	647
Property Rental	1,351
Community Education	830
School Facility Services	 62
Total Depreciation Expense - Business-Type Activities	\$ 5,142

# 7. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

Interfund loans generally are a result of negative equity in pooled cash. The composition of interfund balances as of June 30, 2007 is as follows:

Receivable Fund	 Amount			
General Fund	Grants and Contracts Fund	\$ 2,258,572		
	Nonmajor Governmental Funds	55,560		
	Technology Sale of Services	627,786		
	Nonmajor Enterprise Funds	 628,308		
Total		\$ 3,570,226		

All balances are expected to be repaid within a year.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### JUNE 30, 2007

Interfund transfers are used to 1) to move revenues from the fund with collection authorization to the debt service funds as debt service principal and interest payments become due, 2) to supplement revenues of other funds. The transfers that occurred during the year are as follows:

	_	General Fund		Grants and Contracts Fund	_	River Street Building Fund	. <u>-</u>	Nonmajor Governmental Funds	 Technology Sale of Services	_	Nonmajor Enterprise Funds	 Total
Transfers out:												
General Fund	\$		\$	18,000	\$	526,839	\$	743,161	\$ 20,000	\$	113,798	\$ 1,421,798
Grants and Contracts Fund		959,864										959,864
Internal Service Funds		58,174										58,174
Technology Sale of												
Services		102,728										102,728
Nonmajor Enterprise Funds		131,649										131,649
·	-		• •		-							
Total Transfers Out	\$	1,252,415	\$	18,000	\$	526,839	\$	743,161	\$ 20,000	\$	113,798	\$ 2,674,213

# 8. LEASES

#### **Operating Leases**

CREC conducts a major portion of its operations from leased facilities which include several schools or portions of schools, other educational facilities and office space. In addition, CREC leases copiers for use in various schools. The leases are classified as operating leases, which do not give rise to property rights or lease obligations. In most cases, management expects leases will be renewed or replaced by other leases in the normal course of business.

Rental expense for all operating leases, including facility leases with terms of one year or less, for the year ended June 30, 2007 was \$1,009,736.

#### **Capital Leases**

CREC leases computer equipment and building improvements under capital leases. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date.

	G	overnmental Activities
Assets:		
Equipment	\$	504,696
Building and improvement		228,545
Total assets		733,241
Less accumulated depreciation for:		
Equipment		(139,238)
Building and improvement		(12,955)
Total accumulated depreciation		(152,193)
Total	\$	581,048

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### JUNE 30, 2007

The future minimum lease obligations and the net present value of these payments as of June 30, 2007 were as follows:

<u>Year Ending June 30</u>		<u>Amount</u>
2008	\$	436,350
2009		369,204
2010		184,999
2011		48,985
2012	-	16,781
Total minimum lease payments		1,056,319
Less amount representing interest	-	63,226
Present Value of Minimum Lease Payments	\$	993,093

# 9. LONG-TERM DEBT

## **General Obligation Bonds**

Bonds represent a 20-year bond with a variable interest rate ranging from 4.5% to 6.75% due October 15, 2015. The Bond is secured by the general revenue-raising powers of CREC, and payment will be provided by General Fund and Debt Service Fund revenues.

Annual debt service requirements to maturity for the general obligation bond is as follows:

		Governmental Activities							
	_	Principal		Interest					
2008	\$	380,000	\$	189,010					
2009		380,000		163,550					
2010		380,000		138,090					
2011		380,000		112,630					
2012		380,000		87,075					
2013-2016		1,100,000	_	148,500					
Total	\$	3,000,000	_ \$	838,855					

Notes payable represent a 20-year mortgage payable due in annual installments of \$16,350 plus interest at 6% due in monthly installments through April 12, 2015.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

### JUNE 30, 2007

Annual debt service requirements to maturity for notes payable are as follows:

		<b>Governmental Activities</b>							
	-	Principal		Interest					
2008	\$	16,350	\$	7,848					
2009		16,350		6,867					
2010		16,350		5,886					
2011		16,350		4,905					
2012		16,350		3,924					
2013-2015	-	49,050		5,886					
Total	\$_	130,800	\$	35,316					

In addition, CREC has a credit line agreement which provides for borrowings up to \$5,000,000 as a revolving line of credit, with interest charged at the London Interbank Offering Rate. There was no balance due at June 30, 2007. The agreement contains various financial covenants.

#### **Changes in Long-Term Liabilities**

Long-term liability activity for the year ended June 30, 2007 was as follows:

		Beginning Balance		Increases		Decreases		Ending Balance		Due Within One Year
Governmental Activities:										
Bonds payable	\$	3,380,000	\$		\$	380,000	\$	3,000,000	\$	380,000
Notes payable		147,150				16,350		130,800		16,350
Capital leases		440,907		825,000		272,814		993,093		401,488
Compensated absences		682,180		718,769	· <u> </u>	682,180		718,769		718,769
Total Governmental Activities	÷		÷		÷		<b>.</b>		÷	
Long-Term Liabilities	\$	4,650,237	\$_	1,543,769	\$	1,351,344	= \$	4,842,662	= \$_	1,516,607

For the governmental activities, compensated absences are generally liquidated by the General Fund.

Business-Type Activities:					
Compensated absences	\$ 17,775	\$ 46,125	\$ 17,775	\$ 46,125	\$ 46,125

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### JUNE 30, 2007

### **Bond Anticipation Notes Payable**

Bond anticipation notes payable activity for the year ended June 30, 2007 was as follows:

Description	Issue Date	Maturity Date	Interest Rate (%)			Additions	. <u>-</u>	Reductions	Ending Balance
Bond anticipation notes Bond anticipation	11/15/05	08/15/06	4.143	\$	3,500,000	\$	\$	3,500,000	\$
notes	02/15/07	11/14/07	4.500	-		1,500,000	· -		1,500,000
Total				\$	3,500,000	\$ 1,500,000	\$	3,500,000	\$ 1,500,000

The notes have been issued to finance the renovation of River Street School Building.

## **10. RISK MANAGEMENT**

CREC self-insures its employee health coverage. The plan is administered by an insurance company that processes and pays all claims, which are limited by stop-loss agreements, from the plan bank account. CREC maintains a balance in the account sufficient to fund the maximum allowable withdrawal by the insurance company. Claims are accrued at June 30, 2007 based on claims received subsequent to year-end within the allowable claim period. Claims of \$567,508 are reflected in the accrued expenses of the Internal Service Fund at June 30, 2007. All claims are reflected in the Statement of Net Assets as current liabilities.

Liabilities of the fund are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that has been incurred but not reported (IBNR). The result of the process to estimate the claims liability is not an exact amount as it depends on many complex factors, such as inflation, changes in legal doctrines and damage awards. Accordingly, claims are reevaluated periodically to consider the effects of inflation, recent claim settlement trends (including frequency and amount of pay-outs) and other economic and social factors. The estimate of the claims liability also includes amounts for incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims. Estimated recoveries, for example for salvage or subrogation, are another component of the claims liability estimate. Changes in the claims liability for the past two years are as follows:

	_	Accrued Liability Beginning of Fiscal Year	 Current Year Claims and Changes in Estimates	 Accrued Liability Claim Payments	 Accrued Liability End of Fiscal Year
2005-06 2006-07	\$	364,590 536,530	\$ 6,377,940 6,966,873	\$ 6,206,000 6,935,895	\$ 536,530 567,508

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### JUNE 30, 2007

As of January 1, 1995, CREC self-insures its contributions to the State's unemployment fund. CREC maintains a balance in an account sufficient to fund expected unemployment claims. Claims paid through June 30, 2007 were \$94,617. There was \$8,566 accrued as a liability at June 30, 2007 for expected claims.

CREC purchases commercial insurance for other risks. There has been no reduction in insurance coverage and there have been no settlements that exceeded insurance coverage in the past three fiscal years.

## **11. FUND BALANCE RESERVED**

Fund balance reserved consists of the following:

Reserved for programmatic programs:	
General Fund	\$ 34,384
Reserved for purposes of trust:	
Narkin Scholarship - Permanent Fund	17,000
Reserved for debt service:	
Bond Issue Cost Center - Nonmajor Fund	997,118
Total	\$ 1,048,502

#### **12. FUND BALANCE DESIGNATED**

A portion of unreserved fund balance of the General Fund is designated for specific purposes. Unreserved Designated Fund Balance consists of the following:

Designated for future obligations	\$ 2,300,000
Designated for debt obligations	800,000
Designated for capital improvements	50,000
Designated for legal	50,000
Designated for venture capital	75,000
Designated for payroll	 1,000,000
Total	\$ 4,275,000

# **13. CONTINGENT LIABILITIES**

There are various suits and claims pending against CREC, none of which, individually or in the aggregate, is believed by counsel to be likely to result in judgment or judgments that could materially affect CREC's financial position.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

## JUNE 30, 2007

CREC has received state and federal grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, management believes such disallowances, if any, will not be material.

## 14. OTHER POSTEMPLOYMENT BENEFITS

The Capitol Region Education Council sponsors the CREC Savings and Retirement Plan, a 403(b) defined contribution pension plan established July 1, 1997 to provide benefits at retirement to all noncertified employees of CREC.

Plan members may elect to contribute up to the IRS maximum. CREC matches eligible member contributions up to 5% of covered salary. At June 30, 2007, there were 544 plan members. Diversified Investment Advisors administer the retirement plan. Plan provisions and contribution requirements are established and may be amended by the CREC Board.

Employer and plan member contributions are recognized in the period contributions are due. Employer and employee contributions for the year ended June 30, 2007 were \$536,027 and \$2,084,048, respectively.

Plan investments are participant directed. CREC has no fiduciary responsibility for the plan assets.

## **15. EMPLOYEE RETIREMENT PLAN**

Teachers participate in a contributory defined-benefit plan established under Chapter 167a of the Connecticut General Statutes and administered by the Connecticut State Teachers' Retirement Board. Full-time certified teachers are vested in the system after ten years of service in this state.

All certified teachers are eligible to participate in the plan and are required to contribute 7.25% of their annual earnings. CREC does not contribute to the plan. Prior to July 1, 1989, teachers were vested in their contributions up to 5% of their earnings prior to five years of service. After five years of service teachers were fully vested in their own contributions. After ten years of service, teachers are fully vested and entitled to a monthly pension benefit that is payable at the age of 60. The State of Connecticut contributes amounts based on the actuarial reserve basis described in C.G.S. Sections 10-183 b (7). The State's contribution to the plan on behalf of CREC for the fiscal year ended June 30, 2007 was \$3,197,703 and is recognized in the governmental funds GAAP-basis statement of revenues, expenditures and changes in fund balances. For the year ended June 30, 2007, teachers of CREC contributed \$1,841,406 to the plan, and covered payroll for the year was \$25,398,703.

Effective July 1, 1989, 1% of the mandatory 7.25% contribution is placed into a fund from which retirees' health insurance premiums will be paid. This 1% contribution is no longer credited to the member's individual account and does not vest.

**Required Supplementary Information** 

# GENERAL FUND AND MAJOR SPECIAL REVENUE FUND SCHEDULE OF REVENUES AND EXPENDITURES BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)

# FOR THE YEAR ENDED JUNE 30, 2007

	_			Gene	eral F	und						Grants an	d Coı	ntracts Fund	
		Budge Original	t Am	ounts Final		Actual		Variance Positive (Negative)		Budge Original	t Am	ounts Final		Actual	Variance Positive (Negative)
Revenues:					. –		_		_		_		_		
Tuition	\$	19,507,935	\$	23,938,018	\$	24,633,326 \$	\$	695,308	\$	37,348	\$	37,348	\$	59,545 \$	22,197
Grants in aid		29,942,459		28,870,703		28,396,589		(474,114)		14,061,916		15,711,722		13,790,818	(1,920,904)
Room and board		3,764,567		3,764,567		4,194,645		430,078							-
Sales of services		23,716,436		24,133,993		22,364,408		(1,769,585)		2,850,295		3,066,860		2,853,466	(3,066,860)
Investment income						2,162		2,162							-
Other local revenues		82,850		120,080		161,747		41,667						168,240	168,240
Transfers in		6,697,394	_	6,697,396	· _	6,950,270		252,874	-		_	72,016	_	18,000	(54,016)
Total revenues	_	83,711,641		87,524,757		86,703,147		(821,610)	_	16,949,559		18,887,946		16,890,069	(4,851,343)
Expenditures: Current:															
Special programs		77,352,569		81,150,683		80,124,726		1,025,957		16,949,559		18,887,946		16,915,510	1,972,436
Facilities		915,948		915,950		867,868		48,082							-
Administration	_	5,443,124	_	5,458,124		5,214,535		243,589	_						-
Total expenditures		83,711,641	_	87,524,757		86,207,129		1,317,628	_	16,949,559	_	18,887,946	_	16,915,510	1,972,436
Excess of Revenues over Expenditures	\$	_	\$	-		496,018	\$	496,018	\$	_	\$	_		(25,441) \$	(2,878,907)
			Ψ <b>_</b>		:	470,010 q	* =	470,010	Ψ=		Ψ_			(25,++1) =	(2,070,707)
Budgetary excess of revenue		-	liffere	ent											
than GAAP net change in f															
Revenues and expenditure	s for CR	REC General Pr	ogran	1											
are not budgeted						774,152									
Total					\$	1,270,170							\$	(25,441)	

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**Combining and Individual Fund Statements and Schedules** 

**General Fund** 

## **GENERAL FUND**

### ADMINISTRATION PROGRAMS

**CREC GENERAL** - This program is used to account for administrative revenues and Council designated special purpose funds.

**EXECUTIVE DIRECTOR** - The office of the Executive Director supports the entire operation at the Capitol Region Education Council and the overall administration of the Council.

**DEPUTY EXECUTIVE DIRECTOR** - The office of the Deputy Executive Director is responsible for the supervision and continued development of CREC Divisions of Choice, Teaching and Learning, Technical Assistance and Brokering Services, Community Education and Technology Services.

**BUSINESS SERVICES** - Business Services, which includes the office of the Assistant Executive Director, Finance and Operations and the Comptroller, manages the receipt, accounting, investment and expenditure of monetary resources and the acquisition, inventory and disposition of physical resources and facilities of CREC. Accounting services, accounts payable, payroll services, accounts receivable, grants and budget management and loss prevention all operate under the direction of Business Services.

**HUMAN RESOURCES** - Human Resources provides all personnel services to employees and programs, including hiring, benefit and salary administration, record keeping, and policy and procedure administration. CREC's Human Resources division also provides hiring and interviewing training to CREC LEAs, with particular emphasis on the Americans with Disabilities Act and Sexual Harassment Awareness.

**COMMUNICATIONS SERVICES** - The Office of Communications endeavors to present a clear picture of CREC's activities and accomplishments for all constituencies. The office is responsible for producing CREC's Annual Report, as well as a host of other information and marketing materials, and is responsible for media relations.

**STUDENT SERVICES** - Student Services offers school districts special and alternative education services and develops new programs and services in these program areas.

**TEACHING AND LEARNING SERVICES** - Teaching and Learning Services provides services and support to local school districts and CREC schools in the areas of curriculum, instruction and school leadership.

**GRANTS AND DEVELOPMENT OFFICE** - Grants and Development identifies funding sources from grants, contracts, foundations and benefactors and provides leadership and technical assistance in the preparation of the proposals.

**TECHNOLOGY SERVICES** - The Technology Services Division focuses on the delivery of coordinated technology services to CREC member districts and CREC programs. This division forms partnerships with business and industry to offer school districts a variety of technology options, including training and purchase of software, hardware, connectivity and internet services.

**TECHNICAL ASSISTANCE BROKERING SERVICES** - Technical Assistance and Brokering Services facilitates resource sharing among districts. Examples include shared computer technicians, technology specialists, and special education and related services consultants.

## **FACILITIES**

**ADMINISTRATIVE BUILDING COST CENTER** - The costs of operating the CREC's central administrative building are met by rent paid on a proportionate basis by each of the programs using space at the facility.

#### SPECIAL PROGRAMS

**CONNECTICUT ACADEMY FOR EDUCATIONAL LEADERS** - The Connecticut Academy for Educational Leaders provides statewide professional development opportunities to central office administrators and to support research on topics of importance to public school leaders.

**INTERDISTRICT GRANT OFFICE** - The Interdistrict Grant Office was established to direct, coordinate and develop interdistrict programs.

**MINORITY TEACHER RECRUITING** - The CREC Minority Teacher Recruiting Program assists local school districts in increasing the diversity of their teacher/administrator staffs.

**COLTSVILLE FACILITY** - CREC currently operates a 50,000 square foot facility located at 34 Sequassen Avenue in Hartford. This program includes all the rent, utilities and property services at this facility.

**PROJECT LITERACY** - Project Literacy is a comprehensive approach to the reduction of reading failure in young children. It includes three major components: Reading Recovery® training for teachers and teacher leaders, Supportive Environment Development and Paraprofessional training.

**ALLIED HEALTH CAREER COLLABORATIVE** - CREC serves as a fiscal agent for a collaborative program sponsored by the Towns of Hartford, Newington, Glastonbury and Farmington. The purpose of the program is to introduce students to opportunities available to them through a career in health.

**LEARNING CORRIDOR COST CENTER** - Services provided at the Learning Corridor campus are centralized, and costs are charged back to the three CREC magnets and to the Hartford Magnet Middle School. These services represent facility and operation costs for the campus.

**MONTESSORI MAGNET SCHOOL** - CREC manages and operates the Montessori Magnet School at the Learning Corridor in Hartford, CT. As Connecticut's first interdistrict Montessori public magnet school, its mission is to provide a unique educational opportunity for children in a diverse learning environment.

**EAST HARTFORD/GLASTONBURY MAGNET SCHOOL** - The East Hartford/Glastonbury Magnet School meets CREC objectives and State goals by providing a model quality and integrated educational program that draws its students voluntarily from two diverse districts. The school emphasizes science, computer and global education.

**GREATER HARTFORD ACADEMY OF MATHEMATICS AND SCIENCE MAGNET SCHOOL** - CREC manages and operates the Greater Hartford Academy of Mathematics and Science. The program is located at the Learning Corridor in Hartford, Connecticut. The mission of the Academy is to provide, through state-of-the-art technology, educational experiences that expand the teaching and learning of science, mathematics and technology in the classroom.

**METROPOLITAN LEARNING CENTER MAGNET SCHOOL** - The Metropolitan Learning Center Magnet School (MLC) is a global studies magnet school located in Bloomfield, CT. The school features a unique curriculum, an extended school day and extensive use of technology. The school serves close to 700 sixth through twelfth graders.

**TWO RIVERS MAGNET MIDDLE SCHOOL** - The Two Rivers Magnet Middle School is a science and technology magnet for 600 sixth, seventh and eighth grade students. The school serves five diverse communities in the region and is located in East Hartford at the convergence of the Connecticut and Hockanum rivers.

HARTFORD MAGNET MIDDLE SCHOOL - Located on the Learning Corridor campus, the Hartford Magnet Middle School (HMMS) serves 600 sixth through eighth grade students. Approximately 200 students come from suburban districts. The school's curriculum focuses on science, math and the arts.

**UNIVERSITY OF HARTFORD MAGNET SCHOOL** - University of Hartford Magnet School (UHMS) opened in September 2001. The school serves approximately 400 students. The curriculum focus for UHMS is the infusion of Dr. Howard Gardner's Theory of Multiple Intelligences into a PreK - fifth grade school environment.

**SOUNDBRIDGE** - Soundbridge is a highly specialized auditory and oral program for hearing impaired children from birth to 21. The program serves children in 90 Connecticut towns, with more than two-thirds of the children served in their home districts. The program also operates an Early Childhood Learning Center for typical and hearing impaired three-to-five year olds.

**RIVER STREET SCHOOL** - River Street School offers highly specialized educational programming for students who require a very predictable, structured environment. LEAs are often hard-pressed to provide the necessary resources at the local level, and most are unable to provide this type of program over the summer. River Street serves autistic, developmentally delayed, learning disabled, pervasive developmentally delayed and behaviorally disordered students. The school also operates two residential facilities, both licensed by the State Department of Mental Retardation. The facilities provide residential services for twelve students attending the River Street School.

**POLARIS CENTER** - The Polaris Center serves residential and day students with severe emotional and behavior problems through comprehensive treatment services and special education at middle school and high school levels. Services include individual, group, and family therapy, adventure-based experiences and a full range of therapeutic activities.

**MAGNET SCHOOL COST CENTER** - This program provides for the centralized office services for curriculum and instruction, fiscal, pupil services and facilities operations for the CREC Magnet Schools. The costs are charged back to the magnet schools.

**INTEGRATED PROGRAM MODELS** - The Integrated Program Models program provides a transdisciplinary approach of special education services to students with physical, cognitive and/or behavioral disabilities. The classrooms are located in public school settings where students can interact with their typical peers.

**FARMINGTON VALLEY DIAGNOSTIC CENTER** - The Farmington Valley Diagnostic Center provides specialized diagnostic and education services for children who are having difficulties in achieving success in their local school district. CREC is working in collaboration with local school districts in the Farmington Valley area to design effective strategies to increase student learning.

**GREATER HARTFORD ACADEMY OF THE ARTS** - The Greater Hartford Academy of the Arts teaches students vocal and instrumental music, theater, dance and creative writing. In addition to the beneficial arts experience, the human understanding that develops among students relating to cultural similarities is a major outcome of the program. In the coming year, a relationship between the Academy and area universities will be developed to explore college credit and tuition abatement for Academy students.

**CENTER FOR CREATIVE YOUTH** - The Center for Creative Youth (CCY), located at Wesleyan University in Middletown, Connecticut, is an intensive, pre-college summer residential arts program that achieves quality and integrated education and a comprehensive multicultural curriculum. CCY is a national model program that has served thousands of students since 1977.

**GREAT PATH ACADEMY** - Great Path Academy at Manchester Community College is a grade 11 and 12 high school that provides a learning environment supporting students from diverse backgrounds in developing academic and life skills values with a blend of both high school and college experiences. Currently the school serves approximately 84 students from eight local school districts, Bolton, Coventry, East Hartford, Ellington, Glastonbury, Hartford, Manchester and Tolland.

								Ac	lmi	nistration				
	_	CREC General		Executive Director		Deputy Executive Director		Business Services		Human Resources	Communications Services	_	Student Services	 Teaching and Learning Services
ASSETS														
Cash and cash equivalents Investments	\$	1,704,788	\$	2,811	\$	5,791	\$	358,457	\$	23,497	\$ 8,187	\$	9,669	\$ 9,997
Accounts receivable Due from other funds		940,263 4,759,739		5,813				1,775						
Other assets	_	1,109,109						1,500		299		-		 
Total Assets	\$_	7,404,790	\$	8,624	\$	5,791	\$	361,732	\$	23,796	\$ 8,187	\$_	9,669	\$ 9,997
LIABILITIES AND FUND BALANCES														
Liabilities:														
Accounts payable and accrued liabilities Due to other funds	\$	968,250	\$	4,845	\$	5,462	\$	349,825	\$	12,318	\$ 5,978	\$	5,678	\$ 1,750
Deferred revenues Total liabilities	-	928,367 1,896,617		1,353 6,198	· -	5,462	 	349,825	· -	12,318	5,978	-	5,678	 1,750
Fund Balances: Reserved for programmatic purposes		34,384												
Unreserved: Designated for future obligations		2,300,000												
Designated for debt obligations Designated for capital improvements		800,000 50,000												
Designated for legal		50,000												
Designated for venture capital		75,000												
Designated for payroll Undesignated		1,000,000 1,198,789		2,426		329		11,907		11,478	2,209		3,991	8,247
Total fund balances	-	5,508,173	· -	2,426	· -	329	· -	11,907	· -	11,478	2,209	-	3,991	 8,247
Total Liabilities and Fund Balances	\$	7,404,790	\$	8,624	\$	5,791	\$	361,732	\$	23,796	\$ 8,187	\$	9,669	\$ 9,997

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			Adminis				 Facilities				Special Prog	ram	18
		Grants and Development Office	 Technology Services		Technical Assistance Brokering Services	Total	 Administrative Building Cost Center	. <u>-</u>	Connecticut Academy for Educ. Leaders	. <u>-</u>	Interdistrict Grant Office	_	Minority Teacher Recruiting
ASSETS													
Cash and cash equivalents Investments	\$		\$	\$	17,185	\$ 2,140,382	\$ 12,378	\$		\$	23,971	\$	
Accounts receivable		32,875				980,726	550						2,970
Due from other funds Other assets	_		 	_	80	 4,759,739 1,879	 120	. <u>-</u>		. <u>-</u>		_	298
Total Assets	\$	32,875	\$ 	\$_	17,265	\$ 7,882,726	\$ 13,048	\$	-	\$	23,971	\$_	3,268
LIABILITIES AND FUND BALANCES													
Liabilities:													
Accounts payable and accrued liabilities Due to other funds	\$	6,847 228,251	\$ 15,975	\$	9,238	\$ 1,370,191 244,226	\$ 54,339 68,383	\$	261	\$	2,489	\$	562 265
Deferred revenues	_	005 000	 15.075		0.000	 929,720	 100 700		261		2 400	_	007
Total liabilities	_	235,098	 15,975	_	9,238	 2,544,137	 122,722		261		2,489	-	827
Fund Balances: Reserved for programmatic purposes Unreserved:						34,384							
Designated for future obligations						2,300,000							
Designated for debt obligations						800,000							
Designated for capital improvements Designated for legal						50,000 50,000							
Designated for venture capital						75,000							
Designated for payroll Undesignated		(202,223)	(15,975)		8,027	1,000,000 1,029,205	(109,674)		(261)		21,482		2,441
Total fund balances	_	(202,223)	 (15,975)	-	8,027	 5,338,589	 (109,674)	· -	(201)	· -	21,482	-	2,441
Total Liabilities and Fund Balances	\$	32,875	\$ -	\$_	17,265	\$ 7,882,726	\$ 13,048	\$	-	\$	23,971	\$_	3,268

						Special Prog	ran	18			
	_	Coltsville Facility	 Project Literacy	 Allied Health Career Collaborative		Learning Corridor Cost Center		Montessori Magnet School	 East Hartford/ Glastonbury Magnet School		GHA of Math and Science Magnet School
ASSETS											
Cash and cash equivalents Investments Accounts receivable Due from other funds Other assets	\$	10,606	\$ 7,000 395	\$ 4,728	\$	193,981 111,417	\$	297,384	\$ 160,533	\$	97,650
Total Assets	\$	10,606	\$ 7,395	\$ 4,728	\$	305,398	\$	297,384	\$ 160,533	\$	97,650
LIABILITIES AND FUND BALANCES											
Liabilities: Accounts payable and accrued liabilities Due to other funds Deferred revenues	\$	10,606	\$ 395 67,719 21,500	\$ 386	\$	216,290	\$	35,752 635,741 2,119	\$ 50,716 40,002	\$	60,472 617,675 50,817
Total liabilities	_	10,606	 89,614	 386	· -	216,290	· -	673,612	 90,718	_	728,964
Fund Balances: Reserved for programmatic purposes Unreserved: Designated for future obligations Designated for debt obligations Designated for capital improvements Designated for legal Designated for venture capital Designated for payroll Undesignated Total fund balances	_	-	 (82,219) (82,219)	4,342 4,342	- <u>-</u>	89,108 89,108	· -	(376,228) (376,228)	 69,815 69,815		(631,314) (631,314)
Total Liabilities and Fund Balances	\$	10,606	\$ 7,395	\$ 4,728	\$	305,398	\$	297,384	\$ 160,533	\$	97,650

								Special Pr	ogra	ams					
		etropolitan Learning Center agnet School		Fwo Rivers Magnet Middle School		Hartford lagnet Middle School	2	University of Hartford Magnet School	<u> </u>	Soundbridge		River Street School	 Polaris Center		Magnet School Cost Center
ASSETS															
Cash and cash equivalents Investments	\$	67,046	\$		\$	2,688	\$		\$	718,076 12,128	\$	1,297,566	\$ 69,966	\$	
Accounts receivable Due from other funds Other assets		305,190		547,650				383,407		527,868		1,634,076 2,703,750 88,331	698,489 365		143,361
Total Assets	\$	372,236	\$	547,650	\$	2,688	\$	383,407	\$	1,258,072	\$	5,723,723	\$ 768,820	\$	143,361
LIABILITIES AND FUND BALANCES															
Liabilities:															
Accounts payable and accrued liabilities Due to other funds Deferred revenues	\$	257,440 20,403	\$	60,797 303,707	\$	2,688	\$	182,681 119,304	\$	169,619 30,653	\$	265,243	\$ 126,562 1,282,565 13,668	\$	77,835 256,588
Total liabilities	_	277,843	· -	364,504	·	2,688		301,985		200,272	· ·	265,243	  1,422,795	· -	334,423
Fund Balances: Reserved for programmatic purposes Unreserved: Designated for future obligations Designated for debt obligations Designated for capital improvements Designated for legal Designated for venture capital Designated for payroll Undesignated Total fund balances		94,393 94,393		183,146 183,146		-		<u>81,422</u> 81,422		1,057,800 1,057,800		5,458,480 5,458,480	 (653,975) (653,975)		(191,062) (191,062)
Total Liabilities and Fund Balances	\$	372,236	\$	547,650	\$	2,688	\$	383,407	\$	1,258,072	\$	5,723,723	\$ 768,820	\$	143,361

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						Special Pro	ogra	ams				_			
		Integrated Program Model		Farmington Valley Diagnostic Center		Greater Hartford Academy of the Arts		Center for Creative Youth		Great Path Academy	 Total		Eliminations	Total	
ASSETS															
Cash and cash equivalents Investments Accounts receivable Due from other funds Other assets	\$	219,486 173,799	\$	148,564 270,701	\$	270,203 74,522	\$	168,424 47,893 54,161	\$	10,762 30,011	\$ 3,096,397 60,021 5,501,176 2,703,750 218,072	\$	\$	5,249,15 60,02 6,482,45 3,570,22 220,07	21 52 26
Total Assets	\$	393,285	\$	419,265	\$	344,725	\$	270,478	\$	40,773	\$ 11,579,416	\$	(3,893,263) \$	15,581,92	27
LIABILITIES AND FUND BALANCES Liabilities: Accounts payable and accrued liabilities Due to other funds Deferred revenues Total liabilities	\$	48,241	\$	5,923 244,864 250,787	\$	67,549 296,829 42,232 406,610	\$	17,030 223,719 240,749	\$	9,429 29,128 38,557	\$ 1,668,705 3,580,654 719,105 5,968,464	\$	\$ (3,893,263) (3,893,263)	3,093,23 - 1,648,82 - 4,742,06	25
Fund Balances: Reserved for programmatic purposes Unreserved: Designated for future obligations Designated for debt obligations Designated for capital improvements Designated for legal Designated for venture capital Designated for payroll Undesignated Total fund balances	_	345,044 345,044	- <u>-</u>	168,478 168,478	- <u>-</u>	(61,885) (61,885)	- <u>-</u>	29,729 29,729	- <u>-</u>	2,216 2,216	 - - - 5,610,952 5,610,952	- <u>-</u>		34,38 2,300,00 800,00 50,00 75,00 1,000,00 6,530,48 10,839,86	00 00 00 00 00 00 83
Total Liabilities and Fund Balances	\$	393,285	\$	419,265	\$	344,725	\$	270,478	\$	40,773	\$ 11,579,416	\$	(3,893,263) \$	15,581,92	27

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#### CAPITOL REGION EDUCATION COUNCIL GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM FOR THE YEAR ENDED JUNE 30, 2007

	_						Ad	mi	nistration						
		CREC General	Executive Director		Deputy Executive Director		Business Services		Human Resources		Communications Services		Student Services	Teaching a Learning Services	Ŗ
Revenues:	<i>•</i>		ф.			ф.		ф.		ф.		ф.			
Tuition Grants in aid	\$	3,965,945	\$	\$		\$		\$		\$		\$	\$	i	
Room and board		5,905,945													
Sales of services							2,892		17		250				
Investment income		503,785					y								
Other local revenues	_		31,138				3,425			_					
Total revenues	_	4,469,730	31,138	_	-		6,317		17	_	250		-		
Expenditures:															
Current:															
Salaries			193,612		195,360		1,284,999		542,882		157,022		138,111	58,7	12
Employee benefits		3,197,703	32,417		25,972		337,587		138,470		35,096		37,194	8,23	35
Purchased professional and															
technical services			571		5,393		418,013		2,594		4,435		18,023	2,89	96
Purchased property services			8,118				90		624		1		10.00 -		
Other purchased services		29,299	12,360		35,568		171,574		35,158		16,522		10,095	16,70	
Supplies			1,376 1,000		2,916		17,763		4,075		2,071		146	2,64	
Property Other uses of funds			1,000		59 1,127		136,428 16,080		2,279 1,423		35 885		1,233 923	2,3 <sup>°</sup> 2,1 <sup>4</sup>	
Other uses of funds	-		15,940		1,127	-	10,080	-	1,425	-	883		925	2,12	40
Total expenditures	_	3,227,002	263,402		266,395		2,382,534	. <u>-</u>	727,505	_	216,066		205,725	93,70	08
Excess (Deficiency) of Revenues															
over Expenditures	_	1,242,728	(232,264	)	(266,395)		(2,376,217)		(727,488)	_	(215,816)		(205,725)	(93,70	08)
Other Financing Sources (Uses):															
Transfers in		5,219,002	283,159		321,977		2,676,902		786,485		227,577		235,468	109,70	08
Transfers out		(5,687,578)	(49,551		(55,582)		(300,767)		(58,980)	_	(11,457)		(29,743)	(16,00	
Total other financing sources (uses)	_	(468,576)	233,608		266,395		2,376,135		727,505	_	216,120		205,725	93,70	08
Net Change in Fund Balances		774,152	1,344		-		(82)		17		304		-	-	
Fund Balances at Beginning of Year	_	4,734,021	1,082		329		11,989	. <u>-</u>	11,461	_	1,905		3,991	8,24	47
Fund Balances at End of Year	\$_	5,508,173	\$ 2,426	\$	329	\$	11,907	\$	11,478	\$_	2,209	\$	3,991	8,24	47

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#### CAPITOL REGION EDUCATION COUNCIL GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

		Admin	istration		Facilities		Special Programs	
	Grants and Development Office	Technology Services	Technical Assistance Brokering Services	Total	Administrative Building Cost Center	Connecticut Academy for Educ. Leaders	Interdistrict Grant Office	Minority Teacher Recruiting
Revenues:	¢	¢	¢	¢	¢ (†	,	ф <b>(</b>	,
Tuition Grants in aid	\$	\$	\$	\$- 3,965,945	\$ \$ 12,378	)	\$ \$	>
Room and board				5,905,945	12,378			
Sales of services	146,914			150,073	2,002	3,285	138,840	29,240
Investment income	,			503,785	,	,	,	,
Other local revenues				34,563	550			
Total revenues	146,914			4,654,366	14,930	3,285	138,840	29,240
Expenditures:								
Current:								
Salaries	204,377		164,326	2,939,401	112,211		93,685	23,294
Employee benefits	30,414		24,859	3,867,947	38,764		29,041	2,671
Purchased professional and								
technical services	3,145		290	455,360	2,775		205	
Purchased property services	0.000		12 200	8,832	294,167	2 220	2 004	2 270
Other purchased services	8,886 1,011		12,209 2,749	348,375 34,748	23,699 144,942	3,320	3,884 577	3,379 41
Supplies Property	2,111		2,749 4,460	34,748 149,979	56,051		5//	41
Other uses of funds	195		1,177	37,904	515			
Other uses of funds		·	1,177	37,904				
Total expenditures	250,139		210,070	7,842,546	673,124	3,320	127,392	29,385
Excess (Deficiency) of Revenues								
over Expenditures	(103,225)		(210,070)	(3,188,180)	(658,194)	(35)	11,448	(145)
Other Financing Sources (Uses):								
Transfers in	87,878		276,981	10,225,137	796,247			
Transfers out	(10,000)		(66,911)	(6,286,569)	(194,744)	(200)	(6,592)	
Total other financing sources (uses)	77,878		210,070	3,938,568	601,503	(200)	(6,592)	
Net Change in Fund Balances	(25,347)	-	-	750,388	(56,691)	(235)	4,856	(145)
Fund Balances at Beginning of Year	(176,876)	(15,975)	8,027	4,588,201	(52,983)	(26)	16,626	2,586
Fund Balances at End of Year	\$ (202,223)	\$ (15,975)	\$ 8,027	\$ 5,338,589	\$ (109,674) \$	(261)	\$ 21,482 \$	2,441

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#### CAPITOL REGION EDUCATION COUNCIL GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

							Special Progr	an	15				
	-	Coltsville Facility	_	Project Literacy		Allied Health Career Collaborative	Learning Corridor Cost Center		Montessori Magnet School		East Hartford/ Glastonbury Magnet School		GHA of Math and Science Magnet School
Revenues:	¢		\$		\$	\$		\$		¢		¢	
Tuition Grants in aid	\$		Э		¢	2		Ф	3,059,799	\$	2,005,113	\$	1,558,824
Room and board													
Sales of services		10,500		95,267		20,000	3,201,909		700,882		510,725		665,359
Investment income Other local revenues									500				
other local revenues	-		_		-			-	500	-			
Total revenues	-	10,500	_	95,267	_	20,000	3,201,909		3,761,181	-	2,515,838		2,224,183
Expenditures:													
Current:		11.00				1 - 000							
Salaries		11,639				16,300 1,493	128,348		2,213,307 487,790		1,647,475 303,502		1,262,034
Employee benefits Purchased professional and		1,350				1,495	21,465		487,790		303,502		191,683
technical services							955		268,907		149,822		191,066
Purchased property services		269,654					1,522,269		404,901		13,933		277,300
Other purchased services		36,311		66,415		451	89,801		56,497		196,493		143,211
Supplies		98,465				1,222	1,982,921		65,651		72,950		100,991
Property		139							1,790		23,212		34,610
Other uses of funds	-	90	_	14,737	_		350		2,233	-	774	. <u>-</u>	877
Total expenditures	-	417,648	_	81,152	_	19,466	3,746,109	-	3,501,076	-	2,408,161		2,201,772
Excess (Deficiency) of Revenues													
over Expenditures	-	(407,148)	_	14,115	_	534	(544,200)	-	260,105	_	107,677		22,411
Other Financing Sources (Uses):													
Transfers in		408,499					541,779						
Transfers out	_	(1,351)		(9,120)	_	(952)			(208,032)	_	(100,221)		(85,198)
Total other financing sources (uses)	-	407,148		(9,120)	_	(952)	541,779	-	(208,032)	-	(100,221)		(85,198)
Net Change in Fund Balances				4,995		(418)	(2,421)		52,073		7,456		(62,787)
Fund Balances at Beginning of Year	-	-		(87,214)	_	4,760	91,529	-	(428,301)	-	62,359		(568,527)
Fund Balances at End of Year	\$	-	\$_	(82,219)	\$_	4,342 \$	89,108	\$	(376,228)	\$	69,815	\$	(631,314)

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#### CAPITOL REGION EDUCATION COUNCIL GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

	Special Programs Metropolitan Two Rivers Hartford Magne															
-	Ma Ma			Two Rivers Magnet Middle School		Hartford Magnet Middle School		University of Hartford Magnet School		Soundbridge	_	River Street School		Polaris Center		Magnet School Cost Center
Revenues: Tuition	\$	10,910	¢		\$		\$		\$	2,391,688	¢	12 704 065	¢	3,955,449	¢	
Grants in aid	Э	6,625,625	\$	5,422,174	ф		¢	4,298,095	Ф	2,391,688 275,696	\$	13,794,065	\$	3,955,449 411,559		1,366,300
Room and board		0,025,025		5,422,174				4,270,075		275,070		1,482,436		2,681,159		1,500,500
Sales of services		1,604,605		2,500,534				1,694,320		2,078,761		4,153,091		146,706		2,131,584
Investment income		,,		, <u>,</u>				y y		561		, ,		- ,		, - ,
Other local revenues		6,766		1,171				1,411	_	61,365	_	135	_	25,625		
Total revenues		8,247,906		7,923,879		-	-	5,993,826	_	4,808,071	_	19,429,727	_	7,220,498		3,497,884
Expenditures:																
Current:																
Salaries		5,113,785		4,768,300				3,635,578		2,872,243		11,879,399		4,131,557		750,486
Employee benefits		848,678		937,435				736,340		670,273		2,711,602		1,107,330		128,367
Purchased professional and																
technical services		543,949		615,672				487,618		39,881		361,274		143,013		86,602
Purchased property services		678,875		447,692				437,721		192,566		642,427		359,595		18,200
Other purchased services		175,231		140,109				86,027		152,638		187,459		113,285		2,370,802
Supplies		444,312		514,977				310,279		117,117		452,690		471,242		17,768
Property		55,311		159,785				20,421		308,809		153,348		53,968		89,854
Other uses of funds		11,378	_	1,766				2,048	-	1,832	_	4,313	-	35,903		805
Total expenditures		7,871,519	_	7,585,736		-		5,716,032	_	4,355,359	_	16,392,512	_	6,415,893		3,462,884
Excess (Deficiency) of Revenues																
over Expenditures		376,387		338,143		-	-	277,794	_	452,712	_	3,037,215	_	804,605	_	35,000
Other Financing Sources (Uses): Transfers in												179,483				
Transfers out		(320,530)		(325,249)		-		(230,003)	_	(440,363)	_	(2,838,782)	_	(668,855)		(35,000)
Total other financing sources (uses)		(320,530)		(325,249)		-	-	(230,003)	_	(440,363)	_	(2,659,299)	_	(668,855)		(35,000)
Net Change in Fund Balances		55,857		12,894		-		47,791		12,349		377,916		135,750		
Fund Balances at Beginning of Year		38,536		170,252		-	-	33,631	_	1,045,451	_	5,080,564	_	(789,725)		(191,062)
Fund Balances at End of Year	\$	94,393	\$	183,146	\$	-	\$	81,422	\$	1,057,800	\$_	5,458,480	\$	(653,975)	\$	(191,062)

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# CAPITOL REGION EDUCATION COUNCIL GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

			Special Prog	grams				
	Integrated Program Model	Farmington Valley Diagnostic Center	Greater Hartford Academy of the Arts	Center for Creative Youth	Great Path Academy	Total	Eliminations	Total
Revenues: Tuition Grants in aid	\$ 1,870,216	\$ 841,404				\$ 24,633,326	\$\$	24,633,326
Room and board	10,000		2,368,844	249,478 31,050	732,704	28,384,211 4,194,645		32,362,534 4,194,645
Sales of services	2,118,430	5,625	180,251	7,527	214,892	22,212,333		22,364,408
Investment income	, ,	,	,	1,601	,	2,162		505,947
Other local revenues			27,479	2,182		126,634		161,747
Total revenues	3,998,646	847,029	4,025,221	612,785	947,596	79,553,311		84,222,607
Expenditures:								
Current:								
Salaries	2,686,881	491,115	2,232,922	249,852	714,860	44,923,060		47,974,672
Employee benefits Purchased professional and	660,739	122,084	474,166	29,108	109,936	9,575,053		13,481,764
technical services	117,801	8,459	222,258	2,100	37,115	3,276,697		3,734,832
Purchased property services	88,643	106,944	687,978	5,409	57,115	6,154,107		6.457.106
Other purchased services	50,784	9,751	214,789	312,842	26,917	4,440,396		4,812,470
Supplies	22,606	20,973	129,507	7,230	37,898	4,869,417		5,049,107
Property	12,269	4,297	19,850	195	1,891	939,749		1,145,779
Other uses of funds			9,448	390	1,961	88,905		127,324
Total expenditures	3,639,723	763,623	3,990,918	607,126	930,578	74,267,384		82,783,054
Excess (Deficiency) of Revenues								
over Expenditures	358,923	83,406	34,303	5,659	17,018	5,285,927		1,439,553
Other Financing Sources (Uses): Transfers in	18,127					1,147,888	(10,916,857)	1,252,415
Transfers out	(377,050)	(83,406)	(92,891)	(16,529)	(17,018)	(5,857,342)	10,916,857	(1,421,798)
Total other financing sources (uses)	(358,923)	(83,406)	(92,891)	(16,529)	(17,018)	(4,709,454)	- <u>-</u> -	(169,383)
Net Change in Fund Balances	-	-	(58,588)	(10,870)	-	576,473	-	1,270,170
Fund Balances at Beginning of Year	345,044	168,478	(3,297)	40,599	2,216	5,034,479	. <u></u> _	9,569,697
Fund Balances at End of Year	\$345,044	\$ 168,478	\$(61,885)	\$ 29,729	\$	\$5,610,952	\$\$	10,839,867

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# CAPITOL REGION EDUCATION COUNCIL GENERAL FUND SCHEDULE OF REVENUES AND EXPENDITURES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2007

		Budge	t Amo	ounts				Variance with Final Budget - Positive
		Original		Final		Actual		(Negative)
Revenues:								
Special Programs:								
Tuition	\$	19,507,935	\$	23,938,018	\$	24,633,326	\$	695,308
Grants in aid		29,942,459		28,870,703		28,384,211		(486,492)
Room and board		3,764,567		3,764,567		4,194,645		430,078
Sales of services		23,716,436		24,133,993		22,212,333		(1,921,660)
Investment income						2,162		2,162
Other local revenues		82,850		120,080		126,634		6,554
Transfers		584,505		584,505		1,147,888		563,383
Total special programs		77,598,752	· <u> </u>	81,411,866		80,701,199		(710,667)
Administration/Facilities:								
Grants in aid						12,378		12,378
Sales of services						152,075		152,075
Other local revenues						35,113		35,113
Transfers		6,112,889		6,112,891		5,802,382		(310,509)
Total administration/facilities	_	6,112,889		6,112,891		6,001,948		(110,943)
Total revenues		83,711,641		87,524,757		86,703,147		(821,610)
Expenditures:								
Administration:								
Executive Director		314,159		314,159		312,953		1,206
Deputy Executive Director		321,977		321,977		321,977		-
Business Services		2,786,902		2,786,902		2,683,301		103,601
Human Resources		786,485		786,485		786,485		-
Communications Services		227,578		227,578		227,523		55
Student Services		353,150		353,150		235,468		117,682
Teaching and Learning Services		109,709		109,709		109,708		1
Grants and Development Office		246,183		261,183		260,139		1,044
Technical Assistance Brokering Services		296,981		296,981		276,981		20,000
Total administration	_	5,443,124		5,458,124	_	5,214,535	•	243,589
Facilities:								
Administrative Building Cost Center	_	915,948		915,950		867,868	•	48,082

# CAPITOL REGION EDUCATION COUNCIL EXE GENERAL FUND SCHEDULE OF REVENUES AND EXPENDITURES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

		Budge	t Am	ounts		Variance with Final Budget - Positive
	-	Original	- <u>-</u>	Final	 Actual	(Negative)
Special Programs:						
Connecticut Academy for Education						
Leaders	\$	3,520	\$	3,520	\$ 3,520	\$ -
Interdistrict Grant Office		146,825		146,825	133,984	12,841
Minority Teacher Recruiting		27,000		30,000	29,385	615
Coltsville Facility		1,019,500		1,019,500	418,999	600,501
Project Literacy				100,300	90,272	10,028
Allied Health Career Collaborative		20,000		20,418	20,418	-
Learning Corridor Cost Center		3,726,000		3,746,109	3,746,109	-
Montessori Magnet School		3,397,763		3,717,804	3,709,108	8,696
East Hartford/Glastonbury Magnet						
School		2,454,694		2,508,382	2,508,382	-
GHA Math and Science Magnet School		2,071,419		2,286,970	2,286,970	-
Metropolitan Learning Center Magnet						
School		7,666,109		8,192,049	8,192,049	-
Two Rivers Magnet Middle School		7,619,912		7,910,985	7,910,985	-
University of Hartford Magnet School		5,653,965		5,943,535	5,946,035	(2,500)
Soundbridge		4,302,925		4,795,722	4,795,722	-
River Street School		19,179,150		19,231,294	19,231,294	-
Polaris Center		6,562,140		7,084,748	7,084,748	-
Magnet School Cost Center		3,082,000		3,497,884	3,497,884	-
Integrated Program Model		4,147,550		4,147,550	4,016,773	130,777
Farmington Valley Diagnostic Center		917,860		917,860	847,029	70,831
Greater Hartford Academy of the Arts		3,588,818		4,083,809	4,083,809	-
Center for Creative Youth		816,500		816,500	623,655	192,845
Great Path Academy		948,919		948,919	947,596	1,323
Total special programs	-	77,352,569		81,150,683	 80,124,726	1,025,957
	-					
Total expenditures	-	83,711,641		87,524,757	 86,207,129	1,317,628
Excess of Revenues over Expenditures	\$	-	\$	-	496,018	\$ 496,018

Budgetary excess of revenues over expenditures is different than  $\ensuremath{\mathsf{GAP}}$  net change

in fund balance:

Revenue and expenditures for CREC General Program are not budgeted. Net change	
in fund balance for CREC General program is	774,152
Net Change in Fund Balance - GAAP Basis	\$ 1,270,170

**Special Revenue Fund** 

# SPECIAL REVENUE FUND

### **GRANTS AND CONTRACTS FUND**

**INTERDISTRICT GRANTS** - A variety of special purpose SDE funded grants are received to promote and support collaborative cooperative efforts among CREC member towns.

**PROJECT PACT** - Project PACT (Perkins Access Consultation Team) provides consortium members with services that improve vocational programs in the area of technology education for all students, including those who are disadvantaged, have disabilities or have limited English proficiency.

**TEACHING AMERICAN HISTORY** - The Teaching American History program, funded under the Elementary and Secondary Education Act, is designed to raise student achievement by improving teachers' knowledge, understanding and appreciation of American history. CREC's initiative includes partnerships with school districts (Bolton, East Hartford, Manchester, Plainville, Regional District 10, Vernon and West Hartford), the University of Connecticut (the History Department, Neag School of Education and the Thomas J. Dodd Research Center), as well as a number of local museums and historical societies.

**GHAMAS OUTREACH SCIENCE RESOURCE CENTER** - GHAMAS Outreach Science Resource Center provides a summer program for Hartford and suburban students highly motivated in math and science, combining content with problemsolving skills in an integrated, interwoven curriculum. The Center also held a summer institute focused on food technologies and bacteriology for middle school teachers and on polymers and plastics for high school teachers.

**SPECIAL SERVICES SUPPORT TEAM** - Services provided by this program include consultation, training and staff development to State agencies and local school districts in special education and regular education initiatives.

**RELATED SERVICES** - Professional development, staffing and other services are provided for state agency programs. In addition, services provided to local school districts include diagnostic services, extensive staff brokering and grant coordination.

**REGIONAL TECHNOLOGY TRAINING -** The Regional Technology Training program is funded under a grant from the CT SDE's Technology Literacy Challenge Fund Grant. This provides a great range of technology training for CREC member districts.

**CONNECTICUT TECHNICAL HIGH SCHOOLS PROFESSIONAL DEVELOPMENT -** This program is supported by a three-year contract from the Department of Education to provide professional development activities to the State Technical High Schools.

**SUMMER YOUTH EMPLOYMENT -** CREC Summer Youth Employment Program serves students in the Greater Hartford area from June to August. This program focused on project-based initiatives and service learning projects in partnership with other agencies.

**CAPITOL REGION CHOICE PROGRAM -** The Capitol Region Choice Program allows for the voluntary attendance of children in schools beyond their traditional attendance borders in an effort to reduce racial, ethnic and economic isolation.

**SCHOOL TO CAREER INITIATIVES -** School To Career Initiatives will provide support to CREC school districts and others in the implementation of regional planning, school-based coordination, professional development, marketing and data collection. The Federal implementation funds received from the SDE will allow CREC to disseminate guidance and curriculum materials to adult educators in the region.

**SUBURBAN YOUTH PROGRAMS -** Capital Workforce Partners has funded CREC to serve in-school and out-of-school youth between the ages of 14 and 21 under the Workforce Investment Act.

**PUPIL PARTNERS** - Pupil Partners provides grant awards to schools whose proposals create partnerships between urban and suburban classrooms and/or schools for an integrated experience with a curricular focus.

**CONNECTICUT MIGRATORY CHILDREN'S PROGRAM** - The Connecticut Migratory Children's Program identifies children eligible for migrant services provided by the state. The students are children of migrant agricultural farm workers and fishers throughout the state. Once an educational need assessment is done, each child is placed in a proper educational setting. Further, an elaborate computer program is maintained to enable the child's school records to follow him or her wherever in the country the parents migrate.

**ENTITLEMENT GRANTS** - CREC was awarded Federal entitlement grants: Title I, Improving Basic Programs; Title IV, Safe and Drug Free Schools; and Title V, Innovative Education. All of the funds must be used to reach one or more of five goals designed to improve student performance that the State Board of Education has adopted as part of the No Child Left Behind Act of 2001.

**DEPARTMENT OF CORRECTIONS PROFESSIONAL DEVELOPMENT -** A contract from the State Department of Corrections was received to provide a comprehensive program of professional development and training to faculty and administrators of the Unified School District Number 1.

**COMMUNITY EDUCATION -** Community Education provides leadership, training and consulting services to improve the quality of education and deliver effective adult training and development across the state.

**METACOMET RIDGE ACADEMY** - Metacomet Ridge Academy brings together high school students from ten different school districts to collaborate on an interdisciplinary study of the Metacomet Ridge. This unique geological feature has played a significant role in the economic, social, political and historical development of Connecticut.

**EQUAL SUMMER -** EQUAL is a summer academic program that affords students the opportunity to study one of three distinct curricula within a student population that is racially, ethnically and socioeconomically integrated. Funding is through an Interdistrict Cooperative Grant as well as small grants from private foundations.

**GRAUSTEIN FUND DISCOVERY GRANT -** CREC serves as fiscal agent for awards from the William Caspar Graustein Memorial Fund. The Memorial Fund invests in building knowledge and engaging Discovery Grant participants in becoming "Learning Communities."

**PRESCHOOL INTERVENTION PROGRAM** - The Preschool Intervention Program (PIP) identifies high-risk children early and provides programming and support to their families. PIP then assists LEAs in the transition of those children into the public schools. A foundation of the program is a parent training program for young parents with children three to five years of age.

HARTFORD ASSOCIATION FOR THE EDUCATION OF YOUNG CHILDREN (HAEYC) - This program is a local membership organization of the National Association for the Education of Young Children. HAEYC provides training opportunities, educational events and resources to members and to general early childhood teacher community.

**BIRTH TO THREE** - The Birth to Three program receives funds from the State Department of Mental Retardation to provide home based early intervention services to infants, toddlers and their families. The Birth to Three program collaborates not only with school districts, but also with health and social service agencies on behalf of the children/families served.

**EMPLOYMENT TRAINING PROGRAM** - A variety of special purpose funds from the SDE and the Federal Job Training Partnership Program are used to support efforts such as remedial reading instruction for students and training and placement of young adults in the human services field.

**EARLY EDUCATION PROGRAMS -** The new CREC Early Education initiative will work to support, coordinate, enhance and expand the existing CREC Early Childhood programs. CREC recognizes that a significant number of children in the Greater Hartford towns do not have the benefit of high quality early childhood educational experiences, and these children enter kindergarten with developmental and learning deficits that are difficult or impossible to overcome. With this in mind, CREC's Early Education initiative will work in partnership with the Connecticut State Department of Education, the U.S. Department of Education, local school districts and community agencies to improve existing services and support the establishment of early education centers that will expand the opportunities for all children in need of these programs.

**SUPPLEMENTAL SERVICES** - CREC has received a contract from Hartford Public Schools to provide supplemental services to students who attend three of Hartford's elementary schools: Milner, Moylan and Kinsella. CREC is approved by the State Department of Education as a service provider along with the rest of the RESC Alliance members. Highly qualified teachers and paraprofessionals from the CREC region teach small groups of students using research-based programs to improve verbal skills, vocabulary and early reading behaviors. The program can support up to 75 students this year.

**OPENING DOORS** - This grant from the U.S. Department of Labor provides CREC, as an intermediary agency, the ability to assist six local community-based organizations as career development centers. CREC helps the selected sub-grantees to build capacity in delivering job search, career exploration, job acquisition and English as a Second Language services to their local constituencies. The sub-grantees represent Hartford and New Britain. The grant provides the ability to decentralize some of the services of the One Stop Career Centers, administered by the Capital Workforce Partners.

#### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND BALANCE SHEET - BY PROGRAM JUNE 30, 2007

	Grants and Contracts Fund												
		Interdistrict Grants		Project PACT		Teaching American History	_	GHAMAS Outreach Science Resource Center		Special Services Support Team		Related Services	 Regional Technology Training
ASSETS													
Cash and cash equivalents Accounts receivable Other assets	\$	116,496 3,148 2,733	\$	17,080 32,438	\$	130,168 1,375	\$	49	\$	250,018	\$	302,991	\$ 25,000
Total Assets	\$	122,377	\$	49,518	\$	131,543	\$_	49	\$	250,018	\$	302,991	\$ 25,000
LIABILITIES AND FUND BALANCES													
Liabilities: Accounts payable and accrued liabilities	\$	105,953	\$	49,518	\$	38,397	\$		\$	17,302	\$	76,326	\$
Due to other funds Deferred revenues		11,571				93,146				257,980 6,885		205,009 27	 22,234 2,766
Total liabilities		117,524		49,518		131,543		-		282,167		281,362	25,000
Fund Balances: Unreserved, undesignated		4,853						49		(32,149)		21,629	 
Total Liabilities and Fund Balances	\$	122,377	\$	49,518	\$	131,543	\$_	49	\$_	250,018	\$	302,991	\$ 25,000

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#### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND BALANCE SHEET - BY PROGRAM (CONTINUED) JUNE 30, 2007

	Grants and Contracts Fund													
		Connecticut Technical High Schools	-	Summer Youth Employment	_	Capitol Region Choice Program	-	School to Career Initiatives	_	Suburban Youth Programs	_	Pupil Partners	_	Connecticut Migratory Children's Program
ASSETS														
Cash and cash equivalents Accounts receivable Other assets	\$	50,826	\$	6,669	\$	1,000	\$	195,184 100	\$	6,795	\$	7,184	\$	48,249
Total Assets	\$	50,826	\$_	6,669	\$_	1,000	\$_	195,284	\$_	6,795	\$_	7,184	\$_	48,249
LIABILITIES AND FUND BALANCES														
Liabilities: Accounts payable and accrued liabilities Due to other funds Deferred revenues	\$	10,783	\$	354	\$	152,706 348,079 6,500	\$	80,889 100,166 13,904	\$	635 6,651	\$	3,028	\$	283 44,665
Total liabilities		10,783		354		507,285		194,959		7,286		3,028		44,948
Fund Balances: Unreserved, undesignated		40,043		6,315	_	(506,285)		325	_	(491)	_	4,156	_	3,301
Total Liabilities and Fund Balances	\$	50,826	\$_	6,669	\$	1,000	\$_	195,284	\$_	6,795	\$_	7,184	\$_	48,249

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#### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND BALANCE SHEET - BY PROGRAM (CONTINUED) JUNE 30, 2007

	-	Grants and Contracts Fund												
	-	Entitlement Grants		Department of Corrections Professional Development	_	Community Education		Metacomet Ridge Academy	_	EQUAL Summer	_	Graustein Fund Discovery Grant	_	Preschool Intervention Program
ASSETS														
Cash and cash equivalents Accounts receivable Other assets	\$	89,020	\$	36,817	\$	626,600	\$	1,033	\$	19,334 920 810	\$	19,174	\$	
Total Assets	\$_	89,020	\$_	36,817	\$_	626,600	\$_	1,033	\$_	21,064	\$_	19,174	\$_	
LIABILITIES AND FUND BALANCES														
Liabilities: Accounts payable and accrued liabilities Due to other funds	\$	12,985 76,254	\$	,	\$	55,435 553,330	\$	1,033	\$	20	\$	16,424	\$	4,945 56,808
Deferred revenues	-		. <u> </u>	15,420	_		· -		_	19,147	_		_	1,000
Total liabilities		89,239		23,126		608,765		1,033		19,167		16,424		62,753
Fund Balances: Unreserved, undesignated	-	(219)	- <u>-</u>	13,691	_	17,835			_	1,897	_	2,750		(62,753)
Total Liabilities and Fund Balances	\$	89,020	\$_	36,817	\$_	626,600	\$_	1,033	\$_	21,064	\$	19,174	\$_	

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#### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND BALANCE SHEET - BY PROGRAM (CONTINUED) JUNE 30, 2007

	-	Grants and Contracts Fund												
		Hartford Association for the Education of Young Children	_	Birth to Three	. –	Employment Training Program	-	Early Education Programs		Supplemental Services	_	Opening Doors	_	Total
ASSETS														
Cash and cash equivalents Accounts receivable Other assets	\$	109,136	\$	117,472 116,900	\$	291,244	\$ _	39,067	\$	84,643 108,093	\$	1,135	\$	477,912 2,374,971 6,018
Total Assets	\$	109,136	\$	234,372	\$_	291,244	\$_	39,067	\$	192,736	\$	1,135	\$	2,858,901
LIABILITIES AND FUND BALANCES														
Liabilities: Accounts payable and accrued liabilities Due to other funds Deferred revenues	\$	6,254 28,163 74,719	\$	5,631 54,000	\$	34,274 410,796 6,000	\$	21,389 55,291	\$	3,278 42,507	\$	1,135	\$	706,683 2,258,572 254,446
Total liabilities		109,136		59,631		451,070		76,680		45,785		1,135		3,219,701
Fund Balances: Unreserved, undesignated	-			174,741		(159,826)	_	(37,613)		146,951		-		(360,800)
Total Liabilities and Fund Balances	\$_	109,136	\$	234,372	\$_	291,244	\$_	39,067	\$	192,736	\$	1,135	\$	2,858,901

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#### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM FOR THE YEAR ENDED JUNE 30, 2007

						Gi	ant	ts and Contracts	Fui	nd				
	-	Interdistrict Grants	_	Project PACT	_	Teaching American History	_	GHAMAS Outreach Science Resource Center		Special Services Support Team	_	Related Services	_	Regional Technology Training
Revenues: Tuition Grants in aid Sales of services Other local revenues	\$	20,690 1,352,957	\$	89,571	\$	384,413	\$	79,931 49	\$	1,077,125	\$	826,180 892,256	\$	
Total revenues	-	1,373,647	_	89,571	_	384,413	_	79,980		1,077,125	_	1,718,436	_	-
Expenditures: Current: Salaries		184,458				49,753		11,000		750,921		863.464		
Employee benefits		21,582				16,912		1,591		116,717		196,415		
Purchased professional and technical services Purchased property services		143,415 2,900		11,894		99,867		32,150		43,434 150		458,547		
Other purchased services Supplies		934,849 8,829		64,634 10,086		141,050 27,871		1,998 28,825		42,206 3,107		22,192 34,084		
Property Other objects	_		_		_		_			264	_	60	_	
Total expenditures	-	1,296,033	_	86,614	_	335,453	-	75,564	_	956,799	_	1,574,762		-
Excess (Deficiency) of Revenues over Expenditures	_	77,614	_	2,957	_	48,960	_	4,416		120,326		143,674		
Other Financing Sources (Uses): Transfers in														
Transfers out	-	(77,614)	-	(2,957)	-	(48,960)	-	(4,367)		(96,047)	-	(186,628)		
Total other financing sources (uses)	-	(77,614)	_	(2,957)	-	(48,960)	-	(4,367)	_	(96,047)	_	(186,628)	_	
Net Change in Fund Balances		-		-		-		49		24,279		(42,954)		-
Fund Balances at Beginning of Year	-	4,853	_		-		-		_	(56,428)	_	64,583		
Fund Balances at End of Year	\$	4,853	\$ =	-	\$ =	5	5 =	49	\$_	(32,149)	\$_	21,629	\$_	

#### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

			Gra	ants and Contracts Fun	d		
	Connecticut Technical High Schools	Summer Youth Employment	Capitol Region Choice Program	School to Career Initiatives	Suburban Youth Programs	Pupil Partners	Connecticut Migratory Children's Program
Revenues: Tuition Grants in aid Sales of services Other local revenues	\$ 614,784 2,500	\$271,986	\$ 4,121,100 15,000	\$ 408,050	\$29,999	\$ 74,453	\$144,749
Total revenues	617,284	271,986	4,136,100	408,050	29,999	74,453	144,749
Expenditures: Current:	50.545	220.0.41	<b>670 151</b>	105.15	22,000	2 000	22.245
Salaries Employee benefits	53,567 16,697	220,941 22,704	678,454 118,717	127,176 31,978	23,099 4,548	3,000 278	83,365 22,212
Purchased professional and	10,097	22,704	110,/17	51,978	4,540	278	22,212
technical services	223,825	19	59,430	7,760		11,682	2,660
Purchased property services			16,878				17,901
Other purchased services	258,837	10,942	3,174,352	155,625	920	52,860	4,755
Supplies	91	9,198	91,197	16,039	4		4,875
Property			1,842	36,925			
Other objects							
Total expenditures	553,017	263,804	4,140,870	375,503	28,571	67,820	135,768
Total expenditures					20,071	07,020	100,700
Excess (Deficiency) of Revenues							
over Expenditures	64,267	8,182	(4,770)	32,547	1,428	6,633	8,981
Other Financing Sources (Uses):							
Transfers in							
Transfers out	(64,146)	(8,182)	(1,790)	(32,547)	(1,428)	(6,633)	(7,005)
Total other financing courses (uses)	(64, 146)	(8,182)	(1,790)	(22.547)	(1,428)	(6.622)	(7,005)
Total other financing sources (uses)	(64,146)	(8,182)	(1,790)	(32,547)	(1,428)	(6,633)	(7,005)
Net Change in Fund Balances	121	-	(6,560)	-	-	-	1,976
Fund Balances at Beginning of Year	39,922	6,315	(499,725)	325	(491)	4,156	1,325
Fund Balances at End of Year	\$ 40,043	\$ 6,315	\$ (506,285)	\$ 325	\$ (491)	\$ 4,156	\$ 3,301
Fund Datances at End Of Teat	φ 40,045	φ 0,315	φ (300,263)	φ323	φ (491)	φ 4,130	φ 3,301

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#### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

	_					Gra	nts	and Contracts <b>H</b>	Func	1				
	_	Entitlement Grants		Department of Corrections Professional Development	-	Community Education	_	Metacomet Ridge Academy	-	EQUAL Summer	_	Graustein Fund Discovery Grant	_	Preschool Intervention Program
Revenues: Tuition Grants in aid Sales of services Other local revenues	\$	153,176	\$	189,900	\$	1,553,098 322,009	\$	68,704	\$	373 113,350	\$	8,300	\$	315,433
Total revenues	_	153,176	_	189,900	_	1,875,107	_	68,704	_	113,723	_	8,300	_	315,433
Expenditures: Current: Salaries		6,135		148,674		1,101,793		39,615		49.233				193,556
Employee benefits		462		14,755		249,386		3,550		4,837				67,738
Purchased professional and technical services Purchased property services		117,128		4,790		139,612 7,424		5,952		16,668		6,730		1,476 20,268
Other purchased services Supplies Property Other objects		2,700 800		3,444 108		232,885 40,935 4,268 1,010	_	12,295 1,172		26,481 143		1,767		7,606 2,888 140
Total expenditures	_	127,225	_	171,771	_	1,777,313	_	62,584	-	97,362	_	8,497	_	293,672
Excess (Deficiency) of Revenues over Expenditures	_	25,951		18,129	-	97,794		6,120	-	16,361		(197)	_	21,761
Other Financing Sources (Uses): Transfers in														
Transfers out	-	(25,951)	-	(13,636)	-	(100,456)		(6,120)	-	(16,361)	_	197	_	(21,761)
Total other financing sources (uses)	_	(25,951)	_	(13,636)	_	(100,456)	_	(6,120)	-	(16,361)		197	_	(21,761)
Net Change in Fund Balances		-		4,493		(2,662)		-		-		-		-
Fund Balances at Beginning of Year	_	(219)	_	9,198	_	20,497			-	1,897	_	2,750	_	(62,753)
Fund Balances at End of Year	\$_	(219)	\$_	13,691	\$_	17,835	\$_	-	\$	1,897	\$_	2,750	\$_	(62,753)

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#### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

					Grant	ts an	d Contracts Fu	Ind					
	Hartford Association for the Education of Young Children		Birth to Three		Employment Training Program	_	Early Education Programs	-	Supplemental Services	_	Opening Doors		Total Grants and Contracts Fund
Revenues:	¢	¢		¢	20,400	¢		¢		¢		¢	50 545
Tuition Grants in aid	\$ 65,228	\$	1.456.693	\$	38,482 617,369	\$	748,702	\$	102,692	\$		\$	59,545 13,790,818
Sales of services	20,006		1,430,093 6,975		3,300		389,246		125,000				2,853,466
Other local revenues	20,000		138,240		5,500		30,000		125,000				168,240
			100,210	-		-	20,000	-	<u> </u>				100,210
Total revenues	85,234		1,601,908		659,151	_	1,167,948	-	227,692		-		16,872,069
Expenditures:													
Current:													
Salaries	29,436		1,052,690		396,158		613,639		165,557				6,845,684
Employee benefits	4,611		234,719		79,643		176,782		30,802				1,437,636
Purchased professional and													
technical services	15,519		35,567		4,588		12,654		1,833				1,457,200
Purchased property services			32,079		73,681		8,473						179,754
Other purchased services	7,825		71,997		14,979		283,336		3,238				5,531,073
Supplies	6,195		2,707		38,064		27,375		687				357,180
Property	2,761				30,851		59,822						137,269
Other objects	90				811	-	7,475	-		_			9,850
Total expenditures	66,437		1,429,759	-	638,775	-	1,189,556	-	202,117	_	-		15,955,646
Excess (Deficiency) of Revenues													
over Expenditures	18,797		172,149		20,376		(21,608)		25,575		-		916,423
-				-		-	( )/	-		_			
Other Financing Sources (Uses):													
Transfers in					18,000								18,000
Transfers out	(18,797)	<u> </u>	(146,202)		(37,229)	-	(15,752)	-	(19,492)	_			(959,864)
Total other financing sources (uses)	(18,797)	<u> </u>	(146,202)	-	(19,229)	-	(15,752)	-	(19,492)		-		(941,864)
Net Change in Fund Balances	-		25,947		1,147		(37,360)		6,083		-		(25,441)
Fund Balances at Beginning of Year			148,794	-	(160,973)	_	(253)	_	140,868	_	-		(335,359)
Fund Balances at End of Year	\$	\$	174,741	\$	(159,826)	\$_	(37,613)	\$	146,951	\$_	-	\$	(360,800)

### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND SCHEDULES OF REVENUES AND EXPENDITURES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2007

		Budget Original	Am	ounts Final		Actual		ariance with nal Budget - Positive (Negative)
Grants and Contracts Fund								
Interdistrict Grants								
Revenues:	<b>.</b>		<u>_</u>		<b>•</b>			
Grants in aid	\$	1,374,309	\$	1,374,309	\$	1,352,957	\$	(21,352)
Tuition Total revenues	_	1,374,309		1,374,309	· -	20,690		20,690 (662)
Total revenues		1,574,509		1,574,509		1,575,047		(002)
Total expenditures	_	1,374,309		1,374,309		1,373,647		662
Excess of Revenues over Expenditures	\$	-	\$_	-	\$		\$	
Project PACT								
Revenues:								
Grants in aid	\$	112,075	\$	112,075	\$	89,571	\$	(22,504)
Total expenditures		112,075		112,075		89,571		22,504
Excess of Revenues over Expenditures	\$	-	\$	-	\$	-	\$	
Teaching American History								
Revenues:								
Grants in aid	\$	320,790	\$	654,123	\$	384,413	\$	(269,710)
Total expenditures		320,790		654,123		384,413		269,710
Excess of Revenues over Expenditures	\$		\$		\$		\$	
Excess of Revenues over Expenditures	Ψ=		= Ψ=		· • =		Ψ	
<b>GHMAS Outreach Science Resource Center</b>								
Revenues:	¢	70.001	¢	70.021	¢	70.001	¢	
Grants in aid Sales of services	\$	79,931	\$	79,931	\$		\$	- 40
Total revenues	—	79,931		79,931		<u>49</u> 79,980		<u>49</u> 49
								12
Total expenditures		79,931		79,931	· -	79,931		-
Excess of Revenues over Expenditures	\$	-	\$	-	\$	49	\$	49

### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND SCHEDULES OF REVENUES AND EXPENDITURES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

	_	Budget Original	Amo	ounts Final	. <u>–</u>	Actual	-	Variance with Final Budget - Positive (Negative)		
Special Services Support Team										
Revenues: Sales of services	\$	994,000	\$	1,052,846	\$	1,077,125	\$	24,279		
Total expenditures		994,000	· _	1,052,846		1,052,846	_	-		
Excess of Revenues over Expenditures	\$	-	\$	-	\$	24,279	\$_	24,279		
Related Services										
Revenues: Grants in aid Sales of services Total revenues	\$	510,000 875,000 1,385,000	\$	1,154,065 875,000 2,029,065	\$	826,180 892,256 1,718,436	\$	(327,885) 17,256 (310,629)		
Total expenditures		1,385,000		2,029,065		1,761,390	_	267,675		
Deficiency of Revenues over Expenditures	\$		\$		\$	(42,954)	\$_	(42,954)		
Connecticut Technical High Schools										
Revenues: Grants in aid Sales of services Total revenues	\$	600,000	\$	665,000	\$	614,784 2,500 617,284	\$	(50,216) 2,500 (47,716)		
Total expenditures		600,000		665,000		617,163		47,837		
Excess of Revenues over Expenditures	\$		\$	-	\$	121	\$	121		
Summer Youth Employment										
Revenues: Grants in aid	\$	381,879	\$	403,000	\$	271,986	\$	(131,014)		
Total expenditures		381,879		403,000		271,986	_	131,014		
Excess of Revenues over Expenditures	\$	_	\$_	-	\$	-	\$_	-		

### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND SCHEDULES OF REVENUES AND EXPENDITURES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

								Variance with Final Budget -
		Budget	Amo		•			Positive
	_	Original		Final	· -	Actual	-	(Negative)
Capitol Region Choice Program								
Revenues:								
Grants in aid	\$	3,894,000	\$	4,194,000	\$	4,121,100	\$	(72,900)
Sales of services Total revenues	—	3,894,000	· _	4,194,000	· _	15,000 4,136,100	-	<u> </u>
Total Tevenues		3,894,000		4,194,000		4,130,100		(37,900)
Total expenditures		3,894,000	. <u> </u>	4,194,000		4,142,660	_	51,340
Deficiency of Revenues over Expenditures	\$_	-	\$	-	\$	(6,560)	\$_	(6,560)
School to Career Initiatives								
Revenues:								
Grants in aid	\$	313,750	\$	414,250	\$	408,050	\$	(6,200)
Total expenditures		313,750	· _	414,250	· _	408,050	_	6,200
Excess of Revenues over Expenditures	\$_	-	\$	-	\$	_	\$_	
Suburban Youth Programs								
Revenues:								
Grants in aid	\$	30,000	\$	30,000	\$	29,999	\$	(1)
Total expenditures		30,000	· _	30,000		29,999	-	1
Excess of Revenues over Expenditures	\$_	-	\$_	-	\$		\$	
Pupil Partners								
Revenues:								
Grants in aid	\$	74,455	\$	74,455	\$	74,453	\$	(2)
Total expenditures		74,455		74,455		74,453		2
*	<u>–</u>	. ,	ф.	. ,	- <u>-</u>	- ,	<del>-</del>	
Excess of Revenues over Expenditures	\$_	-	\$_	-	\$_	-	\$_	
Connecticut Migratory Children's Program								
Revenues:								
Grants in aid	\$	65,715	\$	195,715	\$	144,749	\$	(50,966)
Total expenditures		65,715		195,715		142,773	_	52,942
Excess of Revenues over Expenditures	\$	-	\$	_	\$	1,976	\$_	1,976

### CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND SCHEDULES OF REVENUES AND EXPENDITURES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2007

	_	Budget Original	Amo	ounts Final	Actual		Variance with Final Budget - Positive (Negative)
Entitlement Grants						_	
Revenues: Sales of services Grants in aid Total revenues	\$	475,145 105,000 580,145	\$	475,145 105,000 580,145	\$ <u>153,176</u> 153,176	\$	(475,145) 48,176 (426,969)
Total expenditures	_	580,145		580,145	 153,176	_	426,969
Excess of Revenues over Expenditures	\$	-	\$	-	\$ -	\$_	-
Department of Corrections Professional Development							
Revenues: Grants in aid	\$	150,000	\$	265,000	\$ 189,900	\$	(75,100)
Total expenditures	_	150,000	. <u> </u>	265,000	 185,407	_	79,593
Excess of Revenues over Expenditures	\$		\$	-	\$ 4,493	\$_	4,493
Community Education							
Revenues: Grants in aid Sales of services Total revenues	\$	2,115,731	\$	2,038,755	\$ 1,553,098 322,009 1,875,107	\$	(485,657) 322,009 (163,648)
Total expenditures		2,115,731		2,038,755	1,877,769		160,986
Deficiency of Revenues over Expenditures	\$		\$		\$ (2,662)	\$	(2,662)
Metacomet Ridge Academy							
Revenues: Grants in aid	\$	68,705	\$	68,705	\$ 68,704	\$	(1)
Total expenditures	_	68,705		68,705	 68,704	_	1
Excess of Revenues over Expenditures	\$_	-	\$	-	\$ -	\$_	_

# **CAPITOL REGION EDUCATION COUNCIL** SPECIAL REVENUE FUND SCHEDULES OF REVENUES AND EXPENDITURES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

	-	Budget . Original	Amo	unts Final	_	Actual		Variance with Final Budget - Positive (Negative)	
EQUAL Summer									
Revenues: Tuition Grants in aid Total revenues	\$	<u> </u>	\$	125,000 125,000	\$	373 <u>113,350</u> 113,723	\$	373 (11,650) (11,277)	
Total expenditures	_	97,975		125,000		113,723	_	11,277	
Excess of Revenues over Expenditures	\$_		\$	_	\$	-	\$_		
Graustein Fund Discovery Grant									
Revenues:									
Grants in aid	\$	23,900	\$	23,900	\$	8,300	\$	(15,600)	
Total expenditures	_	23,900	_	23,900		8,300		15,600	
Excess of Revenues over Expenditures	\$_	-	\$	_	\$		\$_		
Preschool Intervention Program									
Revenues:									
Grants in aid	\$	313,350	\$	315,433	\$	315,433	\$	-	
Total expenditures	_	313,350		315,433		315,433	_		
Excess of Revenues over Expenditures	\$_		\$	_	\$	-	\$_		
Hartford Association for the Education of Young Chil	ldren (1	HAEYC)							
Revenues: Grants in aid Sales of services	\$	172,025	\$	172,025	\$	65,228 20,006	\$	(106,797) 20,006	
Total revenues	_	172,025		172,025		85,234	_	(86,791)	
Total expenditures	_	172,025	_	172,025	_	85,234	_	86,791	
Excess of Revenues over Expenditures	\$_	-	\$	-	\$	-	\$_		

# CAPITOL REGION EDUCATION COUNCIL SPECIAL REVENUE FUND SCHEDULES OF REVENUES AND EXPENDITURES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2007

								Variance with Final Budget -
	_	Budget	Amo		-	· · ·		Positive
	_	Original	_	Final		Actual	_	(Negative)
Birth to Three								
Revenues:	¢	1 (00 705	¢	1 (00 705	¢	1 456 600	¢	(146.022)
Grants in aid Sales of services	\$	1,602,725	\$	1,602,725	\$	1,456,693 6,975	\$	(146,032) 6,975
Other local revenues	_	1 (00 705		1 (00 705		138,240	_	138,240
Total revenues		1,602,725		1,602,725		1,601,908		(817)
Total expenditures	_	1,602,725		1,602,725		1,575,961	_	26,764
Excess of Revenues over Expenditures	\$	-	\$_	-	\$	25,947	\$_	25,947
Employment Training Program								
Revenues:	¢	540 050	¢	(1)(1)(	۴	(17.0.0)	¢	1 222
Grants in aid Tuition	\$	563,273 37,348	\$	616,136 37,348	\$	617,369 41,782	\$	1,233 4,434
Transfers		57,546		72,016		18,000		(54,016)
Total revenues		600,621		725,500		677,151	-	(48,349)
Total expenditures	_	600,621	_	725,500		676,004	_	49,496
Excess of Revenues over Expenditures	\$	-	\$_	-	\$	1,147	\$_	1,147
Early Education Programs								
Revenues:								
Grants in aid	\$	964,228	\$	864,713	\$	748,702	\$	(116,011)
Sales of services		506,150		605,667		389,246		(216,421)
Other local revenue		1,470,378	_	1,470,380		30,000	_	30,000
Total revenues						1,167,948		(302,432)
Total expenditures		1,470,378	_	1,470,380		1,205,308	-	265,072
Deficiency of Revenues over Expenditures	\$_	-	\$_	-	\$	(37,360)	\$_	(37,360)
Supplemental Services								
Revenues:								
Grants in aid	\$	128,100	\$	159,300	\$	102,692	\$	(56,608)
Sales of services		120 100	_	62,309		125,000	_	62,691
Total revenues		128,100		221,609		227,692		6,083
Total expenditures	_	128,100	_	221,609		221,609	-	-
Excess of Revenues over Expenditures	\$	-	\$_	-	\$	6,083	\$_	6,083

Nonmajor Governmental Funds

# NONMAJOR GOVERNMENTAL FUNDS

# CAPITAL PROJECTS FUND

**SPECIAL EDUCATION SCHOOLS CAPITAL PROJECTS** - Accounts for the special education schools' renovations.

**EAST HARTFORD/GLASTONBURY MAGNET CONSTRUCTION** - Accounts for site acquisition and construction of a school facility for the East Hartford/Glastonbury Magnet program. All eligible and recognized costs are fully reimbursable by an SDE facilities grant.

**POLARIS CENTER RENOVATION -** Accounts for site acquisition and renovation of a school facility for the Polaris Center Program.

CAPITAL LEASE - Accounts for CREC's capital leases.

# PERMANENT FUND

**NARKIN SCHOLARSHIP FUND** - The Alvina Narkin Student Scholarship will provide one yearly scholarship to one student from CREC Soundbridge who is graduating from high school and is planning to go on to any post secondary program.

# **DEBT SERVICE FUNDS**

**ADMINISTRATION CENTER PARKING LOT** - Accounts for service of the debt on property of the Council located at 111 Charter Oak Avenue, Hartford.

BOND ISSUE COST CENTER - Accounts for the consolidated debt of the agency.

# **SPECIAL REVENUE FUND**

**CAPITOL REGION EDUCATION COUNCIL FOUNDATION INC.** - The foundation supports CREC's public purpose of improving the quality of public education within Greater Hartford.

# NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET

# JUNE 30, 2007

		Capital Projects Funds										
		Special Education Schools Capital Projects	. <u>.</u>	East Hartford/ Glastonbury Magnet Construction		Polaris Center Renovation	-	Capital Lease		Total		
ASSETS												
Cash and cash equivalents Investments	\$	155,076	\$		\$		\$		\$	155,076		
Accounts receivable Other assets						4	-			- 4		
Total Assets	\$	155,076	\$	-	\$	4	\$	-	\$	155,080		
LIABILITIES AND FUND BALANCES												
Liabilities:												
Accounts payable and accrued liabilities Due to other funds Deferred revenues	\$		\$	53,457	\$	341	\$		\$	53,798		
Total liabilities	•	-	• •	53,457	•••	341	-	-	_	53,798		
Fund Balances (deficit): Reserved for purposes of trust Reserved for debt service Unreserved:										- -		
Undesignated		155,076		(53,457)		(337)		_		101,282		
Total fund balance	•	155,076	· ·	(53,457)		(337)	-	-		101,282		
Total Liabilities and Fund Balances	\$	155,076	\$	-	\$	4	\$	-	\$	155,080		

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# NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET (CONTINUED)

# JUNE 30, 2007

	Permanent Fund			De	bt Service Fr Bond	und	S		Special Revenues	_	Total
	Narkin Scholarship Fund		Administration Center Parking Lot		Issue Cost Center		Total Debt Service Funds		CREC Foundation Inc.		Nonmajor Governmental Funds
ASSETS											
Cash and cash equivalents Investments Accounts receivable	\$ 20,060	\$		\$	997,118	\$	997,118 - -	\$	53,180	\$	1,205,374 20,060 4
Other assets							-		820		820
Total Assets	\$ 20,060	\$	-	\$	997,118	\$	997,118		54,000	\$	1,226,258
LIABILITIES AND FUND BALANCES											
Liabilities:											
Accounts payable and accrued liabilities	\$ 1,298	\$		\$		\$	-	\$		\$	1,298
Due to other funds	1,762						-		54 117		55,560
Deferred revenues Total liabilities	3,060		-	· -	-	· ·	-	· _	54,117 54,117		54,117 110,975
Fund Balances (deficit):											
Reserved for purposes of trust	17,000						-				17,000
Reserved for debt service Unreserved:					997,118		997,118				997,118
Undesignated							-		(117)		101,165
Total fund balance	17,000		-	· -	997,118	· ·	997,118	· -	(117)		1,115,283
Total Liabilities and Fund Balances	\$ 20,060	\$	-	\$	997,118	\$	997,118	\$	54,000	\$	1,226,258

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#### NONMAJOR GOVERNMENTAL FUNDS

### COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

# FOR THE YEAR ENDED JUNE 30, 2007

	Capital Projects Funds												
	Special Education Schools Capital Projects	East Hartford/ Glastonbury Magnet Construction	Polaris Center Renovation	Capital Lease	Total								
Revenues:													
Grants in aid \$ Investment income Total revenues	\$ 	-	\$	\$	\$								
Expenditures: Current Other objects Debt service: Principal Interest and fiscal charges Capital outlay Total expenditures				780,324	780,324 780,324								
Excess (Deficiency) of Revenues over Expenditures				(780,324)	(780,324)								
Other Financing Sources: Transfers in Proceeds from capital lease Total other financing sources	155,076		<del>_</del>	780,324	155,076 780,324 935,400								
Net Change in Fund Balances	155,076	-	-	-	155,076								
Fund Balances at Beginning of Year		(53,457)	(337)		(53,794)								
Fund Balances at End of Year	155,076 \$	(53,457)	\$(337)	\$	\$101,282								

#### NONMAJOR GOVERNMENTAL FUNDS

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)

# FOR THE YEAR ENDED JUNE 30, 2007

	]	Permanent Fund		Debt	Service Funds				Special Revenues	<b>T</b> ( )
	5	Narkin Scholarship Fund	Administration Center Parking Lot		Bond Issue Cost Center		Total	_	CREC Foundation Inc.	Total Nonmajor Governmental Funds
Revenues:										
Grants in aid Investment income	\$		\$	\$	30,698	\$	- 30,698	\$	188,653	\$ 188,653 30,698
Total revenues		-	 -		30,698	_	30,698	_	188,653	 219,351
Expenditures:										
Current Other objects Debt service:							-		188,770	188,770
Principal			16,350		380,000		396,350			396,350
Interest and fiscal charges			8,829		214,470		223,299			223,299
Capital outlay			0,027		21.,					780,324
Total expenditures		-	 25,179		594,470	_	619,649		188,770	 1,588,743
Excess (Deficiency) of Revenues over Expenditures		-	 (25,179)		(563,772)	_	(588,951)		(117)	 (1,369,392)
Other Financing Sources: Transfers in Proceeds from capital lease			25,179		562,906		588,085			743,161 780,324
Total other financing sources		-	 25,179	_	562,906	_	588,085	_		 1,523,485
Net Change in Fund Balances		-	-		(866)		(866)		(117)	154,093
Fund Balances at Beginning of Year		17,000	 		997,984		997,984			 961,190
Fund Balances at End of Year	\$	17,000	\$ -	\$	997,118	\$	997,118	\$	(117) \$	\$ 1,115,283

Nonmajor Enterprise Funds

# NONMAJOR ENTERPRISE FUNDS

**MONTESSORI TRAINING CENTER OF NEW ENGLAND (MTCNE)** - This program was created to provide individuals the opportunity to become AMI (Association Montessori Internationale) certified teachers. The training center serves to promote education through the scientific discoveries of child development based on Maria Montessori's theories.

**LEARNING CORRIDOR THEATER** - The Theater of the Performing Arts was built at the Learning Corridor and is part of the Greater Hartford Academy of the Arts complex. The Theater has many performances given by professional/visiting artists.

**COOPERATIVE PURCHASING** - The Cooperative Purchasing program provides high quality materials at the best price to CREC schools and participating school systems by pooling districts' purchasing power.

**REGIONAL FINGERPRINTING SERVICES** - A law enacted in 1994 requires Connecticut school districts to fingerprint all new hires for state and national criminal history checks. CREC provides a fingerprinting service to its member districts.

**OFFICE OF COMMUNICATIONS** - This program helps our divisions communicate effectively with internal and external audiences and now offers its writing, editing, public relations, marketing, advertising and graphic design services to external clients.

**STAFF DEVELOPMENT** - Curriculum and Staff Development provides professional development opportunities, training and technical assistance to the educators in CREC's 35 districts. Revenue is provided by sales of program services.

**BEST SERVICES** - Funds collected are used to support the training of school district teachers as part of the Beginning Educators Support Training program.

**PROPERTY RENTAL** - CREC has secured tenants for the available office space at our River Street School - Coltsville facility.

**CONNECTICUT ASSOCIATION OF SCHOOL BUSINESS OFFICIALS (CASBO)** - CREC provides administrative and financial support services to the Connecticut Association of School Business Officials.

**CONFERENCE SERVICES** - Conference facilities and the CREC cafeteria at the CREC Central Administrative Office are made available to CREC programs and outside agencies. The financial activity is accounted for in this fund.

**TECHNICAL ASSISTANCE BROKERING SERVICE** - Used to account for the operations of a full-service educational brokering service providing technical assistance training and consultation to local school districts, State agencies and CREC programs.

**UNDERSTANDING BY DESIGN** - Understanding By Design is a curriculum development approach that is directed at improving districts curriculum design, student outcomes and teacher and administrator professional development.

**COMMUNITY EDUCATION** - Community Education provides leadership, training and consulting services to improve the quality of adult education and deliver effective adult training and development across the state.

**SCHOOL FACILITY SERVICES** - CREC provides a host of school facility technical assistance services to local school districts. Some of these services include educational specification planning, SDE filings, architectural review assistance, budgeting and construction management and planning.

**SCHOOL IMPROVEMENT CENTER** - The School Improvement Center features a core set of key initiatives designed to leverage aspects of teaching and learning in order to promote student achievement. The key initiatives include Classroom Walkthrough Training, Curriculum Assessment and Instructional Services and Standard Based Report Cards.

# NONMAJOR ENTERPRISE FUNDS COMBINING STATEMENT OF NET ASSETS

# JUNE 30, 2007

	Montessori Training Center of <u>New England</u>	Learning Corridor Theater	Cooperative Purchasing	Regional Fingerprinting Services	Office of <u>Communications</u>	Staff Development	BEST Services	Property Rental
Assets:								
Current:								
Cash and cash equivalents	\$ 38,353		\$ 24,689		\$ 5,540	\$ 73,187	. ,	\$ 33,824
Accounts receivable		21,762	350	2,190			1,248	10,000
Other assets		<u> </u>						
Total current assets	38,353	21,762	25,039	2,390	5,540	73,187	19,095	43,824
Noncurrent:								
Capital assets, net		1,937						7,695
Total assets	38,353	23,699	25,039	2,390	5,540	73,187	19,095	51,519
Liabilities:								
Current:								
Accounts payable and accrued liabilities	1,884	527	1,900	3,191				11,445
Due to other funds		68,707		8,439				
Deferred revenue	22,800				1,125			
Compensated absences								
Total current liabilities	24,684	69,234	1,900	11,630	1,125	-	-	11,445
Net Assets:								
Invested in capital assets, net of related debt		1,937						7,695
Unrestricted	13,669	(47,472)	23,139	(9,240)	4,415	73,187	19,095	32,379
Total Net Assets	\$ 13,669	\$ (45,535)	\$ 23,139	\$(9,240)	\$ 4,415	\$ 73,187	\$ <u>19,095</u>	\$ 40,074

(Continued on following page)

# NONMAJOR ENTERPRISE FUNDS COMBINING STATEMENT OF NET ASSETS (CONTINUED)

# JUNE 30, 2007

		CASBO Support Services	. <u>-</u>	Conference Services	-	Technical Assistance Brokering Service	_	Understanding By Design	(	Community Education	_	School Facility Services		School Improvement Center	 Total
Assets:															
Current:															
Cash and cash equivalents	\$	6,095	\$		\$	81,672	\$		\$	10,647	\$		\$		\$ 292,054
Accounts receivable		12,559		9,814		26,139				53,513		190,786		99,303	427,664
Other assets				6,237	_		_				_		-		 6,237
Total current assets		18,654		16,051	-	107,811	_	-	-	64,160		190,786	-	99,303	 725,955
Noncurrent:															
Capital assets, net										1,048		1,178			11,858
Total assets	_	18,654	· -	16,051	-	107,811	-	-		65,208	_	191,964	-	99,303	 737,813
Liabilities:															
☐ Current:															
Accounts payable and accrued liabilities				5,434		675				81,854		22,503		55,776	185,189
Due to other funds				29,399				94,355				70,126		357,282	628,308
Deferred revenue						40,374								9,290	73,589
Compensated absences	_			4,057	_		_			2,670	_	11,066	_	11,905	 29,698
Total current liabilities	_	-		38,890	_	41,049	_	94,355		84,524	_	103,695	-	434,253	 916,784
Net Assets:															
Invested in capital assets, net of related debt										1,048		1,178			11,858
Unrestricted		18,654	· -	(22,839)	-	66,762	_	(94,355)		(20,364)	_	87,091	-	(334,950)	 (190,829)
Total Net Assets	\$_	18,654	\$	(22,839)	\$	66,762	\$_	(94,355)	\$	(19,316)	\$_	88,269	\$	(334,950)	\$ (178,971)

### NONMAJOR ENTERPRISE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

# FOR THE YEAR ENDED JUNE 30, 2007

			Montessori Training Center of New England		Learning Corridor Theater		Cooperative Purchasing	-	Regional Fingerprinting Services	Office of Communications	]	Staff Development	_	Best Services		Property Rental
	Operating Revenues: Sales of services Other local revenues	\$	149,549 \$ 4,111	5	70,801 5 60	\$	11,262	\$	80,421	\$ ,	\$		\$	5,299 \$	S	
	Total operating revenues	•	153,660		70,861		11,262	-	80,421	5,125	-	19,998	_	5,299		
	Operating Expenses: Salaries Employee benefits Purchased professional and technical		80,815 17,988		21,480 10,639				18,122 2,116			92		3,460 294		
	services		700				5,844							30		
.1	Purchased property services Other purchased services Supplies		11,505 6,057		1,046 1,034 16,414		7,067 296		1,800 55,979 1,932	710		1,963 953		167		
3	Property Depreciation Other		359 5,476		972 647											1,351
	Total operating expenses		122,900	_	52,232	•	13,207	-	79,949	710	_	3,008	_	3,951		1,351
	Operating Income (Loss)		30,760		18,629		(1,945)		472	4,415		16,990		1,348		(1,351)
	Nonoperating Revenue: Grants in aid							-			_		_			
	Income (Loss) Before Transfers		30,760		18,629		(1,945)		472	4,415		16,990		1,348		(1,351)
	Transfers In Transfers Out		(17,091)		(8,662)			-			_		_	(282)		1,351
	Change in Net Assets		13,669		9,967		(1,945)		472	4,415		16,990		1,066		
	Net Assets at Beginning of Year				(55,502)		25,084	-	(9,712)			56,197	_	18,029		40,074
	Net Assets and End of Year	\$	13,669 \$	5	(45,535)	\$.	23,139	\$	(9,240)	\$ 6 4,415	\$_	73,187	\$_	19,095 \$	5	40,074

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(Continued on following page)

# NONMAJOR ENTERPRISE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS (CONTINUED)

# FOR THE YEAR ENDED JUNE 30, 2007

		_	CASBO Support Services		Conference Services	_	Technical Assistance Brokering Service	_	Understanding By Design	Community Education		School Facility Services	I	School Improvement Center	Total
	Operating Revenues: Sales of services Other local revenues	\$	16,539	\$	156,205 8,362	\$	374,537	\$		\$ 1,800	\$	,	\$	901,522 \$	2,435,228 14,333
	Total operating revenues	_	16,539	_	164,567	-	374,537	-	-	345,519	_	300,251	_	901,522	2,449,561
	Operating Expenses: Salaries Employee benefits Purchased professional and technical		3,509 305		83,972 26,307		179,278 59,152			147,618 32,538		209,131 24,770		644,783 79,182	1,392,168 253,383
	services Purchased property services				200		186,092			16,286 1,950		23,918		98,831	331,901 4,796
72	Other purchased services Supplies Property Depreciation		8,005 705		2,742 67,319		14,669 30			52,558 58,139 830		14,408 334 40 62		113,796 54,784	284,603 206,963 1,371 2,890
	Other						184			850		02			2,890 5,660
	Total operating expenses	_	12,524		180,540		439,405		-	309,919	_	272,663	_	991,376	2,483,735
	Operating Income (Loss)		4,015		(15,973)		(64,868)		-	35,600		27,588		(89,854)	(34,174)
	Nonoperating Revenue: Grants in aid	_				_		_		5,840	_		_		5,840
	Income (Loss) Before Transfers		4,015		(15,973)		(64,868)		-	41,440		27,588		(89,854)	(28,334)
	Transfers In Transfers Out	_	(1,070)			-	112,447 (26,036)	_		(26,288)		(30,000)		(22,220)	113,798 (131,649)
	Change in Net Assets		2,945		(15,973)		21,543		-	15,152		(2,412)		(112,074)	(46,185)
	Net Assets at Beginning of Year	_	15,709	· <u> </u>	(6,866)	-	45,219	-	(94,355)	(34,468)	-	90,681		(222,876)	(132,786)
	Net Assets and End of Year	\$	18,654	\$	(22,839)	\$	66,762	\$	(94,355)	\$ (19,316)	\$_	88,269	\$_	(334,950) \$	(178,971)

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#### NONMAJOR ENTERPRISE FUNDS COMBINING STATEMENT OF CASH FLOWS

# FOR THE YEAR ENDED JUNE 30, 2007

		Montessori Training Center of New England	_	Learning Corridor Theater		Cooperative Purchasing		Regional Fingerprinting Services	Office of <u>Communications</u>	Ī	Staff Development		BEST ervices	Property Rental
Cash Flows from Operating Activities: Cash received from customers and users Cash received from interfund services provided	\$	176,460	\$	51,000 S	\$	10,962	\$	78,927	6,250	\$	19,998 \$		4,607 \$	
Cash payments to employees Cash payments for interfund services used		(23,737) (97,279)		(21,465) (32,106)		(18,307)		(58,048) (19,958) (721)	(710)		(2,916) (92)		(197) (3,754)	(1,703)
Net cash provided by (used in) operating activities		55,444	-	8,662	_	(7,345)	_	200	5,540	_	16,990	. <u> </u>	656	(1,703)
Cash Flows from Noncapital Financing Activities: Grants in aid Transfers from other funds Transfers to other funds Net cash provided by (used in) noncapital financing activities		(17,091) (17,091)	-	(8,662) (8,662)		<u> </u>	_			_	<u> </u>		(282) (282)	1,351
Cash Flows from Capital and Related Financing Activities: Additions to property, plant and equipment			_		_									
Net Increase (Decrease) in Cash and Cash Equivalents		38,353		-		(7,345)		200	5,540		16,990		374	(352)
Cash and Cash Equivalents at Beginning of Year		-	_	-		32,034		-			56,197		17,473	34,176
Cash and Cash Equivalents at End of Year	\$	38,353	\$_	- 5	\$_	24,689	\$	200	5,540	\$	73,187	\$	17,847 \$	33,824
Reconciliation of Operating Loss to Net Cash Provided by (Used in) Operating Activities: Operating Loss Adjustments to reconcile operating income to net cash provided by (used in) operating activities: Depreciation	\$	30,760	\$	<u>18,629</u> 5 647	\$_	(1,945)	\$	472	4,415	\$	16,990	6	1,348 \$	(1,351)
Change in assets and liabilities: (Increase) decrease in accounts receivable (Increase) decrease in other assets				(19,861)		(300)		(1,494)					(692)	1,551
Increase (decrease) in accounts payable and accrued liabilities Increase (decrease) in compensated absences		1,884		(1,986)		(5,100)		1,943						(1,703)
Increase (decrease) in due to other funds Increase (decrease) in deferred revenues Total adjustments		22,800	_	(9,967)	_	(5,400)		(721)	1,125				(692)	(352)
-	¢	y	- \$	· · ·		· · · · ·	<u>_</u>	· · · ·			16.990			<u> </u>
Net Cash Provided by (Used In) Operating Activities	¢	55,444	»=	8,662	<sup>р</sup> =	(7,345)	۰ ج	200	5,540	ۍ =	16,990	P	656 \$	(1,703)

(Continued on following page)

### NONMAJOR ENTERPRISE FUNDS COMBINING STATEMENT OF CASH FLOWS (CONTINUED)

# FOR THE YEAR ENDED JUNE 30, 2007

	_	CASBO Support Services	(	Conference Services	-	Technical Assistance Brokering Service	1	Understanding By Design		Community Education		School Facility Services	_	School Improvement Center	 Total
Cash Flows from Operating Activities:															
Cash received from customers and users Cash received from interfund services provided	\$	12,818	\$	162,011 16,595	\$	351,394	\$	853	\$	306,751	\$	396,310	\$	868,094 \$ 83,490	2,445,582 112,171
Cash payments to suppliers		(8,710)		(72,453)		(203,097)		(662)		(76,968)		(30,687)		(233,686)	(753,346)
Cash payments to employees		(3,818)		(106,153)		(242,252)		(191)		(174,115)		(221,222)		(695,678)	(1,596,618)
Cash payments for interfund services used Net cash provided by (used in) operating activities	_	290	_	-	-	(93,955)	_	-	_	(24,573) 31,095	_	(113,161) 31,240	_	22,220	 (138,455) 69,334
Cash Flows from Noncapital Financing Activities:															
Grants in aid Transfers from other funds						112.447				5,840					5,840 113,798
Transfers to other funds		(1,070)				(26,036)				(26,288)		(30,000)		(22,220)	(131,649)
Net cash provided by (used in) noncapital financing activities	_	(1,070)	_	-	-	86,411	_	-	_	(20,448)	_	(30,000)	_	(22,220)	 (12,011)
Cash Flows from Capital and Related Financing Activities: Additions to property, plant and equipment					-							(1,240)			(1,240)
Net Increase (Decrease) in Cash and Cash Equivalents		(780)		-		(7,544)		-		10,647		-		-	56,083
Cash and Cash Equivalents at Beginning of Year		6,875		-		89,216		-		-		-		-	235,971
Cash and Cash Equivalents at End of Year	\$	6,095	\$	-	\$	81,672	\$_	-	\$	10,647	\$	-	\$	- \$	 292,054
Reconciliation of Operating Loss to Net Cash Provided															
by (Used in) Operating Activities:	¢	4.015	¢	(15.072)	¢	(64.0.60)	¢		¢	25 (00)	¢	27 500	¢	(00.054) (	(24.174)
Operating Loss Adjustments to reconcile operating income to net	\$_	4,015	\$_	(15,973)	\$	(64,868)	»-	-	۶ <u>–</u>	35,600	<u>э</u> —	27,588	<u>э</u> -	(89,854) \$	 (34,174)
cash provided by (used in) operating activities:															
Depreciation Change in assets and liabilities:										830		62			2,890
(Increase) decrease in accounts receivable		(3,721)		(2,556)		(679)				(31,768)		96,059		57,207	92,195
(Increase) decrease in other assets		(- ) · )		(186)						(- ,, ,				- ,	(186)
Increase (decrease) in accounts payable and accrued liabilities		(4)		1,314		(5.044)		(952)		56 110		15 050		52 240	114,770
Increase (decrease) in compensated absences		(4)		1,314 806		(5,944)		(853)		56,112 1,894		15,858 4,834		53,249 8,763	16,297
Increase (decrease) in due to other funds				16,595				853		(24,573)		(113,161)		83,490	(26,284)
Increase (decrease) in deferred revenues		(2 725)		15 072	-	(22,464)	_			(7,000)		2 652	_	(90,635)	 (96,174)
Total adjustments	_	(3,725)	-	15,973	-	(29,087)	_	-	_	(4,505)	-	3,652	-	112,074	 103,508
Net Cash Provided by (Used In) Operating Activities	\$_	290	\$	-	\$	(93,955)	\$_	-	\$	31,095	\$	31,240	\$_	22,220 \$	 69,334

**Internal Service Funds** 

# **INTERNAL SERVICE FUNDS**

**CREC STAFF DEVELOPMENT** - Funds contributed by all CREC operating programs that support a coordinated internal staff development program for all CREC staff members.

**CREC WIDE AREA NETWORK** - An Internal Service Fund developed for centralizing organizationwide technology costs and allocating costs to the internal users of these services.

**COPY CENTER** - The CREC Copy Center offers a variety of services including copying, offset printing, mailing and assembly of printed materials to CREC programs, interested school systems and nonprofit organizations.

**SELF INSURANCE** - CREC's employee health insurance is primarily provided by a self-insured fund administered by Blue Cross/Blue Shield of Connecticut. This program accounts for all CREC health insurance activity and is responsible for maintaining the required reserves to provide health insurance coverage.

**CREC UNEMPLOYMENT** - The CREC Unemployment Fund is a self-funded program to cover unemployment compensation costs incurred by the agency. CREC funds its unemployment claims to the State Unemployment Compensation Fund under the reimbursement method as opposed to the taxable method.

**EMPLOYEE BENEFIT FUND** - CREC sponsors the CREC 403(b) Retirement Plan, which was established July 1, 1997. It provides benefits at retirement to all non-certified employees of CREC. CREC matches eligible member contributions up to 5% of covered salary.

## INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET ASSETS

## JUNE 30, 2007

	CREC Staff Development	CREC Wide Area Network	Copy Center	Self Insurance	CREC Unemployment	Employee Benefit Fund	Total
Assets:							
Current:							
Cash and cash equivalents	\$ 57,900 \$	330,625 \$	176,770 \$	2,143,804 \$	1,144,240 \$	754,741 \$	4,608,080
Accounts receivable		72,602		7,234			79,836
Other assets	5,917		8,680				14,597
Total current assets	63,817	403,227	185,450	2,151,038	1,144,240	754,741	4,702,513
Noncurrent:							
Capital assets, net		110,131	7,552				117,683
Total assets	63,817	513,358	193,002	2,151,038	1,144,240	754,741	4,820,196
Liabilities:							
Current:							
Accounts payable and accrued liabilities		152,682	11,344	580,206	17,336		761,568
Current portion of obligations under capital lease		14,594	3,453				18,047
Current portion of compensated absences		22,096	1,494	8,144			31,734
Total current liabilities		189,372	16,291	588,350	17,336		811,349
Noncurrent:							
Obligations under capital lease		23,015					23,015
Total liabilities	-	212,387	16,291	588,350	17,336		834,364
Net Assets:							
Invested in capital assets, net of related debt		72,522	4,099				76,621
Unrestricted	63,817	228,449	172,612	1,562,688	1,126,904	754,741	3,909,211
Total Net Assets	\$ 63,817 \$	5\$	176,711 \$	1,562,688 \$	1,126,904 \$	754,741 \$	3,985,832

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#### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

## FOR THE YEAR ENDED JUNE 30, 2007

	CREC Staff Development	CREC Wide Area Network	Copy Center	Self Insurance	CREC <u>Unemployment</u>	Employee Benefit Fund	Total
Operating Revenues:							
Sales of services	\$ 90,270	\$ 1,545,165	\$ 237,106		\$ 253,820 \$	754,309 \$	10,678,191
Other local revenues	5,943			1,053,410			1,059,353
Total operating revenues	96,213	1,545,165	237,106	8,850,931	253,820	754,309	11,737,544
Operating Expenses:							
Salaries	15,278	699,050	36,867	297,278			1,048,473
Employee benefits	2,747	161,788	12,920	8,238,213	94,410	757,427	9,267,505
Purchased professional and technical services	13,833	62,704		75,542	4,440		156,519
Purchased property services		27,087	22,458	950			50,495
Other purchased services	64,355	357,555	77,749	11,043			510,702
Supplies		1,762	18,140	9,733			29,635
Property		43,115	4,574	1,943			49,632
→ Depreciation		36,410	2,613				39,023
Other				882			882
Total operating expenses	96,213	1,389,471	175,321	8,635,584	98,850	757,427	11,152,866
Operating Income (Loss)		155,694	61,785	215,347	154,970	(3,118)	584,678
Nonoperating Revenue:							
Income on investments		<u> </u>		2,498			2,498
Income (Loss) Before Transfers	-	155,694	61,785	217,845	154,970	(3,118)	587,176
Transfers out		(11,000)	(47,174)				(58,174)
Change in net assets	-	144,694	14,611	217,845	154,970	(3,118)	529,002
Net Assets at Beginning of Year	63,817	156,277	162,100	1,344,843	971,934	757,859	3,456,830
Net Assets at End of Year	\$ 63,817	\$ 300,971	\$ 176,711	\$ 1,562,688	\$ 1,126,904 \$	754,741 \$	3,985,832

#### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

#### FOR THE YEAR ENDED JUNE 30, 2007

	<u>D</u>	CREC Staff evelopment	CREC Wide Area Network	Copy Center	I	Self nsurance	CREC <u>Unemployment</u>	Employee Benefit Fund	Total
Cash Flows from Operating Activities: Cash received from customers and users	\$	93,713 \$	1,476,541		\$	8,847,334		\$ 754,309	
Cash payments to suppliers		(85,705) (18,025)	(408,745) (836,821)	(109,610) (48,189)		(71,195) (8,527,066)	(2,783)	(757 407)	(678,038) (10,281,938)
Cash payments to employees Net cash provided by (used in) operating activities	—	(10,023)	230,975	79,307		249,073	(94,410) 156,627	(757,427) (3,118)	702,847
Tet cash provided by (ased in) operating activities		(10,017)		17,501	·	219,075	150,027	(3,110)	102,017
Cash Flows from Noncapital Financing Activities: Transfers to other funds	_		(11,000)	(47,174)		-			(58,174)
Cash Flows from Capital and Related Financing Activities: Proceeds from capital lease Principal payments on obligations under capital lease Additions to property, plant and equipment			44,676 (7,067) (50,354)	(7,821) (7,390)					44,676 (14,888) (57,744)
Net cash used in capital and related financing activities		-	(12,745)	(15,211)	·	-	-		(27,956)
Cash Flows from Investing Activities: Interest on investments	_	_				2,498			2,498
Net Increase (Decrease) in Cash and Cash Equivalents	_	(10,017)	207,230	16,922		251,571	156,627	(3,118)	619,215
Cash and Cash Equivalents at Beginning of Year		67,917	123,395	159,848		1,892,233	987,613	757,859	3,988,865
Cash and Cash Equivalents at End of Year	\$	57,900 \$	330,625	\$ 176,770	\$	2,143,804	\$ 1,144,240	\$ 754,741	\$ 4,608,080
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities: Operating income (loss)	\$	- \$	155,694	\$ 61,785	\$	215,347	\$ 154,970	\$ (3,118)	\$ 584,678
Adjustments to reconcile operating income to net cash provided by (used in) operating activities: Depreciation	· <u> </u>		36,410	2,613	· · <u> </u>		·		39,023
Change in assets and liabilities:			,	2,015		(2,507)			,
(Increase) decrease in accounts receivable (Increase) decrease in other assets		(5,917)	(68,624)	10.767		(3,597)			(72,221) 4,850
Increase (decrease) in accounts payable and accrued liabilities		(1,600)	107,271	4,521		36,177	1,657		148,026
Increase (decrease) in compensated absences			224	(379)		1,146			991
Increase (decrease) in deferred revenues Total adjustments	_	(2,500) (10,017)	75,281	17,522		33,726	1,657		(2,500) 118,169
	_	(10,017)	13,201	17,322		33,720	1,037		110,109
Net Cash Provided by (used in) Operating Activities	\$	(10,017) \$	230,975	\$ 79,307	\$	249,073	\$ 156,627	\$ (3,118)	\$ 702,847

**Fiduciary Funds** 

# FIDUCIARY FUNDS

**RIVER STREET SCHOOL EQUIPMENT ESCROW** - Earnings from activities for equipment and contributions from others held by CREC on behalf of the River Street School.

**RIVER STREET SCHOOL-COLTSVILLE** - Earnings from student activity projects and contributions from others held by CREC on behalf of the River Street School students at Coltsville.

**GREATER HARTFORD ACADEMY OF THE ARTS** - Student Activity funds held on behalf of the students of the Academy to be used to further special activities at the school.

**METROPOLITAN LEARNING CENTER** - Funds earned by the students of MLC from special projects, held by CREC to be used to finance future projects and activities.

SPECIAL EDUCATION ESCROW - Funds held on behalf of member districts for special education.

**RIVER STREET SCHOOL** - Earnings from student activity projects and contributions from others held by CREC on behalf of the River Street School students.

GREAT PATH ACADEMY - Funds held on behalf of the students of the school.

**STATEWIDE RESCS** - Funds held by CREC as fiduciary of the CT RESC Alliance to be used to support joint activities.

**GREATER HARTFORD ACADEMY OF MATHEMATICS AND SCIENCE MAGNET SCHOOL ESCROW** - Student Activity funds held on behalf of the students of the Academy to be used to further special activities at the school.

**INTEGRATED PROGRAM MODEL** - Student activity funds held on behalf of the students of the program.

**EAST HARTFORD/GLASTONBURY MAGNET SCHOOL ESCROW** - Funds held on behalf of the students of the school.

**RESC ALLIANCE MINORITY RECRUITING** - Member district funds, held by CREC, to be used to further the Minority Recruiting Program.

**CREC CHARTER OAK ESCROW** - Funds contributed by CREC staff housed in the Central Administrative Building are used to support monthly staff activities.

POLARIS STUDENT ACTIVITY FUND - Funds held on behalf of the students of the Polaris Center.

CHOICE ESCROW - Funds held on behalf of the students of the Choice program.

TWO RIVERS ESCROW - Funds held on behalf of the students of the school.

MONTESSORI MAGNET SCHOOL - Funds held on behalf of the students of the school.

## FIDUCIARY FUNDS COMBINING BALANCE SHEET

## JUNE 30, 2007

		RSS quipment Escrow		iver Street/ Coltsville	_	Greater Hartford Academy of the Arts	-	Metropolitan Learning Center		Special Education Escrow	_	River Street School	. :	Great Path Academy	_	Statewide RESCS Escrow	-	GHAMAS Escrow
Assets:																		
Cash and cash equivalents	\$	7,589	\$	1,070	\$_	85,333	\$_	16,107	\$_	277,827	\$_	120,982	\$	631	\$_	8,880	\$	1,154
Total Assets	\$	7,589	\$	1,070	\$_	85,333	\$_	16,107	\$	277,827	\$_	120,982	\$	631	\$_	8,880	\$	1,154
Liabilities:																		
Accounts payable	\$		\$		\$	1,616	\$		\$		\$	2,250	\$		\$	4,800	\$	
Fiduciary deposits	_	7,589	_	1,070	_	83,717	_	16,107	-	277,827	_	118,732		631	_	4,080	_	1,154
<sup>3</sup> Total Liabilities	\$	7,589	\$	1,070	\$	85,333	\$	16,107	\$	277,827	\$	120,982	\$	631	\$	8,880	\$	1,154

## FIDUCIARY FUNDS COMBINING BALANCE SHEET (CONTINUED)

## JUNE 30, 2007

	_	Integrated Program Model		East Hartford/ Glastonbury Magnet School Escrow	-	RESC Alliance Minority Recruiting	CREC Charter Oak Escrow		Polaris Student Activity	 Choice Escrow	. <u>-</u>	Two Rivers Escrow	. <u>-</u>	Montessori Magnet School		Total
Assets:																
Cash and cash equivalents	\$_	235	\$_	1,914	\$	2,626	\$ 199	\$_	1,862	\$ 1,331	\$	25,098	\$	8,908 \$	5	561,746
Total Assets	\$	235	\$_	1,914	\$	2,626	\$ 199	\$_	1,862	\$ 1,331	\$	25,098	\$	8,908	§	561,746
Liabilities:																
Accounts payable	\$		\$		\$		\$	\$		\$	\$	16	\$	\$	5	8,682
Fiduciary deposits		235		1,914	-	2,626	199	_	1,862	 1,331		25,082		8,908		553,064
Total Liabilities	\$	235	\$	1,914	\$	2,626	\$ 199	\$_	1,862	\$ 1,331	\$	25,098	\$	8,908	§	561,746

#### AGENCY FUNDS

## STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

## FOR THE YEAR ENDED JUNE 30, 2007

	-	Balance July 1, 2006	 Additions	_	Deductions	_	Balance June 30, 2007
ASSETS							
Cash and Cash Equivalents:							
RSS Equipment Escrow	\$	4,809	\$ 3,429	\$	649	\$	7,589
River Street/Coltsville		1,020	50				1,070
Greater Hartford Arts Academy		62,191	92,108		68,966		85,333
Metropolitan Learning Center		11,504	4,620		17		16,107
Special Education Escrow		75,152	203,890		1,215		277,827
River Street School		99,526	46,668		25,212		120,982
Great Path Academy		464	167				631
Statewide RESCS Escrow		32,837	46,800		70,757		8,880
GHAMAS Escrow		1,251			97		1,154
Integrated Program Model		235					235
East Hartford/Glastonbury Magnet School Escrow		2,776	83		945		1,914
<b>RESC</b> Alliance Minority Recruiting		7,181			4,555		2,626
CREC Charter Oak Escrow		199					199
Polaris Student Activity		1,862					1,862
Choice Escrow		1,175	156				1,331
Two Rivers Escrow		11,278	19,932		6,112		25,098
Montessori Magnet School	-	5,161	 4,902	-	1,155	-	8,908
Total cash and cash equivalents		318,621	422,805		179,680		561,746
Other Assets:							
Statewide RESCS Escrow	-	1,345		-	1,345	-	
Total Assets	\$	319,966	\$ 422,805	\$	181,025	\$	561,746

## AGENCY FUNDS

## COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES (CONTINUED)

## FOR THE YEAR ENDED JUNE 30, 2007

	<u>-</u>	Balance July 1, 2006	 Additions	<u>-</u> .	Deductions	-	Balance June 30, 2007
LIABILITIES							
Accounts Payable:							
Greater Hartford Academy of the Arts	\$		\$ 1,616	\$		\$	1,616
River Street School			2,250				2,250
Statewide RESCS Escrow			4,800				4,800
Two Rivers Escrow	-	481			465	-	16
Total accounts payable	-	481	 8,666		465	-	8,682
Fiduciary Deposits:							
RSS Equipment Escrow		4,809	3,429		649		7,589
River Street/Coltsville		1,020	50				1,070
Greater Hartford Academy of the Arts		62,191	90,492		68,966		83,717
Metropolitan Learning Center		11,504	4,620		17		16,107
Special Education Escrow		75,152	203,890		1,215		277,827
River Street School		99,526	44,418		25,212		118,732
Great Path Academy		464	167				631
Statewide RESCS Escrow		34,182	42,000		72,102		4,080
GHAMAS Escrow		1,251			97		1,154
Integrated Program Model		235					235
East Hartford/Glastonbury Magnet School Escrow		2,776	83		945		1,914
RESC Alliance Minority Recruiting		7,181			4,555		2,626
CREC Charter Oak Escrow		199					199
Polaris Student Activity		1,862					1,862
Choice Escrow		1,175	156				1,331
Two Rivers Escrow		10,797	19,932		5,647		25,082
Montessori Magnet School	-	5,161	 4,902		1,155	-	8,908
Total fiduciary deposits	-	319,485	 414,139		180,560	-	553,064
Total Liabilities	\$	319,966	\$ 422,805	\$	181,025	\$	561,746

**Capital Assets Used in the Operation of Governmental Funds** 

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

The following schedules present only the capital asset balances related to governmental funds. The assets are reported at historical cost or estimated historical cost.

CREC's capitalization policy requires the recording of capital assets with original cost of \$1,000 or more and an estimated useful life in excess of two years. Provision for depreciation is not included in the schedules.

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

## **COMPARATIVE SCHEDULE BY SOURCE**

## JUNE 30, 2007 AND 2006

		2007	 2006
Governmental Funds Capital Assets			
Land	\$	2,224,925	\$ 2,224,925
Buildings and improvements		67,352,840	63,806,061
Vehicles		1,076,174	924,154
Furniture, fixtures and improvements		5,711,088	6,443,680
Construction in progress		62,657	 3,341,079
Total	\$	76,427,684	\$ 76,739,899
Investments in Governmental Funds Capital Assets by Source:			
General Fund	\$	31,418,154	\$ 31,728,440
Special Revenue Fund		121,364	123,293
Capital Projects Fund	_	44,888,166	 44,888,166
Total	\$	76,427,684	\$ 76,739,899

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

## SCHEDULE BY FUNCTION AND ACTIVITY

## JUNE 30, 2007

		Land	_	Buildings and Improvements	_	Vehicles	Furniture, Fixtures and Equipment		Construction in Progress	_	Total
Education	\$	1,892,925	\$	63,985,134	\$	1,061,739	\$ 4,841,774	\$	62,657	\$	71,844,229
Facilities		332,000		3,367,706		14,435	279,107				3,993,248
Administration	-		-		-		590,207	-		-	590,207
Total	\$	2,224,925	\$	67,352,840	\$	1,076,174	\$ 5,711,088	\$	62,657	\$	76,427,684

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

## SCHEDULE OF CHANGES BY FUNCTION AND ACTIVITY

## FOR THE YEAR ENDED JUNE 30, 2007

		Governmental Funds Capital Assets July 1, 2006	_	Additions		Deductions	_	Governmental Funds Capital Assets June 30, 2007
Education	\$	72,049,240	\$	578,060	\$	(783,071)	\$	71,844,229
Facilities		3,901,298		91,950				3,993,248
Administration	-	789,361	_	7,026	-	(206,180)	_	590,207
Total	\$	76,739,899	\$	677,036	\$	(989,251)	\$	76,427,684

**Statistical Section** 

# **Statistical Section Information**

The objectives of statistical section information are to provide financial statement users with additional historical perspective, context and detail to assist in using the information in the financial statements, notes to financial statements and required supplementary information to understand and assess economic condition.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.).
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in the tables is derived from the comprehensive annual financial reports for the relevant year.

## NET ASSETS BY COMPONENT LAST FIVE FISCAL YEARS

## (In Thousands)

					FIS	CAL YEA	R		
	_	2007		2006		2005		2004	 2003
Governmental activities:									
Invested in capital assets, net of related debt	\$	51,159	\$	51,855	\$	54,229	\$	54,212	\$ 49,973
Restricted		17		17		17		17	
Unrestricted		17,039		15,556	_	13,058	_	11,509	 11,430
Total Governmental Activities Net Assets	\$	68,215	\$	67,428	\$	67,304	\$_	65,738	\$ 61,403
Business-type activities:									
Invested in capital assets, net of related debt	\$	13	\$	17	\$	37	\$	45 \$	\$ 75
Unrestricted		(849)		(635)		(300)		175	 475
Total Business-Type Activities Net Assets	\$	(836)	\$ _	(618)	\$	(263)	\$	220	\$ 550
Primary government:									
Invested in capital assets, net of related debt	\$	51,172	\$	51,872	\$	54,266	\$	54,257	\$ 50,048
Restricted		17		17		17		17	
Unrestricted		16,190		14,921	_	12,758		11,684	 11,905
Total Primary Government Net Assets	\$	67,379	\$	66,810	\$	67,041	\$	65,958	\$ 61,953

Notes:

(1) Schedule prepared on the accrual basis of accounting

(2) CREC began to report accrual information when it implemented GASB Statement No. 34 in fiscal year 2003.

# CAPITOL REGION EDUCATION COUNCIL CHANGES IN NET ASSETS LAST FIVE FISCAL YEARS (In Thousands)

						NCAL VEAD				
	—	2007		2006	F	ISCAL YEAR 2005	(	2004		2003
Expenses:	—		-		-	2000		2001		2000
Governmental activities:										
Education	\$	94,926	\$	94,321	\$	88,144	\$	79,591	\$	69,789
Facilities		731		420		617		513		482
Administration		4,639		4,577		4,502		4,902		5,716
Interest on debt	_	216		242	_	265		294		317
Total governmental activities expenses	_	100,512		99,560	_	93,528		85,300		76,304
Business-type activities:										
Montessori Training Center of New England		123								
Learning Corridor Theater		52		73		86		9		65
Cooperative Purchasing		13		13		1		5		6
Regional Fingerprinting Service		80		62		66		49		60
Office of Communications		1								
Staff Development		3		15		9		4		9
BEST Services		4		1		3		2		29
Property Rental		1		18		27		47		35
CASBO Support Services		13		12		4		8		10
Conference Services		181		166		154		143		128
Technology Sale of Services		604		532		584		1,740		1,219
Farmington Valley Director						2		7		6
Technical Assistance Brokering Service		439		876		194		257		2,502
Understanding By Design				41		155		123		
Community Education		310		127		156		222		170
School Facility Services		273		326		388		330		174
School Improvement Center		991	_	653	_	394		136		64
Total business-type activities expense	_	3,088	_	2,915	_	2,223		3,082		4,477
Total Primary Government Expenses	\$	103,600	\$	102,475	\$	95,751	\$	88,382	\$	80,781
									_	
Program revenues:										
Governmental activities:										
Charges for services	\$	50,200	\$	48,920	\$	41,234	\$	36,988	\$	32,958
Operating grants and contributions		50,100		51,163		51,731		46,964		38,880
Capital grants and contributions				1,183	_	1,424		5,219		4,816
Total governmental activities program revenues	_	100,300	_	101,266	_	94,389		89,171		76,654
Business-type activities:										
Charges for services		2,853		2,351		1,905		2,793		3,393
Operating grants and contributions	_	118	_	166	_	8		15		1,330
Total business-type activities program revenues	_	2,971	_	2,517	-	1,913		2,808		4,723
Total Primary Government Program Revenues	\$	103,271	\$_	103,783	\$	96,302	\$	91,979	\$	81,377
Net (expense) revenue:										
Governmental activities	\$	(212)	\$	1,706	\$	861	\$	3,871	\$	350
Business-type activities		(117)		(398)		(310)		(274)		246
	_	<u> </u>	-	<u> </u>	-			<u> </u>		
Total Primary Government Net Expense	\$	(329)	\$_	1,308	\$	551	\$	3,597	\$	596
General revenues and other changes in net assets:										
Governmental activities:										
Grants and contributions not restricted to specific purposes	\$	359	\$	359	\$	359	\$	336	\$	374
Unrestricted investment earnings		539		445		173		72		101
Extraordinary items				(2,343)						
Transfers		101		(43)		173		56		32
Total governmental activities		999		(1,582)	-	705	• •	464		507
Business-type activities:				( ) /	-		• •			
Transfers		(101)		43		(173)		(56)		(32)
Total business-type activities		(101)	_	43	-	(173)		(56)	_	(32)
Total Primary Government	\$	898	\$_	(1,539)	\$ =	532	\$	408	\$	475
Changes in net assets:										
-	\$	787	¢	104	¢	1 560	¢	4,335	¢	027
Governmental activities Business-type activities	¢	(218)	\$	124 (355)	\$	1,566 (483)	\$	4,335 (330)	\$	857 214
business-type activities	-	(218)	-	(333)	-	(403)		(000)		214
Total Primary Government	\$	569	\$	(231)	\$	1,083	\$	4,005	\$	1,071

Notes: (1) Schedule prepared on the accrual basis of accounting. (2) CREC began to report accrual information when it implemented GASB Statement No. 34 in fiscal year 2003.

#### FUND BALANCES, GOVERNMENTAL FUNDS

#### LAST TEN FISCAL YEARS

#### (In Thousands)

										FISCA	۹L Y	(EAR								
	_	2007	_	2006	_	2005	_	2004	_	2003	-	2002	_	2001	_	2000	_	1999	_	1998
General Fund:																				
Reserved Unreserved	\$	34 10,805	\$	73 9,497	\$	73 8,796	\$	34 8,474	\$ 	64 8,242	\$	59 8,163	\$	55 8,223	\$ 	74 6,381	\$	81 5,793	\$ 	43 5,223
Total General Fund	\$	10,839	\$_	9,570	\$	8,869	\$	8,508	\$	8,306	\$	8,222	\$	8,278	\$	6,455	\$	5,874	\$	5,266
All other governmental funds: Reserved Unreserved, reported in:	\$	1,014	\$	1,015	\$	1,001	\$	1,173	\$	1,166	\$	1,156	\$	4,879	\$	4,810	\$	1,027	\$	938
Special revenue funds Capital projects funds		(361) 101		(335) (399)	_	(435) (405)		(40) (668)		63 (968)	-	251 (1,480)	_	289 (1,089)	_	93 (1,096)	_	(144) (1,188)		(116) (1,777)
Total All Other Governmental Funds	\$	754	\$	281	\$	161	\$	465	\$	261	\$	(73)	\$	4,079	\$	3,807	\$	(305)	\$	(955)

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Note: Schedule prepared on the modified accrual basis of accounting.

## CHANGES IN FUND BALANCES-GOVERNMENTAL FUNDS

## LAST TEN FISCAL YEARS (In Thousands)

									FISCA	L Y	EAR								
		2007	 2006	_	2005	_	2004	-	2003	_	2002	_	2001	_	2000	_	1999		1998
Revenues:																			
Tuition	\$	24,881	\$ 22,259	\$	20,092	\$	18,268	\$	16,402	\$	15,287	\$	13,471	\$	11,450	\$	11,148	\$	11,203
Grants in aid		46,153	51,752		51,588		49,381		44,139		47,431		61,748		32,424		18,579		10,310
Room and board		4,195	3,770		3,443		3,249		3,387		3,338		3,368		2,909		2,693		2,262
Sales of services		25,218	23,655		19,429		18,380		12,808		10,027		8,721		6,754		6,730		5,246
Investment income		537	442		171		71		100		273		765		366		237		334
Other local revenues		330	299		598		340		388		279		356		308		421		329
Total revenues		101,314	 102,177	_	95,321	_	89,689	_	77,224	_	76,635	_	88,429	_	54,211	_	39,808	_	29,684
Expenditures:																			
Current:																			
Special Programs		90,594	90,471		87,025		77,331		66,579		67,405		62,618		38,814		33,814		24,357
Facilities/Service Center		673	551		494		429		422		527		482		568		368		355
Administration		7,843	7,231		5,826		5,727		5,560		4,920		4,234		3,692		3,392		3,225
Debt service:																			
Principal		396	367		356		371		351		351		336		370		379		371
Interest		223	248		272		295		317		339		359		387		402		559
Capital outlay		780	 2,982		1,479	_	6,278	_	3,626		7,325		18,431		6,073		332		109
Total expenditures		100,509	 101,850	_	95,452	_	90,431	_	76,855	_	80,867		86,460		49,904		38,687		28,976
Excess (Deficiency) of Revenue Over Expenditures		805	 327	_	(131)	_	(742)	_	369	_	(4,232)	_	1,969	_	4,307	_	1,121		708
Other Financing Sources (Uses):																			
Transfers in		2,540	3,129		2,086		2,063		2,359		1,782		893		2,298		8,522		7,866
Transfers out		(2,382)	(3,136)		(1,898)		(1,974)		(2,327)		(1,758)		(840)		(2,261)		(8,484)		(7,717)
Proceeds from debt obligation													34		41				
Proceeds from capital lease		780	 500			_	1,059	_					26	_	308				
Total other financing sources (uses)		938	 493	_	188	-	1,148	-	32	-	24	-	113	_	386	-	38	_	149
Net Change in Fund Balances	\$	1,743	\$ 820	\$	57	\$	406	\$	401	\$	(4,208)	\$	2,082	\$	4,693	\$	1,159	\$	857
Debt Service as a Percentage of Noncapital Expenditures	_	0.6%	 0.6%	_	0.7%	-	0.8%	=	0.9%	=	0.9%	_	1.0%	_	1.8%	_	2.1%	_	3.3%

Note: Schedule prepared on the modified accrual basis of accounting.

## CAPITOL REGION EDUCATION COUNCIL REVENUE BY SOURCE ALL FUND TYPES

Member Boards of Education	2007		2006	2005	2004	-	2003
Avon	\$ 432,721	\$	437,309	\$ 481,966	\$ 287,738	\$	237,440
Berlin	512,471		522,508	656,446	416,350		270,458
Bloomfield	1,247,505		1,219,140	1,240,087	952,805		899,317
Bolton	293,054		184,853	121,533	173,844		244,299
Bristol	915,772		855,628	748,631	689,744		693,221
Canton	177,844		63,987	19,236	58,937		80,490
Cromwell	136,558		152,856	118,882	82,005		104,993
East Granby	275,928		256,843	274,519	341,212		307,498
East Hartford	910,516		1,050,230	943,432	1,019,097		604,779
East Windsor	622,158		447,139	265,786	241,724		226,832
Ellington	333,729		296,438	340,514	336,036		285,382
Enfield	645,983		581,976	723,830	746,835		573,644
Farmington	498,101		411,680	525,976	717,752		510,099
Glastonbury	1,480,456		1,409,111	1,159,214	1,002,993		912,324
Granby	208,631		192,777	169,498	236,501		158,568
Hartford	8,503,666		6,192,910	5,896,757	6,905,135		6,480,270
Hartland	872		262	53	53		
Manchester	1,729,777		1,369,700	1,194,006	1,182,086		921,369
New Britain	1,054,410		1,119,261	751,186	698,036		720,051
New Hartford	21,955		94,900	125,456	167,824		110,814
Newington	715,973		652,861	706,047	542,713		494,962
Plainville	597,783		399,922	436,041	349,471		561,156
Portland	173,460		114,652	106,250	92,133		88,290
Rocky Hill	441,104		412,417	405,982	293,357		346,006
Simsbury	880,541		1,123,970	1,018,849	762,672		739,135
Somers	295,063		180,533	156,169	151,862		119,838
South Windsor	806,468		910,679	938,524	793,328		486,828
Southington	1,138,220		989,059 200,052	708,844	975,011		1,042,358
Suffield	426,362		290,053	151,732	134,340		124,834
Vernon West Hartford	1,141,140 706,950		1,173,871 659,329	876,976 433,626	991,024 599,118		1,007,655 478,771
Wethersfield	669,057		603,541	433,020 832,737	879,956		755,510
Windsor	1,262,231		1,309,246	1,211,639	879,930 1,147,698		1,056,167
Windsor Locks	592,509		505,339	663,143	655,450		503,820
Regional District #10	197,232		215,162	126,625	167,894		158,561
-	197,232	•	213,102	120,023	107,894	-	138,301
Revenue from Member Boards of Education	30,046,200		26,400,142	24,530,192	24,792,734		22,305,739
	20,010,200	•	20,100,112	21,000,172	21,772,701	-	22,000,709
Other Sources							
Other LEAs and Agencies	42,379,052		39,430,868	32,117,168	27,136,440		28,387,576
State Grants	38,926,479		44,431,612	45,194,842	43,482,466		33,623,423
Federal Grants	3,062,660		3,970,958	4,309,424	4,878,619		3,896,112
Other Special Revenues	1,610,331		1,316,367	971,145	681,659	-	930,690
<b>Revenue from Other Sources</b>	85,978,522		89,149,805	82,592,579	76,179,184	_	66,837,801
Total Revenues	\$ 116,024,722	\$	115,549,947	\$ 107,122,771	\$ 100,971,918	\$	89,143,540

Source: Capitol Region Education Council Business Services Department

## PRINCIPAL REVENUE PAYERS

## CURRENT YEAR AND NINE YEARS AGO

Clients	 2007	 1998
Hartford	\$ 8,503,666	\$ 2,494,439
Manchester	1,729,777	632,953
Springfield	1,486,646	582,305
Glastonbury	1,480,456	587,914
Windsor	1,262,231	393,349
Bloomfield	1,247,505	351,966
Vernon	1,141,140	267,409
Southington	1,138,220	527,427
New Britain	1,054,410	670,930
Bristol	915,772	425,883
East Hartford	910,516	205,444
Simsbury	880,541	219,940
Middletown	878,103	428,322
South Windsor	806,468	207,315
Newington	715,973	246,899
West Hartford	706,950	368,711
Wethersfield	669,057	448,222
Enfield	645,983	299,416
East Windsor	622,158	67,397

## **RATIOS OF OUTSTANDING DEBT BY TYPE**

## LAST TEN FISCAL YEARS (In Thousands, Except per Capita)

		Gov	ern	mental Act	ivit	ies			
Fiscal Year	-	General Obligation Bonds	-	Notes Payable		Capital Leases	Total Primary Government	Program Enrollment	Debt Per Capita
2007	\$	3,000	\$	131	\$	993	\$ 4,124	3,361	1.23 %
2006		3,380		147		441	3,968	3,251	1.22
2005		3,730		167		373	4,270	3,228	1.32
2004		4,070		197		719	4,986	3,040	1.64
2003		4,425		229		88	4,742	2,719	1.74
2002		4,760		260		113	5,133	2,057	2.50
2001		5,095		292		163	5,550	1,533	3.62
2000		5,415		285		298	5,998	1,196	5.02
1999		5,725		305		17	6,047	845	7.16
1998		6,035		374		12	6,421	583	11.01

Notes: Details regarding CREC's outstanding debt can be found in the notes to the financial statements.

## **CREC MEMBER DATA**

		2000	Population Growth	Number of Public	District Reference	Public School Enrollment as a Percent of Town	% of Students Eligible for Free/Reduced-
		Population	1990-2000	Schools	Group (DRG)	Population	Priced Meals
	Connecticut						
1	Avon	15,832	13.6%	5	В	21.1%	1.6%
2	Berlin	18,215	8.5%	5	D	18.0%	4.5%
3	Bloomfield	19,587	0.5%	7	G	11.6%	37.9%
4	Bolton	5,017	9.7%	2	С	18.6%	6.0%
5	Bristol	60,062	(1.0)%	15	G	14.6%	28.8%
6	Canton	8,840	6.9%	4	С	19.1%	3.1%
7	Cromwell	12,871	4.8%	4	D	15.1%	8.9%
8	East Granby	4,745	10.3%	4	D	18.8%	0.4%
9	East Hartford	49,575	(1.7)%	14	Н	15.3%	45.1%
10	East Windsor	9,818	(2.6)%	3	F	15.4%	21.2%
11	Ellington	12,921	15.4%	5	С	19.0%	5.0%
12	Enfield	45,212	(0.7)%	12	F	14.2%	21.5%
13	Farmington	23,641	14.7%	7	В	17.9%	5.1%
14	Glastonbury	31,876	14.2%	8	В	20.9%	4.2%
15	Granby	10,347	10.4%	5	В	21.9%	2.2%
16	Hartford	121,578	(13.0)%	39	Ι	17.7%	68.0%
17	Hartland	2,012	7.8%	1	E	11.0%	0.0%
18	Manchester	54,740	6.0%	13	G	12.7%	37.5%
19	New Britain	71,538	(5.2)%	14	Ι	14.9%	62.2%
20	Newington	29,306	0.3%	7	D	15.5%	13.6%
21	New Hartford	6,088	5.5%	3	С	10.1%	4.6%
22	Plainville	17,328	(0.4)%	5	F	15.0%	17.3%
23	Portland	8,732	3.7%	5	E	15.9%	10.0%
24	Region 10	16,473	34.4%	4	С	16.8%	3.0%
25	Rocky Hill	17,966	8.5%	5	D	13.9%	6.8%
26	Simsbury	23,234	5.5%	7	В	21.6%	3.4%
27	Somers	10,417	14.4%	3	С	16.5%	4.6%
28	South Windsor	24,412	10.5%	7	В	20.6%	5.3%
29	Southington	39,728	3.1%	11	D	17.0%	7.6%
30	Suffield	13,552	18.6%	4	С	18.7%	4.2%
31	Vernon	28,063	(6.0)%	7	G	13.9%	18.9%
32	West Hartford	63,589	5.8%	16	В	15.5%	14.2%
33	Wethersfield	26,271	2.4%	7	D	14.0%	10.1%
34	Windsor	28,237	1.5%	7	D	14.8%	25.8%
35	Windsor Locks	12,043	(2.5)%	4	F	16.0%	20.2%
	Totals	943,866		269			

Source: State of Connecticut Department of Education Division of Grant Services. Strategic School Profiles 05-06.

## PER PUPIL EXPENSE

	Net Expen Per Pupil 2007		Net Expense Per Pupil 2006	Net Expense Per Pupil 2005	 Net Expense Per Pupil 2004	Net Expense Per Pupil 2003	Net Expense Per Pupil 2002	]	Net Expense Per Pupil 2001	Net Expense Per Pupil 2000
Avon \$	10,30	1 \$	10,216 \$	9,874	\$ 9,301 \$	9,447 \$	8,875	\$	8,376 \$	8,086
Berlin	10,61	8	9,786	9,172	8,555	8,755	8,291		7,962	7,509
Bloomfield	13,85	5	12,855	12,464	11,548	11,017	10,172		10,050	9,137
Bolton	12,03	0	11,328	10,914	10,194	9,761	9,300		8,673	8,101
Bristol	10,60	6	9,973	9,570	9,105	8,477	8,310		8,016	7,712
Canton	11,11	6	10,480	9,937	9,440	9,065	8,574		8,205	7,645
Cromwell	11,62	0	10,793	10,067	9,482	9,516	9,125		8,647	8,082
East Granby	12,15	8	11,828	11,316	10,800	9,939	8,998		9,227	8,542
East Hartford	10,48	1	10,119	10,067	9,421	9,058	8,810		8,450	7,978
East Windsor	10,34	3	9,464	8,907	8,466	8,495	7,614		7,643	7,745
Ellington	9,84	2	9,574	9,227	8,982	8,518	8,195		7,758	7,437
Enfield	10,86	1	10,012	9,440	9,335	9,024	8,940		8,557	8,117
Farmington	11,33	8	10,513	9,566	9,199	9,056	8,540		8,167	7,654
Glastonbury	10,51	9	9,778	9,271	8,699	8,446	8,023		7,675	7,456
Granby	10,44	6	9,933	9,493	8,999	8,754	8,460		7,846	7,782
Hartford	15,44	8	14,365	13,236	12,366	12,151	12,136		11,312	10,995
Hartland	12,17	5	11,845	11,173	9,987	10,285	8,671		8,257	7,579
Manchester	12,02	5	11,201	10,320	10,003	9,618	9,055		8,927	8,188
New Britain	10,82	4	10,603	10,430	10,070	9,913	9,855		8,987	8,352
New Hartford	11,49	8	10,848	10,293	10,153	9,568	9,325		8,566	8,478
Newington	11,30	1	10,602	10,101	9,434	8,991	8,499		8,036	8,176
Plainville	11,65	5	10,951	10,598	10,142	9,723	9,105		8,921	8,265
Portland	11,28		11,343	10,504	9,918	9,280	8,767		8,522	7,898
Regional District #10	10,18	4	9,572	9,352	8,877	8,683	8,226		8,095	7,862
Rocky Hill	10,76	6	10,331	10,095	9,507	9,121	8,989		8,681	8,319
Simsbury	11,22	2	10,422	9,933	9,522	9,084	8,513		8,239	7,592
Somers	10,08		9,516	9,151	8,639	8,501	8,350		8,108	7,753
South Windsor	10,54	0	9,904	9,514	8,793	8,634	8,288		7,734	7,398
Southington	10,73	1	10,415	9,892	9,461	8,940	8,434		8,568	7,795
Suffield	10,13	3	9,439	8,957	8,400	8,147	7,563		7,225	6,906
Vernon	11,66	4	11,126	10,401	10,154	9,705	9,480		9,059	8,564
West Hartford	11,47	6	10,842	10,302	9,783	9,434	8,851		8,595	8,488
Wethersfield	11,23	4	10,767	10,254	9,371	9,182	8,843		8,472	8,293
Windsor	11,84		11,372	10,873	10,398	9,906	9,422		8,318	8,079
Windsor Locks	12,56	2	11,163	10,715	10,246	10,063	9,055		8,094	7,438

Source: State of Connecticut Department of Education Division of Grants Services website - unaudited

## TOTAL POPULATION BY TOWN

## FISCAL YEARS 2000 TO 2006

Town	2006	2005	2004	2003	2002	2001	2000
Avon	17,342	17,209	16,992	16,709	16,346	16,323	15,832
Berlin	20,137	19,590	19,471	19,322	19,116	18,281	18,215
Bloomfield	20,643	20,581	20,414	19,803	19,794	19,134	19,587
Bolton	5,142	5,170	5,173	5,199	5,154	5,140	5,017
Bristol	61,258	61,353	60,994	60,722	60,541	60,026	60,062
Canton	10,081	9,932	9,603	9,413	9,061	9,162	8,840
Cromwell	13,540	13,594	13,520	13,471	13,370	13,080	12,871
East Granby	5,082	5,058	5,018	4,977	4,910	4,880	4,745
East Hartford	48,934	49,173	49,416	49,596	49,650	49,734	49,575
East Windsor	10,563	10,447	10,261	10,185	10,095	9,958	9,818
Ellington	14,370	14,217	14,141	13,952	13,571	13,145	12,921
Enfield	45,297	45,441	45,567	45,539	45,379	44,987	45,212
Farmington	25,040	24,941	24,682	24,507	24,189	23,969	23,641
Glastonbury	33,077	33,089	32,852	32,789	32,575	32,985	31,876
Granby	11,187	11,088	10,989	10,869	10,696	10,721	10,347
Hartford	124,699	124,397	125,053	124,387	124,558	123,850	124,121
Hartland	2,090	2,082	2,078	2,068	2,053	1,993	2,012
Manchester	55,738	55,572	55,563	55,390	55,084	54,680	54,740
New Britain	70,855	71,254	71,832	71,572	71,589	71,665	71,538
New Hartford	6,794	6,746	6,662	6,548	6,413	6,202	6,088
Newington	29,586	29,676	29,646	29,695	29,623	29,349	29,306
Plainville	17,312	17,382	17,371	17,461	17,407	17,335	17,328
Portland	9,595	9,543	9,340	9,264	9,125	9,293	8,732
Regional District #10	14,749	14,668	14,478	14,303	14,069	13,744	13,473
Rocky Hill	18,835	18,760	18,620	18,528	18,305	17,683	17,966
Simsbury	23,660	23,656	23,460	23,496	23,421	23,740	23,234
Somers	10,888	10,877	10,888	10,870	10,608	10,502	10,417
Southington	42,249	42,077	41,723	41,397	40,943	40,227	39,728
South Windsor	26,030	25,985	25,586	25,270	24,846	24,773	24,412
Suffield	15,127	14,704	14,539	14,217	14,021	13,990	13,552
Vernon	29,672	29,491	29,338	29,206	28,718	27,861	28,063
West Hartford	60,794	61,173	61,392	61,424	61,365	61,578	61,070
Wethersfield	26,057	26,220	26,358	26,398	26,390	26,262	26,271
Windsor	28,703	28,778	28,652	28,565	28,519	27,731	28,237
Windsor Locks	12,444	12,411	12,333	12,256	12,237	11,919	12,043
Total CREC Membership	967,570	966,335	964,005	959,368	953,741	945,902	940,890

Source: State of Connecticut Department of Health-Estimated Population.

## CREC MEMBER TOWNS AVERAGE DAILY MEMBERSHIP (ADM) - PUBLIC SCHOOL PUPILS

## FISCAL YEARS 2000 TO 2007

<u>Town</u>	2007	2006	2005	2004	2003	2002	2001	2000
Avon	3,513	3,400	3,315	3,265	3,086	2,988	2,900	2,714
Berlin	3,323	3,410	3,426	3,414	3,355	3,381	3,345	3,319
Bloomfield	2,701	2,735	2,767	2,755	2,715	2,764	2,720	2,780
Bolton	922	941	942	969	996	976	953	940
Bristol	9,100	9,107	9,073	9,051	9,017	8,978	8,930	8,732
Canton	1,734	1,693	1,669	1,631	1,632	1,637	1,587	1,549
Cromwell	1,997	1,969	1,931	1,891	1,854	1,847	1,793	1,818
East Granby	938	903	892	896	896	903	836	856
East Hartford	8,358	8,363	8,144	8,198	8,243	8,106	8,014	7,867
East Windsor	1,616	1,635	1,662	1,653	1,628	1,628	1,551	1,558
Ellington	2,561	2,521	2,487	2,418	2,394	2,330	2,313	2,262
Enfield	6,580	6,716	6,792	6,860	6,953	6,843	6,866	6,889
Farmington	4,231	4,260	4,393	4,343	4,232	4,192	4,135	4,060
Glastonbury	6,931	6,879	6,802	6,732	6,555	6,406	6,199	5,983
Granby	2,258	2,233	2,214	2,203	2,163	2,093	2,038	1,927
Hartford	22,407	22,946	23,411	24,054	24,188	24,320	24,501	24,126
Hartland	351	359	379	392	378	405	400	409
Manchester	7,608	7,666	7,907	7,979	7,993	7,959	7,756	7,855
New Britain	11,224	11,249	11,171	11,070	10,930	10,837	10,413	10,339
New Hartford	1,156	1,150	1,179	1,154	1,176	1,156	1,168	1,118
Newington	4,578	4,587	4,612	4,599	4,641	4,524	4,460	4,317
Plainville	2,633	2,638	2,628	2,645	2,670	2,701	2,681	2,721
Portland	1,471	1,423	1,445	1,437	1,463	1,451	1,393	1,413
Regional District #10	2,809	2,804	2,731	2,705	2,639	2,633	2,548	2,535
Rocky Hill	2,606	2,563	2,488	2,489	2,503	2,432	2,445	2,415
Simsbury	4,991	5,063	5,053	5,035	5,017	4,998	4,887	4,748
Somers	1,716	1,724	1,722	1,731	1,712	1,663	1,619	1,581
Southington	6,871	6,801	6,771	6,743	6,676	6,688	6,620	6,546
South Windsor	5,190	5,238	5,161	5,277	5,154	5,083	5,024	4,918
Suffield	2,496	2,441	2,385	2,376	2,267	2,220	2,157	2,148
Vernon	3,802	3,849	3,989	4,023	4,017	4,068	4,133	4,121
West Hartford	10,130	9,995	9,935	9,853	9,732	9,608	9,444	9,084
Wethersfield	3,946	3,855	3,801	3,771	3,675	3,607	3,487	3,470
Windsor	4,651	4,655	4,696	4,714	4,699	4,608	4,704	4,556
Windsor Locks	2,038	2,072	2,063	2,028	2,050	2,104	2,107	2,107
Total CREC Membership	159,437	159,843	160,036	160,354	159,299	158,137	156,127	153,781

Source: State of Connecticut Department of Education Division of Grants Services website

## PROGRAM ENROLLMENT SUMMARY

PROGRAM	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
River Street School	185	178	165	157	150	148	136	139	118	115
Soundbridge	57	59	64	65	69	75	70	87	67	74
Integrated Program Model	32	32	31	32	35	33	35	36	46	46
Polaris Center	82	68	56	65	53	51	48	89	63	72
Farmington Valley Diagnostic Center	15	16	17	11	13	10				
East Hartford/Glastonbury Magnet School	255	249	258	258	259	277	279	290	283	276
Great Path Academy	89	84	83							
Greater Hartford Academy of the Arts	412	393	387	380	325	313	251	208	180	
Greater Hartford Academy of Math & Science	232	202	204	211	199	175	148			
Metropolitan Learning Center	681	675	681	573	500	384	287	197	88	
Montessori Magnet School	330	331	305	295	264	250	219	150		
Two Rivers Magnet Middle School	609	583	594	598	425					
Tunxis Middle College High School					76	81	60			
University of Hartford Magnet School	382	381	383	395	351	260				
							1.500	1 10 4		
TOTAL	3,361	3,251	3,228	3,040	2,719	2,057	1,533	1,196	845	583

Source: Capitol Region Education Council Business Services Department-Enrollment October 1

(Details provided on following pages)

#### **RIVER STREET SCHOOL**

#### Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Avon	1	1	1	1	1					
Berlin	4	3	4		1			1	1	1
Bloomfield	6	4	4	3	3	4	4	3	1	1
Bolton	1									
Bristol	5	4	4	4	4	4	3	2		3
Canton	1									
Cromwell	1					1	2	2	2	2
East Granby	1	1	1	2	1	1		1		
East Hartford		1	1	1	1	1	1			
East Windsor	3	2	1	1	1	1	1	1	1	
Ellington	1	1	1	1	1	1	1			
Enfield	6	6	7	9	8	5	4	6	5	3
Farmington		2	1	3	3	3	3	3	1	1
Glastonbury	7	5	5	4	4	6	3	3	2	
Granby										1
Hartford	3	5	8	8	13	12	10	12	12	15
Hartland										
Manchester	7	3	5	4	3	3	6	10	8	8
New Britain	2	4	2	2	1	3	4	2	2	2
New Hartford		1	1	1	1					
Newington	4	4	4	3	2	2	2	2	2	2
Plainville	2	2	2	3	3	3	3	3	2	2
Portland						1	1	1		1
Rocky Hill	2	2	2	1						
Simsbury	3	3	2	3	3	1	1	1		
Somers	3	2	2	2	2	3		6	6	4
South Windsor	3	3	3	1			5			
Southington	3	3	2	3	3	3	2	1	3	4
Suffield	4	2	2	3	1	1			-	
Vernon	6	6	5	5	5	4	2	3	2	1
West Hartford	5	5	3	4	3	3	2	2	4	4
Wethersfield	2	3	3	5	5	4	3	3	3	
Windsor	9	10	7	7	7	7	4	9	5	4
Windsor Locks	3	4	4	3	3	3	6	4	3	
Region #10				0	5	5	0			
Non-Member LEAs	87	86	78	70	67	68	63	58	53	40
			/0	/0	07		03	50		
TOTAL	185	178	165	157	150	148	136	139	118	115

#### **CAPITOL REGION EDUCATION COUNCIL**

## SOUNDBRIDGE

#### Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Avon										
Berlin		1	3	2	2					
Bloomfield	3	4	5	5	4	3	3	2		
Bristol	5	3	5	6	5	5	6	6	3	3
Canton										
Cromwell										
East Granby			1	1	1	1				
East Hartford	3	3	1	2	1	1	1	1	1	1
East Windsor										
Ellington										
Enfield		2	2	2	2	2	2	3	1	2
Farmington										
Glastonbury		1	1				1	1	1	2
Granby										
Hartford	6	7	8	11	14	14	13	18	13	15
Hartland										
Manchester	1	3	1	1		2	4	5	5	7
New Britain	5	6	4	4	5	5	3	3	4	3
New Hartford		-			-					-
Newington	4	4	4	4	4	4	5	6	4	3
Plainville	1									-
Portland									1	1
Rocky Hill	2	2	2	2	2	2	2	2	3	4
Simsbury	1	3	3	3	2	3	3	3	3	3
Somers										-
South Windsor		1	1	1	2	2	2	2	3	3
Southington	3	1	3	2	2	3	4	5	3	5
Suffield							1	-		-
Vernon								2	2	1
West Hartford					2	2	2	2		
Wethersfield	4	6	6	6	6	5	5	6	4	3
Windsor		Ť				1				
Windsor Locks	1	1	1	1	1	1	1			
Region #10		1	_			_				
Non-Member LEAs	18	10	13	12	14	19	12	20	16	18
TOTAL	57	59	64	65	69	75	70	87	67	74

(Continued on following page)

#### INTEGRATED PROGRAM MODEL

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Avon										
Berlin	1	1	1	1	1	1		1	1	
Bloomfield				1	1	1				
Bolton					1		1	2	2	
Bristol										
Canton	1									
Cromwell										
East Granby										
East Hartford	1								1	
East Windsor										
Ellington			1	1	1	1	1			
Enfield										
Farmington			1	1	1					
Glastonbury									2	
Granby										
Hartford	1	3	2	2	2	2	3	3	4	4
Hartland										
Manchester									1	
New Britain	1	1	1							
New Hartford				1						
Newington										
Plainville	3	3	3	2	2	3	5	6	10	5
Portland	1	1	1	1	1	1	1	1	1	1
Rocky Hill	1	1	1	1	2	1	1	1	1	1
Simsbury					1	1	1	1	1	1
Somers										
South Windsor										
Southington										-
Suffield										
Vernon	1	1	1	1	4	4	4			
West Hartford										
Wethersfield						1				
Windsor									2	
Windsor Locks		1	1		1					
Region #10		1								
Non-Member LEAs	21	19	18	20	17	17	18	21	20	19
TOTAL	32	32	31	32	35	33	35	36	46	40

#### POLARIS CENTER

#### Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996
Avon											
Berlin		2					1	1	1	1	
Bloomfield	2	1	1	1	3	2	2	2		1	2
Bolton	1	1				1					
Bristol	2		1	2	2		2	1	1		
Canton											
Cromwell				1	1	1					
East Granby				1	1						
East Hartford		2	2	1	3	1		1		1	1
East Windsor	4	1		1	1	3		1			
Ellington			1	1			1	1	1		
Enfield	1	1	2	1		1	1			1	
Farmington											
Glastonbury			1						1	2	2
Granby	1			1	1	2	1	1			
Hartford	25	16	13	14	6	10	7	16	25	28	34
Hartland											
Manchester	4	7	1	7	4	2	2				4
New Britain	7	8	3	6	4	4	4	10	3	6	7
New Hartford											
Newington		2	1		1			1		1	1
Plainville	1					1					
Portland								1			1
Rocky Hill					1		1	2			1
Simsbury	1										1
Somers			1								1
South Windsor		1	2	2		1	1	3	2	2	
Southington					1	2					1
Suffield											
Vernon	1	3	1	1		2	1			1	
West Hartford	1	1		1	1	2	3	6	1	5	6
Wethersfield						1		1	1	2	1
Windsor	1	1	2	2	2	1		1	2	1	1
Windsor Locks	3		1								1
Region #10						1					
Non-Member LEAs	27	21	23	22	21	13	21	40	25	20	22
TOTAL	82	68	56	65	53	51	48	89	63	72	87

#### FARMINGTON VALLEY DIAGNOSTIC CENTER

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001
Avon	2	2	3		1	
Berlin						
Bloomfield				1		
Bolton						
Bristol						
Canton	2				1	2
Cromwell						
East Granby	1		1	1		
East Hartford						
East Windsor						
Ellington						
Enfield						
Farmington	2	2	4	2	2	
Glastonbury						
Granby	2		3	2		
Hartford						
Hartland						
Manchester						
New Britain						1
New Hartford						
Newington						
Plainville	3	2		1	2	2
Portland						
Rocky Hill						
Simsbury	2	6	5	1	2	1
Somers						
South Windsor						
Southington		1	1	1	2	1
Suffield						
Vernon						
West Hartford						1
Wethersfield	1					
Windsor						
Windsor Locks					1	1
Region #10	1	3		2	2	1
Non-Member LEAs						

TOTAL 15 16 17 11 13 10

#### EAST HARTFORD/GLASTONBURY MAGNET SCHOOL

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Avon										
Berlin										
Bloomfield										
Bolton										
Bristol										
Canton										
Cromwell										
East Granby										
East Hartford	137	134	151	149	155	173	169	178	161	150
East Windsor										
Ellington										
Enfield										
Farmington										
Glastonbury	118	115	107	109	104	104	110	112	122	126
Granby										
Hartford										
Hartland										
Manchester										
New Britain										
New Hartford										
Newington										
Plainville										
Portland										
Rocky Hill										
Simsbury										
Somers										
South Windsor										
Southington										
Suffield										
Vernon										
West Hartford										
Wethersfield										
Windsor										
Windsor Locks										
Region #10										
Non-Member LEAs										
TOTAL	255	249	258	258	259	277	279	290	283	276

#### GREAT PATH ACADEMY

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004
Avon			
Berlin			
Bloomfield			
Bolton	7	4	6
Bristol			
Canton			
Cromwell			
East Granby			
East Hartford	20	22	20
East Windsor			
Ellington	3	5	4
Enfield			
Farmington			
Glastonbury	12	12	12
Granby	5		
Hartford	14	14	14
Hartland			
Manchester	16	15	17
New Britain			
New Hartford			
Newington			
Plainville			
Portland			
Rocky Hill			
Simsbury			
Somers			
South Windsor			
Southington			
Suffield			
Vernon			
West Hartford			
Wethersfield			
Windsor			
Windsor Locks			
Region #10			
Non-Member LEAs	12	12	10

TABLE 12

#### **CAPITOL REGION EDUCATION COUNCIL**

#### **GREATER HARTFORD ACADEMY OF THE ARTS**

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000	1999	1998
Avon	6	4	3	3	3	3	4	1	
Berlin	4	3	2						
Bloomfield	4	3	8	7	7	10	2	3	
Bolton	2	6	4	5	5	3	1	2	
Bristol	2	2		2	2	4	1	1	
Canton	10	12	12	8	3	2	1		
Cromwell	6	3	2	6	2	4	3	4	
East Granby	2	2	2	3	2	2	3		
East Hartford	7	8	5	6	5	6	4	4	
East Windsor		1	3	4	1	2	2	3	
Ellington	5	5	2			3	4	3	
Enfield	5	5	10	10	10	9	7	5	
Farmington	4	5	5	5	4	4	6	7	
Glastonbury	19	25	21	25	23	13	12	7	
Granby	4	6	9	9	12	11	6	7	
Hartford	59	53	63	69	52	63	50	42	
Hartland	2								
Manchester	13	12	12	12	10	15	9	10	
New Britain	18	17	13	16	18	14	13	5	
New Hartford		1	1						
Newington	12	16	14	17	14	9	9	7	
Plainville		1			1	1			
Portland	3	5	3		1	1			
Rocky Hill	24	22	19	15	12	10	4	4	
Simsbury	27	21	22	19	12	9	9	6	
Somers							2		
South Windsor	7	7	6	7	8	6	3	2	
Southington	16	10	12	14	15	15	6	6	
Suffield	6	6	6	4	2	2	2	2	
Vernon	4	5	6	5	3	2	1	2	
West Hartford	25	19	27	25	20	17	13	11	
Wethersfield	15	15	14	10	8	7	5	4	
Windsor	11	12	8	8	6	3	4	3	
Windsor Locks	6	9	9	9	8	9	9	2	
Region #10	3	2	2	1	1	5	6	7	
Non-Member LEAs	81	70	62	56	55	49	50	48	
TOTAL	412	393	387	380	325	313	251	208	1

#### **GREATER HARTFORD ACADEMY OF MATH & SCIENCE**

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000
Avon	6	3	2	1			
Berlin							
Bloomfield	11	10	10	12	10	10	10
Bolton		2	2	2	2	1	
Bristol							
Canton	3	1	1				
Cromwell							
East Granby							
East Hartford							
East Windsor							
Ellington	5	9	7	5	3		
Enfield							
Farmington	8	6	8	8	8	6	8
Glastonbury	1	3		5	4	4	5
Granby	10	6	6	3	4	3	3
Hartford	62	56	64	77	71	63	48
Hartland							
Manchester	21	20	21	20	21	22	20
Marlborough		2		1	2		
New Britain	16	16	16	14	16	15	12
New Hartford							
Newington	11	8	8	9	8	7	8
Plainville							
Portland							
Rocky Hill	27	24	24	26	22	16	10
Simsbury	10	8	8	8	5	7	4
Somers							
South Windsor							
Southington	10	4	4	4	5	5	4
Suffield	3	3					
Vernon		2	2	2			
West Hartford	3	3	1	2	2		
Wethersfield	13	8	8	5	9	8	6
Windsor	8	7	9	6	7	8	10
Windsor Locks							
Region #10	+ +						
Non-Member LEAs	4	1	3	1			
TOTAL	232	202	204	211	199	175	148

#### METROPOLITAN LEARNING CENTER

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000	1999	1998
Avon									
Berlin									
Bloomfield	141	138	134	105	92	71	55	37	18
Bolton									
Bristol									
Canton									
Cromwell									
East Granby									
East Hartford									
East Windsor	46	41	44	38	29	23	16	14	
Ellington									
Enfield	43	38	41	33	28	17	14	9	
Farmington									
Glastonbury									
Granby									
Hartford	200	197	191	173	149	111	87	60	2
Hartland									
Manchester									
New Britain									
New Hartford									
Newington									
Plainville									
Portland									
Rocky Hill									
Simsbury									
Somers									
South Windsor									
Southington									
Suffield									
Vernon									
West Hartford									
Wethersfield									
Windsor	186	200	203	160	147	116	81	59	2
Windsor Locks	65	61	68	64	55	46	34	18	
Region #10									
Non-Member LEAs	1 1		i						

#### MONTESSORI MAGNET SCHOOL

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001	2000	1999
Avon	1							
Berlin	1	1						
Bloomfield	29	31	30	29	32	33	27	2
Bolton				1	1			
Bristol								
Canton			1	2	2			
Cromwell	2	2	2					
East Granby								
East Hartford	25	26	21	19	13	14	14	1
East Windsor		1						
Ellington	2	2	2	2	2	2		
Enfield	1				1		1	
Farmington						1	1	
Glastonbury	1			1			2	
Granby								
Hartford	166	164	147	137	132	123	104	7.
Hartland								
Manchester	12	12	17	14	12	9	8	
Middletown	2	2	4	2	2			
New Britain	10	8	9	9	6	8	7	
New Hartford	2							
Newington	2	4	3	4	4	2	1	
Plainville	1	1	1	1				
Portland								
Rocky Hill	5	4	3	5	1	1		
Simsbury	1					2	1	
Somers								
South Windsor	2		1		1	1		
Southington	1	1	1	1	1	1	1	
Suffield								
Vernon				1	2	2	3	
West Hartford	10	9	8	13	9	10	9	
Wethersfield	11	9	8	4	1	1	1	
Windsor	36	44	45	49	41	32	33	1
Windsor Locks		1		.,				
Region #10	1	1			1	2	2	
Non-Member LEAs	6	8	2	1		6	4	
TOTAL	330	331	305	295	264	250	219	150

#### TWO RIVERS MAGNET MIDDLE SCHOOL

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002
Avon					
Berlin					
Bloomfield					
Bolton Bristol					
Canton					
Cromwell					
East Granby					
East Hartford	153	137	132	130	93
East Windsor					
Ellington					
Enfield					
Farmington					
Glastonbury	72	80	94	92	71
Granby					
Hartford	146	138	128	135	90
Hartland					
Manchester	151	141	128	132	92
New Britain					
New Hartford					
Newington					
Plainville					
Portland					
Rocky Hill					
Simsbury					
Somers					
South Windsor	87	87	112	109	79
Southington					
Suffield					
Vernon					
West Hartford					
Wethersfield					
Windsor					
Windsor Locks	1 1				
Region #10					
Non-Member LEAs	1 1				
	I				

TOTAL 609 583 594 598 425

#### UNIVERSITY OF HARTFORD MAGNET SCHOOL

Student Enrollment by LEA (Continued)

LEA	2006	2005	2004	2003	2002	2001
Avon	29	32	31	25	22	10
Avon Berlin	29	32	31	25	22	10
	1.5	11	11	16	1.4	0
Bloomfield	15	11	11	16	14	9
Bolton	+ +					
Bristol	+ +					
Canton						
Cromwell						
East Granby						
East Hartford						
East Windsor						
Ellington						
Enfield						
Farmington	19	19	24	30	26	22
Glastonbury						
Granby						
Hartford	205	209	209	205	179	141
Hartland						
Manchester						
New Britain						
New Hartford						
Newington						
Plainville						
Portland						
Rocky Hill						
Simsbury	30	38	32	29	30	24
Somers						
South Windsor		2	2	2		
Southington						
Suffield						
Vernon						
West Hartford	47	41	42	50	51	33
Wethersfield	37	29	32	38	29	21
Windsor						
Windsor Locks	1 1					
Region #10	1 1					
Non-Member LEAs	1 1					
	1 1					

TOTAL	382	381	383	395	351	260
IOINE	502	501	505	575	551	200

## **TUITION RATES PER STUDENT**

Program Name	2007	2006	2005	2004	2003	2002	2001	2000	
River Street Day Program \$	49,289 \$	46,942 \$	44,708 \$	42,578	\$ 40,550 \$	39,066 \$	37,563 \$	36,206	
River Street Extended Day Program Summer	3,604	3,432	3,269	3,113	2,965	2,856	2,746	2,647	
Group Home Regular	13,033	12,412	11,821	11,258	10,722	10,329	9,932	9,573	
Academic Regular	16,058	15,293	14,565	13,872	13,211	12,727	12,238	11,796	
Riverstreet Summer Program	4,668	4,446	4,235	4,034	3,841	3,701	3,559	3,430	
Soundbridge Program Full Day	36,669	33,953	31,732	29,732	27,658	26,341	24,850	23,952	
Half Day	19,955	18,477	17,268	15,268	14,203	13,527	12,761	12,300	
Integrated Program Model	62,868	57,153	51,957	47,234	44,144	41,256	36,836	32,889	
Integrated Program Model Summer Program	10,812	9,402	8,395	7,495	6,692	6,254	5,584	4,986	
Polaris Center	47,311	45,058	42,912	40,869	38,923	37,498	35,712	34,422	

Source: Capitol Region Education Council Business Services Department.

TABLE 14

## **CAPITOL REGION EDUCATION COUNCIL**

## WORKFORCE ANALYSIS

## NUMBER OF EMPLOYEES LAST SEVEN YEARS

	2006	2005	2004	2003	2002	2001	2000
Job Categories							
Officials and managers	84	82	76	77	67	74	60
Professionals	504	487	497	448	448	319	269
Technicians	74	72	76	75	68	136	128
Office and clerical	82	81	79	80	78	78	66
Operatives (semi-skilled)	9	9	8	8	9	10	9
Service workers	315	276	282	274	180	158	154
Total Workforce Analysis	1,068	1,007	1,018	962	850	775	686

Source: CREC's Human Resource Department-Employees December 31

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

		2007	-	2006	 2005	-	2004	2003	 2002	2001	2000
Education:											
Land	\$	1,892,925	\$	1,892,925	\$ 1,892,925	\$	2,171,178	\$ 2,171,178	\$ 2,171,178	\$ 2,171,178	\$ 2,171,178
Buildings and improvements	(	63,985,134		60,529,341	51,681,596		52,418,497	52,282,372	51,689,327	20,438,129	20,424,045
Vehicles		1,061,739		909,719	747,816		864,380	769,287	769,287	474,039	396,995
Furniture, fixtures and equipment		4,841,774		5,380,876	4,818,264		4,073,652	2,872,151	3,589,895	3,001,735	5,033,707
Construction in progress		62,657		3,336,379	12,097,958		10,640,432	5,623,531	2,981,072	27,157,656	8,726,371
Facilities:											
Land		332,000		332,000	332,000		332,000	332,000	332,000	332,000	332,000
Buildings and improvements		3,367,706		3,276,720	3,123,235		3,123,235	3,123,235	3,124,220	3,124,220	3,124,220
Vehicles		14,435		14,435	14,435		3,085	3,085	3,085	3,285	3,285
Furniture, fixtures and equipment		279,107		278,143	273,421		249,248	215,660	1,246,047	1,242,804	1,551,932
Administration:											
Buildings and improvements									2,961	2,961	
Vehicles										24,490	24,490
Furniture, fixtures and equipment		590,207		784,661	773,350		686,648	627,627	585,578	474,728	376,969
Construction in progress				4,700	 4,700	-					
Total	\$	76,427,684	\$	76,739,899	\$ 75,759,700	\$	74,562,355	\$ 68,020,126	\$ 66,494,650	\$ 58,447,225	\$ 42,165,192