## AGENDA FINANCE & AUDIT COMMITTEE

CREC COUNCIL
Wednesday, September 13, 2017
11:30 – 1:00 pm
147 CHARTER OAK AVE.
HARTFORD, CT. 06106

#### Call to order

### **New Business:**

Discussion re: September 20 Council Meeting

Review Council Exhibits

## Adjournment

Lunch will be served.

#### Attachment A

#### Webster Line of Credit: 2017-2018

CREC has a \$10 million line of credit with Webster Bank, with whom we have done business for many years. This line of credit is for our general business needs, primarily intended to be used in the event of unforeseen payment delays. We have not needed to use the line because our efforts to manage our cash flow have been sufficient to date.

In addition to this line of credit, we established, under previous and separate Council approval, an additional \$15 million revolving line of credit specifically to bridge anticipated payment delays associated with our *Sheff* school construction program.

#### RECOMMENDED ACTION:

#### RESOLVED,

- 1. That the Capitol Region Education Council ("CREC") enter into a secured revolving credit facility with Webster Bank or other financial institution for a term, including renewals and extensions thereof, not in excess of three years, which will permit CREC to borrow up to TEN MILLION DOLLARS (\$10,000,000), which may be in the form of a letter of credit, from time to time to satisfy short-term working capital needs (the "Credit Facility").
- 2. The Credit Facility shall be entered into pursuant to Section 10-66c of the Connecticut General Statutes. The obligations of CREC under the Credit Facility may be evidenced by one or more promissory notes and may be secured by a pledge, lien, mortgage or other security interest in any or all of the income, proceeds, revenues and property, real or personal, of CREC's projects, assets, programs or other functions, including the proceeds of grants, loans, advances, guarantees or contributions from the federal government, state or any other source.
- 3. The Executive Director and the Deputy Executive Director, on behalf of CREC, are hereby authorized to execute and deliver the Credit Facility and any promissory notes in evidence thereof, and any other agreements, including, without limitation, security agreements related thereto. The Credit Facility may contain those pledges, covenants and agreements on behalf of CREC as the Executive Director and the Deputy Executive Director determine to be necessary and proper.
- 4. The Executive Director and the Deputy Executive Director, on behalf of CREC, shall execute and deliver such other documents and take such other actions that either determines to be necessary and proper in order to carry out the transactions contemplated by the Credit Facility, which other documents and other actions are hereby approved.

5. It is in the public interest that interest payable by CREC under any such credit facility and any promissory notes issued thereunder is includable in the gross income of the recipients thereof for Federal income tax purposes.

#### FURTHER RESOLVED,

- 1. That the appropriation of \$175,450,000 for the design and construction of the following four magnet schools: (1) the CREC Medical Professions and Teacher Preparation Academy of approximately 128,685 square feet, serving grades 6 through 12; (2) CREC Public Safety Academy of approximately 144,095 square feet, serving grades 6 through 12; (3) the International Magnet School for Global Citizenship of approximately 63,032 square feet, serving grades pre-k through 5; and (4) the Reggio Magnet School of approximately 63,032 square feet, serving grades pre-k through 5, and the authorization of the issue of bonds, notes, temporary notes and other obligations in the same amount to defray said appropriation approved by CREC April 20, 2011, is hereby ratified.
- 2. That the appropriation of \$131,329,000 for the design and construction of the following magnet schools: (1) the Discovery Academy of approximately 64,000 square feet, serving grades pre-k through 5; (2) Academy of Aerospace and Engineering of approximately 147,000 square feet, serving grades 6 through 12; and (3) the Museum Academy of approximately 64,000 square feet, serving grades pre-k through 5, and the authorization of the issue of bonds, notes, temporary notes and other obligations in the amount of \$40,000,000 to defray, in part, said appropriation approved by CREC March 31, 2012, is hereby ratified.
- 3. That CREC enter into a secured revolving credit facility with Webster Bank or other financial institution for a term, including renewals and extensions thereof, not in excess of three years, which will permit CREC to borrow up to FIFTEEN MILLION DOLLARS (\$15,000,000), which may be in the form of a letter of credit, from time to time to finance in part the appropriations referenced above (the "Magnet School Credit Facility").
- 4. The Magnet School Credit Facility shall be entered into pursuant to Section 10-66c of the Connecticut General Statutes. The obligations of CREC under the Credit Facility may be evidenced by one or more promissory notes and may be secured by a pledge, lien, mortgage or other security interest in any or all of the income, proceeds, revenues and property, real or personal, of CREC's projects, assets, programs or other functions, including the proceeds of grants, loans, advances, guarantees or contributions from the federal government, state or any other source.
- 5. The Executive Director and the Deputy Executive Director, on behalf of CREC, are hereby authorized to execute and deliver the Magnet School Credit Facility and any promissory notes in evidence thereof, and any other agreements, including, without limitation, security agreements related thereto. The Magnet School Credit Facility may contain those pledges, covenants and agreements on behalf of CREC as the Executive Director and the Deputy Executive Director determine to be necessary and proper.
- 6. The Executive Director and the Deputy Executive Director, on behalf of CREC, shall execute and deliver such other documents and take such other actions that either determines

to be necessary and proper in order to carry out the transactions contemplated by the Magnet School Credit Facility, which other documents and other actions are hereby approved.

7. The Executive Director and the Deputy Executive Director, on behalf of CREC, are hereby authorized to determine whether it is in the public interest that interest payable by CREC under any such credit facility and any promissory notes issued thereunder is includable in the gross income of the recipients thereof for Federal income tax purposes.

#### Attachment B

Entitlement Grants: 2016-2017 (Revision)
Special Revenue Fund and General Fund
Division of Choice Programs

CREC has been awarded the following federal entitlement grants through the State Department of Education:

- Title I, Regular Part A Improving Basic Programs Operated By Local Educational Agencies
- Title II, Part A Teachers and Principal Training & Recruitment
- Title III, Part A English Language Acquisition and Language Enhancement

Title I – Part A funds are used, primarily, to provide supplemental instruction in literacy, math and science to students who are failing or at risk of failing. Funds are used for teacher professional development and for scientifically-based research intervention strategies and materials, computer-based literacy and math programs.

Title II – Part A funds are used for facilitators and mentors working with magnet school teachers in the Teaching Evaluation and Mentoring Program (TEAM) and workshops for teachers to create individualized plans for struggling students.

Title III – Part A funds are used to provide direct services to students and consultation services to staff in CREC magnet schools and other school districts. This is a consortium grant managed by CREC. Districts awarded less than \$10,000 must enter a consortium.

This revision of \$122,000 is due to an increase in professional consultant costs.

#### Revenue:

SDE Grants	Title I	\$2,463,775
	Title II-A	52,575
	Title III	<u> </u>
		\$2,711,068

#### Staffing:

No action necessary

<u>RECOMMENDED ACTION</u>: Adopt a revised 2016 – 2017 Entitlement Grants budget of \$2,711,068 with additional revenue as set forth above.

## Entitlement Grants: 2016-2017 (Revision) Special Revenue Funds and General Funds Division of Choice Programs

	11/11	<u>/2016</u>	Inc./(Dec.)	9/20/	<u>′2017</u>
Salaries		\$1,374,138			<b>#1.054.100</b>
102 Certified (3.70)	\$273,104	ф1,374,136		<u></u>	\$1,374,138
123 Support Staff (32,00)	862,146			\$273,104	
129 Other Non-Certified (1.60)	129,846			862,146	
139 Other Temporary	109,042			129,846	
Benefits	109,072	561,115		109,042	EC1 11E
210 Health Insurance	390,610	301,113		200 610	561,115
220 FICA	99,566			390,610	
250 Unemployment Comp.	10,432			99,566	
260 Workers' Comp.	20,783			10,432	
270 Retirement Benefits	39,724			20,783	
Professional/Tech Services	05,724	195,907		39,724	217 007
311 CREC Supervision	38,006	190,907		20.006	317,907
312 CREC Support	38,006			38,006	
320 Professional Education Consultant	115,895		\$122,000	38,006	
322 External Staff Development	4,000		φ122,000	237,895	
Other Services	7,000	67,635		4,000	67.605
519 Pupil Transportation	8,690	07,033		0.600	67,635
59101 Parent Workshop	47,895			8,690	
592 Other Purchased Services	11,050			47,895	
Supplies	11,050	276,853		11,050	076 050
611 Instructional Supplies	276,853	210,000		076 053	276,853
Equipment	270,000	102,650		276,853	100 650
735 Equipment <\$1,000	102,650	102,000		100.650	102,650
Other Objects	102,000	10,770		102,650	10.770
810 Dues and Fees	6,555	10,770		6 555	10,770
890 Miscellaneous	4,215			6,555	
	7,210			4,215	
Total -	\$2,589	068	\$122,000	\$2,711	069
	, , o o o	,,000	Ψ122,000	₩2,711	,008
	Distribution	by Fund			
152 Montessori	\$68,799	166		Reggio	104,682
153 Glastonbury-East Hartford	82,188	167		MPTP	163,593
154 Aerospace High/Middle	199,304	168		Discovery	58,088
155 Museum	103,075	169		Ana Grace Elem	79,510
156 Metropolitan	161,280	170		GHAA Middle	105,753
157 GHAA High	114,322	171		Two Rivers High	162,522
159 University of Hartford	117,535	172		Aerospace Elem	•
161 Public Safety	161,451	317		Title IIA	60,230 52,575
162 Two Rivers Middle Magnet	115,928	318			52,575
165 International	92,899			Central Title I	512,616
-56 interruption	92,077	317		Title III	194,718
					\$2,711,068

#### Attachment C

21st Century Community Learning Centers Before-and-After School Programs: 2016-2017 (Revision)
Special Revenue Fund
Division of Choice

The Capitol Region Education Council (CREC) is the recipient of a federal grant through the Connecticut State Department of Education for before and after-school programs. The Ana Grace Academy of the Arts, Reggio Magnet School of the Arts, and Greater Hartford Middle School of the Arts, will share in a grant to help improve academic achievement while providing enrichment opportunities to students.

The before-and-after school programs help students meet state and local standards in core academic subjects, offer students a broad array of enrichment activities, and offer literacy and other educational services to the families of participating children. Centers provide a range of high-quality services to support student learning and development, including tutoring and mentoring, homework help, academic enrichment, community service opportunities, as well as music, arts, sports, health and cultural activities. The centers also help working parents by providing a safe environment for students when school is not in session.

This revision of \$45,000 is due to an increase in temporary staffing.

Revenue:

SDE

\$317,197

Staffing:

No action necessary

RECOMMENDED ACTIONS: Adopt a revised 2016-2017 21st Century Community Learning Centers Before-and-After-School Programs budget of \$317,197 with additional revenue as set forth above.

# 21st Century Community Learning Centers Before-and-After School Programs: 2016-2017 (Revision) Special Revenue Fund #308 Division of Choice

	6/15/20	<u>)16</u>	Inc./(Dec.)	9/20/2	017
Salaries		\$148,623			\$190,623
123 Support Staff (2.27)	\$38,706			\$38,706	·
129 Other Non-Certified (0.28)	33,902			33,902	
139 Other Temporary	76,015		\$42,000	118,015	
Benefits		27,954			30,954
210 Health Insurance	11,000			11,000	•
220 FICA	11,370		3,000	14,370	
250 Unemployment Comp.	966		,	966	
260 Workers' Comp.	1,932			1,932	
270 Retirement Benefits	2,686			2,686	
Professional/Tech Services		36,120		,	36,120
333 Other Professional Consultants	36,120			36,120	·
Other Services		34,680		•	34,680
519 Transportation	10,000			10,000	,
522 Liability Insurance	680			680	
591 Workshop Expenses	4,000			4,000	
59101 Parent Workshops	10,000			10,000	
592 Other Purchased Services	10,000			10,000	
Supplies		24,820		•	24,820
611 Instructional Supplies	14,420			14,420	•
614 Other Materials and Supplies	10,400			10,400	
Total	\$272,19	77	\$45,000	\$317,1	97

#### Attachment D

CREC Montessori Magnet School: 2016-2017 (Revision)

General Fund Division of Choice

Magnet Theme: Montessori Grade Span: Grades Served 2016-17:

PreK3 - Grade 6 PreK3 - Grade 6

Enrollment 2015-16/2016-17:

351 / 348

Location: Partner Districts: The Learning Corridor, Hartford

None

Highest Enrolling Towns 2015-16: Hartford, New Britain, East Hartford, West Hartford

The CREC Montessori Magnet School offers a traditional public Montessori education based on the instructional philosophy of Dr. Maria Montessori, an Italian physician and educator. With its well-recognized early childhood and elementary program, the school's practice of individualized instruction for all children attracts students from throughout Greater Hartford. The school is accredited by the Association Montessori Internationale (AMI). All classroom teachers either have or are in the process of obtaining an AMI diploma.

This revision of \$160,000 is due to higher than anticipated facility costs.

## Revenue:

SDE Grant \$3,505,850 Local Districts 2,455,788 Provision of Services 15,000 \$5,976,638

Staffing:

No action necessary

RECOMMENDED ACTION: Adopt a revised 2016-2017 CREC Montessori Magnet School program budget of \$5,976,638 with additional revenue as set forth above.

	6/15/2	2016	Inc./(Dec.)	9/20/	2017
<u>Salaries</u>		\$3,473,220			\$3,473,220
101 Certified Administrative (2.24)	\$287,406			\$287,406	7-, ,
102 Other Certified (27.70)	1,961,153			1,961,153	
122 Paraprofessionals (16.00)	402,202			402,202	
123 Support Staff (15.40)	535,308			535,308	
129 Other Non-Certified (2,40)	131,405			131,405	
139 Other Temporary	155,746			155,746	
Benefits		929,003		100,770	929,003
210 Health Insurance	701,165	,		701,165	727,000
220 FICA	124,106			124,106	
250 Unemployment Comp.	21,505			21,505	
260 Workers' Comp.	43,010			43,010	
270 Retirement Benefits	39,217			39,217	
Professional/Tech Services	,	712,357		39,211	712,357
311 CREC Supervision	98,159	112,001		<b>98</b> ,159	112,331
312 CREC Support	98,159			98,159	
314 Computer Services	86,159				
315 Management Services	228,667			86,159	
320 Professional Education Consultant	52,000			228,667	
321 Special Education Consultant	68,795			52,000	
322 External Staff Development	42,099			68,795	
32210 CREC Staff Development	7,968			42,099	
341 External Staffing	30,351			7,968	
Property Services	30,331	E74 664		30,351	504664
430 Maintenance and Repair	0.740	574,664		0.540	734,664
441 Operating Facility/Rent	9,749		<b>#160.000</b>	9,749	
442 Equipment Rental	558,451		\$160,000	718,451	
Other Services	6,464	00.101		6,464	
51901 Field Trips	1.600	28,101			28,101
522 Liability Insurance	1,629			1,629	
531 Postage	11,218			11,218	
532 Telephone	362			362	
550 Printing	570			570	
551 Copying	4,269			4,269	
581 Travel	1,622			1,622	
	1,703			1,703	
591 Workshop Expenses 592 Other Purchased Services	4,402			4,402	
Supplies	2,326			2,326	
		81,724			81,724
611 Instructional Supplies	60,974			60,974	
613 Maintenance Supplies	584			584	
615 Medical Supplies	1,000			1,000	
616 Office Supplies	10,000			10,000	
617 Pupil Incentives	1,000			1,000	
641 Text/Workbooks	4,574			4,574	
642 Library Books	1,402			1,402	
643 Computer Software	2,190			2,190	
Equipment		15,354			15,354
733 Equipment >\$1,000	3,890			3,890	
735 Equipment <\$1,000	11,464			11,464	
Other Objects		2,215			2,215
810 Dues & Fees	2,215			2,215	
77-4-1					
Total	\$5,816,0	538	\$160,000	\$5,976	,638

#### Attachment E

CREC Academy of Aerospace and Engineering and CREC Greater Hartford Academy of Math & Science Magnet School: 2016-2017 (Revision)

General Fund
Division of Choice

Magnet Theme: Science, Technology, Engineering and Mathematics

(STEM)

CREC Academy of Aerospace and Engineering

Grade Span: Grade 6 - Grade 12 Grades Served 2016-17: Grade 6 - Grade 12

Enrollment 2015-16/2016-17: 702 / 729

Locations: 1101 Kennedy Road, Windsor

Partner Districts: None

Highest Enrolling Towns 2015-16: Hartford, East Hartford, New Britain, Windsor

CREC Greater Hartford Academy of Math & Science

Grade Span: Grade 11 – Grade 12 Grades Served 2016-17: Grade 11 – Grade 12

Enrollment 2015-16/2016-17: 79/40

Location: 1101 Kennedy Road, Windsor

Partner Districts: Avon, Bloomfield, Canton, Farmington, Granby, Hartford,

Manchester, New Britain, Newington, Region 8, Rocky Hill, Simsbury, Southington, Suffield, Tolland, Wethersfield,

and Windsor

Highest Enrolling Towns 2015-16: Rocky Hill, Southington, Suffield

The half-day program at the CREC Greater Hartford Academy of Math & Science (GHAMAS) and the full-day school at the CREC Academy of Aerospace and Engineering (AAE) both offer a highly competitive science and mathematics curriculum, taught through unique methods and the integration of state-of-the-art technology. Students gain skills and experiences that prepare them for college and high-demand professional careers in science, technology, engineering and mathematics (STEM). GHAMAS will be phased out over fours years, beginning with grade 9 in 2015-16 and grade 10 in 2016-2017.

This revision of \$255,000 is primarily due to higher than anticipated facility costs.

Revenue:

 SDE Grant
 \$7,606,082

 Local Districts
 5,182,977

 \$12,789,059

Staffing:

No action necessary

RECOMMENDED ACTION: Adopt a revised 2016-2017 CREC Academy of Aerospace & Engineering and CREC Greater Hartford Academy of Math & Science program budget of \$12,789,059 with additional revenue as set forth above.

	6/15/	2016	Inc./(Dec.)	0/20	/2017
<u>Salaries</u>		\$8,005,481	1310.7 (1966.7	<u> </u>	\$8,005,481
101 Certified Administrative (3.51)	\$478,591	,		\$478,591	φο,ουσ, τοι
102 Other Certified (79.42)	6,473,212			6,473,212	
121 Non-Certified Administrative (0.62)	68,103			68,103	
122 Paraprofessional (5.00)	128,147			128,147	
123 Support Staff (12.60)	457,328			457,328	
129 Other Non-Certified (2.10)	142,828			142,828	
139 Other Temporary	257,272			257,272	
Benefits		1,494,380			1,494,380
210 Health Insurance	1,135,669			1,135,669	
220 FICA	178,154			178,154	
250 Unemployment Comp. 260 Workers' Comp.	50,363			50,363	
270 Retirement Benefits	100,727			100,727	
Professional/Tech Services	29,467			29,467	
311 CREC Supervision	011 500	1,543,287			1,543,287
312 CREC Support	211,520			211,520	
314 Computer Services	211,520			211,520	
315 Management Services	269,859			269,859	
320 Professional Education Consultant	505,301 7,000			505,301	
321 Special Education Consultant	125,694			7,000	
322 External Staff Development	15,150			125,694	
32210 CREC Staff Development	12,905			15,150	
333 Other Consultants	100,338			12,905	
34100 External Staffing	80,000			100,338	
343 Auto Repair	4,000			80,000	
Property Services	.,000	559,785		4,000	714 705
411 Safety & Security	99,840	005,100	\$75,000	174,840	714,785
423 Custodial Services	266,807		80,000	346,807	
430 Maintenance & Repairs	40,629		80,000	40,629	
441 Operating Facility/Rent	1,000			1,000	
442 Equipment Rental	15,000			15,000	
490 Other Property Services	136,509			136,509	
Other Services		188,885		100,000	188,885
519 Pupil Transportation	31,770	·		31,770	100,000
51901 Field Trips	12,000			12,000	
521 Property Insurance	33,231			33,231	
522 Liability Insurance	24,174			24,174	
523 Auto Insurance	5,839			5,839	
531 Postage	6,000			6,000	
532 Telephone	12,671			12,671	
540 Advertising	5,000			5,000	
550 Printing	4,000			4,000	
581 Travel	12,000			12,000	
591 Workshop Expenses	15,000			15,000	
59101 Parent Workshops	2,000			2,000	
592 Other Purchased Services Supplies	25,200			25,200	
611 Instructional Supplies	010 000	623,081			723,081
613 Maintenance Supplies	210,000			210,000	
614 Other Materials & Supplies	24,278			24,278	
615 Medical Supplies	8,500			8,500	
616 Office Supplies	1,600			1,600	
617 Pupil Incentives	20,000 3,900			20,000	
620 Utilities/Energy	229,803		100 000	3,900	
626 Transportation Supplies	5,000		100,000	329,803	
641 Text/Workbooks	75,000			5,000	
642 Library Books	10,000			75,000	
643 Computer Software	35,000			10,000	
Property	,000	100,000		35,000	100.000
733 Equipment > \$1,000	50,000			50,000	100,000
735 Equipment < \$1,000	50,000			50,000	
<u>Other</u>		19,160		50,000	19,160
810 Dues & Fees	19,160	,		19,160	17,100
				_,,_,,	
Total	\$12,534	059	\$255,000	\$12,789	,059
				•	

#### Attachment F

CREC Public Safety Academy: 2016-2017 (Revision)

General Fund Division of Choice

Magnet Theme: Public Safety

Grade Span: Grade 7 – Grade 12 Grades Served 2016-17: Grade 7 – Grade 12

Enrollment 2015-16/2016-17: 455 / 480

Location: 1617 King Street, Enfield

Partner Districts: None

Highest Enrolling Towns 2015-16: Hartford, Enfield, New Britain, East Hartford

The CREC Public Safety Academy instills in students a commitment to serve the community in public safety careers. The school emphasizes character education and leadership development skills that will help students be successful in law, forensics and public service. The CREC Public Safety Academy is being phased into a high school only program, beginning with the elimination of grade 6 in 2016-17.

This revision of \$225,000 is primarily due to higher than anticipated facility and external staffing costs.

#### Revenue:

 SDE Grant
 \$5,005,655

 Local Districts
 4,616,859

 Provision of services
 25,000

 \$9,647,514

#### Staffing:

No action necessary

RECOMMENDED ACTION: Adopt a revised 2016-2017 CREC Public Safety Academy program budget of \$9,647,514 with additional revenue as set forth above.

## CREC Public Safety Academy: 2016-2017 (Revision) General Fund #161 Division of Choice

Divi	sion	of	C	h	οi	c

Division of Onoice					
Salaries	6/15/		Inc./(Dec.)	9/20/	2017
		\$5,726,134			\$5,726,134
101 Certified Administrative (4.51)	\$569,854			\$569,854	
102 Other Certified (58.94)	4,161,460			4,161,460	
121 Non-Certified Administrative (1.00)	73,974			73,974	
122 Paraprofessional (7.00)	148,650			148,650	
123 Support Staff (10.50)	402,460			402,460	
129 Other Non-Certified (3.00)	161,231			161,231	
139 Other Temporary	208,505			·	
Benefits	,	1,214,776		208,505	
210 Health Insurance	934,470	1,217,770			1,214,776
220 FICA	143,618			934,470	
250 Unemployment Comp.	•			143,618	
260 Workers' Comp.	35,865			35,865	
270 Retirement Benefits	71,729			71,729	
	29,094			29,094	
Professional/Tech Services		1,082,040			1,192,040
311 CREC Supervision	159,011			159,011	,.
312 CREC Support	159,011			159,011	
314 Computer Services	193,916			193,916	
315 Management Services	315,403				
320 Professional Education Consultant	5,000			315,403	
321 Special Education Consultant	98,053			5,000	
322 External Staff Development	10,150			98,053	
32210 CREC Staff Development				10,150	
333 Other Consultants	10,619			10,619	
341 External Staffing	99,088			99,088	
_	31,789		\$110,000	141,789	
Property Services		628,225			668,225
411 Safety & Security	125,009		40,000	165,009	•
423 Custodial Services	247,694			247,694	
430 Maintenance & Repair	106,372			106,372	
441 Operating Facility/Rent	1,000			1,000	
442 Equipment Rental	14,199			14,199	
490 Other Property Services	133,951			133,951	
Other Services		116,605		100,501	116 605
519 Pupil Transportation	21,770	,		21,770	116,605
51901 Field Trips	10,000			•	
521 Property Insurance	32,539			10,000	
522 Liability Insurance	18,173			32,539	
531 Postage	4,285			18,173	
532 Telephone	6,720			4,285	
540 Advertising				6,720	
550 Printing	62			62	
581 Travel	3,433			3,433	
591 Workshop Expenses	2,609			2,609	
	4,654			4,654	
592 Other Purchased Services	12,360			12,360	
Supplies		623,131			698,131
611 Instructional Supplies	100,000			100,000	,
613 Maintenance Supplies	22,185			22,185	
614 Other Materials and Supplies	17,566				
615 Medical Supplies	1,100			17,566	
616 Office Supplies	18,902			1,100	
617 Pupil Incentives				18,902	
620 Utilities/Energy	5,400			5,400	
630 School Food Service	209,657		75,000	284,657	
641 Text/Workbooks	195,000			195,000	
	15,000			15,000	
642 Library Books	20,000			20,000	
643 Computer Software	18,321			18,321	
Property		19,598			19,598
735 Equipment < \$1,000	19,598			19,598	,
Other Objects		12,005		,	12,005
810 Dues & Fees	12,005	-		12,005	-2,000
				,	
Total	\$9,422,5	514	\$225,000	60.047	14
	+~1 1mm1		ψ220,000	\$9,647,5	714

#### Attachment G

CREC International Magnet School for Global Citizenship: 2016-2017

(Revision)

General Fund

Division of Choice

Magnet Theme: International Baccalaureate

Grade Span: PreK3 – Grade 5 Grades Served 2016-17: PreK3 – Grade 5

Enrollment 2015-16/2016-17: 467 / 463

Locations: 625 Chapel Road, South Windsor

Partner Districts: None

Highest Enrolling Towns 2015-16: Hartford, South Windsor, East Hartford,

Manchester

At the CREC International Magnet School for Global Citizenship (IMS), the interconnectedness of the world is studied through the arts, foreign language and multicultural education. The school's focus on the whole child prepares students to be successful 21st Century citizens. IMS is fully authorized as an International Baccalaureate (IB) School for the Primary Years.

This revision of \$175,000 is primarily due to higher than anticipated external staffing costs.

Revenue:

 SDE Grant
 \$4,829,392

 Local Districts
 1,723,181

 Provision of Services
 297,650

 \$6,850,223

Staffing:

No action necessary

<u>RECOMMENDED ACTION:</u> Adopt a revised 2016-2017 CREC International Magnet School for Global Citizenship program budget of \$6,850,223 with additional revenue as set forth above.

## CREC International Magnet School For Global Citizenship: 2016-2017 (Revision) General Fund #165 Division of Choice

Division of Choice	6/21/	2017	Inc. //Dec.)	0./20	/0017
Salaries	<u>0,21,</u>	\$3,901,088	Inc./(Dec.)	9/20	/ <u>2017</u> \$3,901,088
101 Certified Administrative (2.12)	\$266,691	ψ0,501,000		266,691	φ3,901,000
102 Other Certified (38.30)	2,553,985			2,553,985	
122 Paraprofessional (12.84)	318,006			318,006	
123 Support Staff (16.19)	458,064			458,064	
129 Other Non-Certified (1.20)	72,672			72,672	
139 Other Temporary	231,670			231,670	
Benefits		996,619		201,070	996,619
210 Health Insurance	777,259	330,013		777,259	990,019
220 FICA	120,543			120,543	
250 Unemployment Comp.	23,375			23,375	
260 Workers' Comp.	46,750			46,750	
270 Retirement Benefits	28,692			28,692	
Professional/Tech Services	,	774,616		20,072	949,616
311 CREC Supervision	110,832	,010		110,832	273,010
312 CREC Support	110,832			110,832	
314 Computer Services	134,374			134,374	
315 Management Services	304,232				
321 Special Education Consultant	64,466			304,232	
322 External Staff Development	6,992			64,466	
32210 CREC Staff Development	8,832			6,992	
341 External Staffing	34,056		¢175.000	8,832	
Property Services	37,030	441 076	\$175,000	209,056	441.000
411 Safety & Security	90,870	441,276		00.070	441,276
423 Custodial Services	162,693			90,870	
430 Repairs and Maintenance	·			162,693	
442 Equipment Rental	56,668			56,668	
490 Other Property Services	11,142 119,903			11,142	
Other Services	119,903	F0 000		119,903	
519 Pupil Transportation	0.070	58,920			58,920
51901 Field Trips	2,078			2,078	
521 Property Insurance	2,630			2,630	
522 Liability Insurance	16,471			16,471	
531 Postage	12,666			12,666	
532 Telephone	1,525			1,525	
540 Advertising	7,218			7,218	
550 Printing	2,363			2,363	
581 Travel	3,278			3,278	
591 Workshop Expenses	6,690			6,690	
592 Other Purchased Services	206			206	
Supplies	3,795	400 100		3,795	
611 Instructional Supplies	114.076	493,120			493,120
612 Food-Instructional Supplies	114,876			114,876	
• •	1,881			1,881	
613 Maintenance Supplies 614 Other Materials and Supplies	22,296			22,296	
615 Medical Supplies	3,110			3,110	
616 Office Supplies	1,000			1,000	
617 Pupil Incentives	8,667			8,667	
620 Utilities/Energy	1,000			1,000	
630 School Food Services	134,822			134,822	
641 Texts/Workbooks	175,000			175,000	
642 Library Books	17,423			17,423	
643 Computer Software	9,923			9,923	
	3,122	0 = 0 -		3,122	
Other Objects 810 Dues & Fees	0.504	9,584			9,584
519 Dues & rees	9,584			9,584	
Total	dc c==	222	A . W		
iotai	\$6,675,	223	\$175,000	\$6,850	),223

#### Attachment H

CREC Discovery Academy: 2016-2017 (Revision)

General Fund Division of Choice

Magnet Theme: Science, Technology, Engineering and Mathematics

Grade Span: PreK3 – Grade 5 Grades Served 2016-17: PreK3 – Grade 5

Enrollment 2015-16/2016-17: 405 / 481

Location: 176 Cumberland Ave., Wethersfield

Partner Districts: None

Highest Enrolling Towns 2015-16: Hartford, Newington, Wethersfield, East Hartford

CREC Discovery Academy focuses on developing strong foundational knowledge for students in four interrelated domains of STEM literacy: Science, Technology, Engineering and Mathematics. Students learn by conducting investigations, gathering and using information, and solving problems with scientific ways of thinking and technology as tools. Two grade 5 classes, one grade 4 class and a PreK class were added in 2016-17.

This revision of \$50,000 is due to increased expenditures for temporary staffing.

Revenue:

 SDE Grant
 \$4,845,729

 Local Districts
 1,424,036

 Provision of Services
 287,650

 \$6,557,415

Staffing:

No action necessary

<u>RECOMMENDED ACTION:</u> Adopt a revised 2016-2017 Discovery Academy program budget of \$6,557,415 with additional revenue as set forth above.

	6/01	<u>/201</u> 7	Tena ((Dena)	0.400	V0015
Salaries	0/21	\$3,795,646	Inc./(Dec.)	9/20	0/2017 \$2,840,146
101 Certified Administrative (2.16)	\$270,654	ψο,750,040		\$270,654	\$3,842,146
102 Other Certified (36.25)	2,361,854			2,361,854	
122 Paraprofessional (20.00)	444,425			444,425	
123 Support Staff (13.86)	395,529			395,529	
129 Other Non-Certified (1.30)	79,307			79,307	
139 Other Temporary	243,877		\$46,500	290,377	
Benefits	,	1,032,662	4.0,000	230,017	1,036,162
210 Health Insurance	809,265	-,,		809,265	1,000,102
220 FICA	124,180		3,500	127,680	
250 Unemployment Comp.	22,620		0,000	22,620	
260 Workers' Comp.	45,240			45,240	
270 Retirement Benefits	31,357			31,357	
Professional/Tech Services	•	786,272		01,007	786,272
311 CREC Supervision	107,818	, 44,4.2		107,818	100,212
312 CREC Support	107,818			107,818	
314 Computer Services	126,042			126,042	
315 Management Services	316,060			316,060	
321 Special Education Consultant	71,178			71,178	
322 External Staff Development	125			125	
32210 CREC Staff Development	9,196			9,196	
333 Other Consultants	1,022			1,022	
341 External Staffing	47,013			47,013	
Property Services	·	384,908		,	384,908
411 Safety & Security	117,442	ŕ		117,442	00.,500
423 Custodial Services	137,288			137,288	
430 Maintenance & Repairs	19,241			19,241	
442 Equipment Rental	9,600			9,600	
490 Other Property Services	96,337			96,337	
491 Real Estate Taxes	5,000			5,000	
Other Services		60,432		,	60,432
51901 Field Trips	2,927			2,927	,
521 Property Insurance	16,141			16,141	
522 Liability Insurance	12,322			12,322	
531 Postage	1,077			1,077	
532 Telephone	12,509			12,509	
550 Printing	2,049			2,049	
591 Workshop Expenses	1,827			1,827	
592 Other Purchased Services	11,580			11,580	
Supplies		404,284		,	404,284
611 Instructional Supplies	156,505			156,505	·
613 Maintenance Supplies	25,606			25,606	
614 Other Materials and Supplies	896			896	
615 Medical Supplies	1,000			1,000	
616 Office Supplies	24,142			24,142	
617 Pupil Incentives	2,000			2,000	
620 Utilities/Energy	113,389			113,389	
641 Text/Workbooks	38,316			38,316	
642 Library Books	39,153			39,153	
643 Computer Software	3,277			3,277	
Property	·	40,000		•	40,000
733 Equipment >\$1,000	20,000			20,000	,
735 Equipment <\$1,000	20,000			20,000	
Other Objects		3,211		•	3,211
810 Dues & Fees	3,211			3,211	•
Total	\$6,50	7,415	\$50,000	\$6,55	7,415

#### Attachment I

CREC Two Rivers Magnet High School: 2016-2017 (Revision)

General Fund

Division of Choice

Magnet Theme: Environmental Science and Engineering

Grade Span: Grade 9 – Grade 12 Grades Served 2016-17: Grade 9 – Grade 12

Enrollment 2015-16/2016-17: 399 / 414

Location: 15 Van Dyke Street and 15 Vernon Street

Partner Districts: None

Highest Enrolling Towns 2015-16: Hartford, East Hartford, Manchester, New Britain

CREC Two Rivers Magnet High School combines traditional academics with a focus on environmental science and environmental engineering. Utilizing research-based teaching and learning practices in reading, mathematics, science, and technology, students make interdisciplinary connections; engage in project-based learning; and work with professionals in related environmental science and engineering fields as they develop and refine new skills.

This revision of \$1,100,000 is due to an increase in bond funds for renovations.

Revenue:

 SDE Grant
 \$5,545,369

 Local Districts
 3,759,705

 Provision of Services
 70,000

 \$9,375,074

Staffing:

No action necessary

<u>RECOMMENDED ACTION:</u> Adopt a revised 2016-2017 CREC Two Rivers Magnet High School program budget of \$9,375,074 with additional revenue as set forth above.

	6/21/	2017	Inc./(Dec.)	9/20/	2017
<u>Salaries</u>		\$4,258,384		27 401	\$4,258,384
101 Certified Administrative (3.41)	\$465,155			\$465,155	41,200,001
102 Other Certified (42.40)	3,187,364			3,187,364	
122 Paraprofessional (4.00)	97,578			97,578	
123 Support Staff (8.00)	295,854			295,854	
129 Other Non-Certified (1.82)	97,043			97,043	
139 Other Temporary	115,390			115,390	
Benefits	,	853,643		110,090	853,643
210 Health Insurance	655,985	000,010		655,985	655,045
220 FICA	98,722			98,722	
250 Unemployment Comp.	26,929				
260 Workers' Comp.	53,859			26,929	
270 Retirement Insurance	18,148			53,859	
Professional/Tech Services	10,140	001 220		18,148	
311 CREC Supervision	126 020	901,330		104.0=0	901,330
312 CREC Support	136,278			136,278	
314 Computer Services	136,278			136,278	
	144,592			144,592	
315 Management Services	272,035			272,035	
320 Professional Education Consultant	10,000			10,000	
321 Special Education Consultant	75,061			75,061	
322 External Staff Development	7,650			7,650	
32210 CREC Staff Development	7,454			7,454	
333 Other Consultants	80,022			80,022	
34100 External Staffing	31,960			31,960	
Property Services		1,453,702			2,553,702
411 Safety & Security	103,048			103,048	
423 Custodial Services	95,099			95,099	
430 Repairs and Maintenance	26,722			26,722	
441 Operating Facility/Rent	1,000			1,000	
44102 Operating Facility/Rent Internal	663,401			663,401	
442 Equipment Rental	16,500			16,500	
450 Remodel/Renovation	199,617		\$1,100,000	1,299,617	
490 Other Property Services	127,000		41,100,000	127,000	
491 Real Estate Taxes	221,315			221,315	
Other Services		158,584		221,010	158,584
519 Pupil Transportation	30,270	-00,00.		30,270	130,307
51901 Field Trips	65,000			65,000	
521 Property Insurance	5,472			5,472	
522 Liability Insurance	15,575			•	
531 Postage	2,500			15,575	
532 Telephone	6,967			2,500	
550 Printing	-			6,967	
551 Copying	3,000			3,000	
581 Travel	100			100	
591 Workshop Expenses	2,500			2,500	
592 Other Purchased Services	4,000			4,000	
Supplies	23,200			23,200	
		556,836			556,836
611 Instructional Supplies	190,000			190,000	
613 Maintenance Supplies	7,202			7,202	
614 Other Materials and Supplies	58,000			58,000	
615 Medical Supplies	2,100			2,100	
616 Office Supplies	25,000			25,000	
617 Pupil Incentives	5,300			5,300	
620 Utilities/Energy	85,234			85,234	
630 School Food Services	145,000			145,000	
641 Text/Workbooks	30,000			30,000	
643 Computer Software	9,000			9,000	
Property		77,000		•	77,000
733 Equipment > \$1,000	7,000			7,000	
735 Equipment < \$1,000	70,000			70,000	
Other Objects		15,595		,	15,595
810 Dues & Fees	15,595			15,595	,
				•	
Total	\$8,275	,074	\$1,100,000	\$9,375	,074

#### Attachment J

<u>Transportation Services: 2017 – 2018 (Revision)</u>

General Fund Division of Choice Programs

This program serves districts by transporting students to their out-of-district school destinations. The program objectives are to increase service quality and reduce district costs. This is achieved by pairing up neighboring districts whose students go to the same out-of-district schools and by using CREC vehicles driven by well-trained CREC employees. In addition, students attending Regional School Choice Office/SDE programs are provided transportation.

This revision of \$2,349,953 relates to a new contract with the Town of Granby to transport their students for the 2017-2018 school year.

Revenue:

Provision of Services

\$4,622,169

#### Staffing:

Create 25.00 support staff positions Create 0.20 other professional staff position

## RECOMMENDED ACTION:

- (1) Adopt a revised 2017-2018 Transportation Services program budget of \$4,622,169 with additional revenue as set forth above.
- (2) Create 25.00 support staff positions bringing the current roster to 52.5 ftes.
- (3) Create 0.20 other professional staff position bringing the current roster to 0.50 fte.

	<u>5/17/</u> :	2017	Inc./(Dec.)	9/20/	2017
Salaries		\$1,007,625		<del></del>	\$1,795,025
123 Support Staff (52.50)	\$634,362		\$687,400	\$1,321,762	, , ,
129 Other Non-Certified (0.50)	23,263		30,000	53,263	
139 Other Temporary	350,000		70,000	420,000	
Benefits		245,840		•	638,950
210 Health Insurance	125,280		292,320	417,600	,
220 FICA	77,083		60,236	137,319	
250 Unemployment Comp.	6,046		4,424	10,470	
260 Workers' Comp.	13,099		9,586	22,685	
270 Retirement Benefits	24,332		26,544	50,876	
Professional/Tech Services	•	273,862		,	356,602
311 CREC Supervision	84,156	•	31,195	115,351	000,002
312 CREC Support	84,156		31,195	115,351	
314 Computer Services			1,000	1,000	
32200 External Staff Development	500		.,	500	
32210 CREC Staff Development	1,350		3,150	4,500	
332 Medical Services	3,700		6,200	9,900	
343 Auto Repair	100,000		10,000	110,000	
Property Services	100,000	39,740	10,000	110,000	101 100
44110 Operating Facility/Rent	20,000	03,110	90,000	110,000	181,180
442 Equipment Rental	19,740		41,440	61,180	
490 Other Property Services	15,7 10		10,000		
Purchased Services		422,799	10,000	10,000	560 110
519 Pupil Transportation	320,500	722,199		200 500	569,112
51901 Field Trips	30,000			320,500	
522 Liability Insurance	4,199		2 442	30,000	
523 Auto Insurance	60,000		3,113	7,312	
	100		128,000	188,000	
531 Postage 532 Telephone			4.000	100	
540 Advertising	5,000		4,200	9,200	
	1,000		1,000	2,000	
581 Travel	500			500	
591 Workshop Expenses	1,000			1,000	
592 Other Purchased Services	500	100.000	10,000	10,500	
Supplies Valenting Supplies	050	180,350	4.000		216,300
613 Maintenance Supplies	250		1,200	1,450	
616 Office Supplies	100		750	850	
620 Utilities/Energy			24,000	24,000	
626 Transportation Supplies	180,000		10,000	190,000	
Property		100,000			850,000
732 Vehicles	100,000		750,000	850,000	
733 Equipement > \$1,000			10,000	10,000	
Other Objects		2,000			5,000
810 Dues & Fees	2,000		3,000	5,000	
m	4				
Totals	\$2,272	,216	\$2,349,953	\$4,622,	169

#### Attachment K

Personal Success Academy: 2017-2018
Special Revenue Fund
Division of Choice

CREC has been awarded a \$150,000 planning grant through the Barr Foundation's new initiative "Engage New England: Doing High School Differently". The grant will fund a program at the Public Safety Academy Magnet School to develop a plan over the next year for the "Personalized Success Academy", a school-within-a-school that would help disengaged students graduate and guide them toward a postsecondary education or employment. The "Personalized Success Academy" would offer individualized educational opportunities and address students' social, academic and emotional needs. The grant will be used to carry out key activities to prepare for the implementation of the academy including collecting and reviewing data, conducting research, refining the school model, recruiting staff and students, providing professional development and developing curriculum.

Revenue:

Barr Foundation

\$150,000

#### Staffing:

Create 0.30 non-certified administrative position

#### RECOMMENDED ACTION:

- (1) Adopt a 2017-2018 Personal Success Academy program budget of \$150,000 and open an appropriate account with revenue as set forth above.
- (2) Create 0.30 non-certified administrative position bringing the current roster to 0.30 fte.

## Personal Success Academy: 2017 - 2018

## Special Revenue Fund #32600

Division of Choice

	<u> 2017-2018</u>	
Salaries		\$53,100
121 Non-Certified Administrative (.30)	\$30,000	
139 Other Temporary	23,100	
<u>Benefits</u>		9,659
21010 Health Insurance	3,480	
220 FICA	4,060	
250 Unemployment Comp	319	
260 Workers' Compensation	690	
270 Retirement Benefits	1,110	
Professional/Tech Services		60,968
311 CREC Supervision	6,715	
312 CREC Support	6,715	
320 Professional/Educ Consultant	47,500	
32210 Professional Development	38	
Other Services		20,673
522 Liability Insurance	273	
540 Marketing	15,000	
581 Travel	5,400	
Supplies		5,600
614 Other Materials & Supplies	5,000	
616 Office Supplies	600	
Total	\$150,0	000



#### MEMO - COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

To:

Finance and Audit Committee, Capitol Region Education Council

From:

Nikoleta McTigue, CPA, Audit Partner

Blum Shapiro & Company, P.C.

Date:

July 19, 2017

Re:

Auditing Standard No. 114, "The Auditor's Communication with Those Charged with

Governance" regarding audit of Capitol Region Education Council

We are engaged to audit the financial statements of the governmental activities, the business type activities, each major fund, and the aggregate remaining fund information of the Capitol Region Education Council for the year ended June 30, 2017. Professional standards require that we provide you with the following information related to our audit. We would also appreciate the opportunity to meet with you to discuss this information further since a two-way dialogue can provide valuable information for the audit process.

Our responsibilities under Auditing Standards Generally Accepted in the United States of America, Government Auditing Standards, the Uniform Guidance and the Connecticut State Single Audit Act.

As stated in our engagement letter dated April 3, 2017, our responsibility, as described by professional standards, is to express opinions as to whether the financial statements, prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve those charged with governance or management of their responsibilities.

In planning and performing our audit, we will consider the Capitol Region Education Council's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide assurance on the internal control over financial reporting. We will also consider internal control over compliance with requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with the Uniform Guidance and the Connecticut State Single Audit Act.

As part of obtaining reasonable assurance about whether the Capitol Region Education Council's financial statements are free of material misstatement, we will perform tests of its compliance with certain provisions of laws, regulations, contracts, and grants. However, providing an opinion on compliance with those provisions is not an objective of our audit. Also in accordance with the Uniform Guidance, we will examine, on a test basis, evidence about the Capitol Region Education Council's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Compliance Supplement applicable to each of its major federal programs for the purpose of expressing an opinion on the Capitol Region Education Council's compliance with those requirements. While our audit will provide a reasonable basis for our opinion, it will not provide a legal determination on the Capitol Region Education Council's compliance with those requirements.

Because of the inherent limitations of an audit, combined with the inherent limitations of internal control, and because we will not perform an examination of all transactions, there is a risk that material misstatements or noncompliance may exist and not be detected by us, even though the audit is properly planned and performed in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards*.

## Planned Scope, Timing of the Audit and Other

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested.

Our audit will include obtaining an understanding of the entity and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements and to design the nature, timing, and extent of further audit procedures. Material misstatements may result from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity. We will generally communicate our significant findings at the conclusion of our audit. However, some matters could be communicated sooner, particularly if significant difficulties are encountered during the audit where assistance is needed to overcome the difficulties or if the difficulties may lead to a modified opinion. We will also communicate any internal control related matters that are required to be communicated under professional standards.

#### Other Attest Services

Agreed Upon Procedures PSIS Data Elements for Interdistrict Magnet Schools and Form ED001R

#### **Nonattest Services**

In addition to above services, we will also assist in perform certain nonattest services. These services do not constitute an audit under Government Auditing Standards. The services are as follows:

- preparing a draft of the financial statements,
- preparing a draft of the schedule of expenditures of federal awards (SEFA),
- preparing a draft of the schedule of expenditures of state financial assistance (SESFA),
- preparing and submitting the federal data collection form

Management agrees to oversee the nonaudit services by designating an individual, preferably from senior management, with suitable skill, knowledge, or experience; evaluate the adequacy and results of those services; and accept responsibility for them.

#### Other Services

o CFS placements - temp, perm

### Independence

There are no relationships between any of our representatives and the Capitol Region Education Council that in our professional judgment impair our independence.

## Responsibilities under Auditing Standards Generally Accepted in the United States of America

## Management's responsibilities include:

- The selection and application of accounting principles, the preparation and fair presentation of the financial statements, schedule of expenditures of federal awards, schedule of expenditures of state financial assistance, and all accompanying information
- Establishing and maintaining effective internal controls, including internal controls over compliance
- Making all financial records and related information available to us and for the accuracy and completeness of that information
- The design and implementation of programs and controls to prevent and detect fraud and for informing us about all known or suspected fraud affecting the government
- o Identifying government award programs and understanding and complying with the compliance requirements

#### Auditor's responsibilities include:

- o Express opinions on the financial statements based on our audit
- Plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement
- o Performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements
- Consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control
- Evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements

#### **Audit Areas of Focus**

- o Cash
- Investments
- o Receivables and revenues
- Capital Assets
- o Payables, accruals, expenditures
- o Payroll expenditures
- o Debt
- o Insurance and Self Insurance
- o Grants Federal and State Single Audit

#### **Engagement Timing**

Our initial planning for the year-end audit will be performed during July 2017. Our focus will be
on documentation of the internal controls as required by auditing standards, fraud inquiry
interviews with management and key personnel, preparation of certain confirmations some overall
analytical procedures and audit fieldwork as applicable to the federal and state single audits.

## Audit Timing:

Commencement of Fieldwork	9/25/17
End of Fieldwork	10/20/17
Issuance of Draft Financial Statements	11/17/17
Client Approval of Draft Statements	11/24/17
Issuance of Financial Statements	12/8/17
Issuance of Management Letter, if applicable	12/8/17
Post Audit Meeting with Management	TBD

#### **Engagement Team**

An engagement team consisting of the following individuals will be responsible for audit, and other services, including contact information to reach us:

Nikoleta McTigue, Audit Partner

Direct Line: 860-570-6377

Email: nmctigue@blumshapiro.com

o Vanessa Rossitto, Concurring Audit Partner

Direct Line: 860-561-6824

Email: vrossitto@blumshapiro.com

Jessica Aniskoff, Audit Manager

Direct Line: 860-570-6451

Email: janiskoff@blumshapiro.com

o John Grelish, Audit Senior

Direct Line: 860-570-6341

Email: jgrelish@blumshapiro.com

#### Other Communications

At the completion of our audit we will communicate in writing the following information related to our audit:

- Management judgments and significant sensitive accounting estimates
- Significant accounting policies
- The adoption of new accounting principles or changes in accounting principles
- o Significant audit adjustments (recorded and unrecorded)
- o Disagreements with management about auditing, accounting or disclosure matters
- o Difficulties encountered in performing the audit
- Irregularities and illegal acts
- o Consultation by management with other auditors
- Matters affecting independence of auditors
- Material weaknesses, significant deficiencies and control deficiencies

## Knowledge of Fraud

 If management or those charged with governance has any knowledge of fraud or potential fraud, this information needs to be communicated to us. As part of the audit process, we will be meeting with management to discuss fraud risks and any further issues.

#### Fraud Risk Assessment

- It is estimated that a typical organization, including municipalities, lose up to 5% of annual revenue to fraud. Municipalities are especially vulnerable due to the large amounts of cash collected in the tax collector's office, in addition to decentralized cash collection points such as transfer stations, golf courses, recreation programs, etc.
- The objectives of a Fraud Risk Assessment are to gather perceptions of fraud risk and to promote fraud awareness and prevention across the entity. The Fraud Risk Assessment process starts with the gathering of information on the population of fraud risks that may apply to the entity. This includes consideration of various types of possible fraud schemes, scenarios and opportunities to commit fraud. This information is then used to assess the relative likelihood and potential significance of identified fraud risk based on historical information, known fraud schemes and interviews with staff and management. A report is prepared documenting fraud risk within the entity and setting forth suggested policies and procedures to help prevent and detect fraud.

#### **Cybersecurity Threats**

The frequency, scale and cost of cybersecurity incidents has increased exponentially. Here are some recent trends, facts and stats that illustrate the current cybersecurity climate:

- Cybersecurity incidents have surged 38% since 2014
- o 77% of organizations reported an increase in cybersecurity attacks in 2015
- o 50% of organizations feel they lack the talent to combat today's cybersecurity threats
- o Nearly every state has a data protection law, most include fines for data breaches
- o Global cybersecurity spending came in at \$77 billion for 2015
- o Ransomware and targeted attacks are on the rise
- Attackers have found ways to monetize many types of personal data, and aren't just targeting SSNs and credit cards
- o 80% of board members say that cyber security is discussed at most or all board meetings
- Commonly affected industries include: government, financial services, healthcare, retail and manufacturing

BlumShapiro offers a range of services to assess your company's cybersecurity strategy and develop a plan to mitigate risk. It can start with a short educational session for employees. We also offer a portfolio of Implementation services to help mitigate overall risks.

## Industry Developments - Current Year (June 30, 2017) Accounting Standards

- GASB Statement 73 Pensions Not Within the Scope of Statement 68 and Amendments to Statements 67 and 68 This Statement establishes requirements for defined benefit pensions that are not within the scope of Statement No. 68, Accounting and Financial Reporting for Pensions, as well as for the assets accumulated for purposes of providing those pensions. In addition, it establishes requirements for defined contribution pensions that are not within the scope of Statement 68. It also amends certain provisions of Statement No. 67, Financial Reporting for Pension Plans, and Statement 68 for pension plans and pensions that are within their respective scopes.
- GASB Statement 74 Financial Reporting by OPEB Plans (disclosure) The objective of this
  Statement is to improve the usefulness of information about postemployment benefits other than
  pensions (other postemployment benefits or OPEB) included in the general purpose external
  financial reports of state and local governmental OPEB plans for making decisions and assessing
  accountability.

This Statement requires the net OPEB liability to be measured as the total OPEB liability, less the amount of the OPEB plan's fiduciary net position. The total OPEB liability generally is required to be determined through an actuarial valuation. Actuarial valuations, or calculations using the specified alternative measurement method, of the total OPEB liability are required to be performed at least every two years, with more frequent valuations or calculations encouraged. Unless otherwise specified by this Statement, all assumptions underlying the determination of the total OPEB liability are required to be made in conformity with the guidance in Actuarial Standards of Practice issued by the Actuarial Standards Board.

• GASB Statement 77 - Tax Abatement Disclosures Financial statement users need information about certain limitations on a government's ability to raise resources. This includes limitations on revenue-raising capacity resulting from government programs that use tax abatements to induce behavior by individuals and entities that is beneficial to the government or its citizens. For financial reporting purposes, this Statement defines a tax abatement as resulting from an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens.

This Statement requires governments that enter into tax abatement agreements to disclose the following information about the agreements:

- Brief descriptive information, such as the tax being abated, the authority under which tax abatements are provided, eligibility criteria, the mechanism by which taxes are abated, provisions for recapturing abated taxes, and the types of commitments made by tax abatement recipients
- o The gross dollar amount of taxes abated during the period
- o Commitments made by a government, other than to abate taxes, as part of a tax abatement agreement.
- GASB Statement 78 Pensions Provided Through Certain Multiple-Employer DB Pension Plans This Statement amends the scope and applicability of Statement 68 to exclude pensions provided to employees of state or local governmental employers through a cost-sharing multiple-employer defined benefit pension plan that 1) is not a state or local governmental pension plan, 2) is used to provide defined benefit pensions both to employees of state or local governmental employers and to employees of employers that are not state or local governmental employers, and 3) has no predominant state or local governmental employer (either individually or collectively with other state or local governmental employers that provide pensions through the pension plan). This Statement establishes requirements for recognition and measurement of pension expense, expenditures, and liabilities; note disclosures; and required supplementary information for pensions that have the characteristics described above.
- GASB Statement 80 Blending Requirements for Certain Component Units an Amendment of GASB Statement No. 14 This Statement amends the blending requirements for the financial statement presentation of component units of all state and local governments. The additional criterion requires blending of a component unit incorporated as a not-for-profit corporation in which the primary government is the sole corporate member. The additional criterion does not apply to component units included in the financial reporting entity pursuant to the provisions of Statement No. 39, Determining Whether Certain Organizations Are Component Units.
- GASB Statement 82 Pension Issues, an Amendment of GASB Statements 67, 68 and 73.
   Specifically, this Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial

reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements.

## Industry Developments - Future Accounting Standards - June 30, 2018

- GASB Statement 75 OPEB Accounting for Employers and Non-Employer Contributing Entities The scope of this Statement addresses accounting and financial reporting for OPEB that is provided to the employees of state and local governmental employers. This Statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. For defined benefit OPEB, this Statement identifies the methods and assumptions that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to periods of employee service. Note disclosure and required supplementary information requirements about defined benefit OPEB also are addressed.
- GASB Statement 81 Irrevocable Split-Interest Agreements The objective of this Statement is to improve accounting and financial reporting for irrevocable split-interest agreements by providing recognition and measurement guidance for situations in which a government is a beneficiary of the agreement. Split-interest agreements are a type of giving agreement used by donors to provide resources to two or more beneficiaries, including governments. This Statement requires that a government that receives resources pursuant to an irrevocable split-interest agreement recognize assets, liabilities, and deferred inflows of resources at the inception of the agreement.
- GASB Statement 85 Omnibus The objective of this Statement is to address practice issues
  that have been identified during implementation and application of certain GASB Statements.
  - Blending a component unit in circumstances in which the primary government is a businesstype activity that reports in a single column for financial statement presentation
  - Reporting amounts previously reported as goodwill and "negative" goodwill
  - Measuring certain money market investments and participating interest-earning investment contracts at amortized cost
  - Timing of the measurement of pension or OPEB liabilities and expenditures recognized in financial statements prepared using the current financial resources measurement focus
  - Recognizing on-behalf payments for pensions or OPEB in employer financial statements
  - Presenting payroll-related measures in required supplementary information for purposes of reporting by OPEB plans and employers that provide OPEB
  - Classifying employer-paid member contributions for OPEB
  - Simplifying certain aspects of the alternative measurement method for OPEB
  - Accounting and financial reporting for OPEB provided through certain multiple-employer defined benefit OPEB plans.

## Industry Developments - Future Accounting Standards - June 30, 2019

GASB Statement 83 – Certain Asset Retirement Obligations This Statement addresses
accounting and financial reporting for certain asset retirement obligations (AROs). An ARO is a
legally enforceable liability associated with the retirement of a tangible capital asset. A
government that has legal obligations to perform future asset retirement activities related to its
tangible capital assets should recognize a liability based on the guidance in this Statement.

## Industry Developments - Future Accounting Standards - June 30, 2020

• GASB Statement 84 – Fiduciary Activities The objective of this statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported.

#### **Areas of Concerns**

o If you have any concerns that you would like to discuss with Blum Shapiro, we will make ourselves available either by phone or in person to discuss such concerns.